

TOWN OF STETTLER

OPERATING BUDGET

FIRST DRAFT

FOR THE YEARS OF 2011 - 2013



TABLE OF CONTENTS

| | |
|---|---------|
| 1. Administrative Comments | 3 - 14 |
| 2. 2011 Tax Dollar Breakdown | 15 - 16 |
| 3. 2011 Operating Budget..... | 17 - 40 |
| 4. Detail Three-Year Operating Budget Estimates | 41 - 88 |

MEMORANDUM

To: Stettler Town Council
From: Administration
Date: December 3, 2010
Re: First Draft 2011 – 2013 Interim Operating Budget

A summary of the overall revenue and expenditure levels included in the three-year Interim Operating Budget 2011 – 2013 are as follows:

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|---|---------------------------|---------------------------|---------------------------|
| Total Revenues: | \$13,862,130 | \$14,365,285 | \$14,549,915 |
| Total Expenditures: | <u>\$13,046,010</u> | <u>\$13,523,890</u> | <u>\$13,818,600</u> |
| Net Revenue Generated: | \$816,120 | \$841,395 | \$731,315 |
| Spending Allocations: | | | |
| General Source Capital | \$459,980 | \$430,265 | \$306,920 |
| Utility Source Capital | \$356,140 | \$411,130 | \$424,395 |
| Plus Water Meter Replacements | \$46,000 | \$46,000 | \$46,000 |
| Plus Sidewalk Replacements | \$75,000 | \$80,000 | \$85,000 |
| Plus Well Closure Costs | \$21,000 | \$21,000 | - |
| Plus Road Oiling | \$21,000 | \$22,000 | \$23,000 |
| Plus Red Willow Machine Rental | \$15,000 | - | - |
| Plus Physician Recruitment | \$22,250 | \$22,250 | - |
| Plus Health Unit Repairs | \$21,000 | \$21,000 | \$21,000 |
| Plus Economic Incentives | \$10,000 | \$10,000 | \$10,000 |
| Plus Ice Plant Contingency | \$25,000 | \$25,000 | \$25,000 |
| Plus Pathway Contingency | \$10,000 | \$10,000 | \$10,000 |
| Plus Computer Capital | <u>\$26,900</u> | <u>\$26,900</u> | <u>\$26,900</u> |
| Generated From/In Operations: | \$1,109,270 | \$1,125,545 | \$978,215 |
| Plus SIP Grant @ \$60 per capita | \$350,580 | \$350,580 | \$350,580 |
| Plus Federal Gas Tax Fund (FGTF) | \$325,631 | \$325,631 | \$325,631 |
| Plus MSI Operating - Policing | \$263,070 | \$263,070 | \$263,070 |
| Plus MSI Capital | <u>\$1,056,814</u> | <u>\$1,056,814</u> | <u>\$1,056,814</u> |
| Total New Available Funds: | \$3,105,365 | \$3,121,640 | \$2,974,310 |

The 2011 – 2013 Interim Operating Budget ensures that a significant amount of internally generated funds are available for normal capital on an annual basis. Administration remains optimistic in the Town's ability to save for/invest in major capital equipment and infrastructure given substantial multi-year provincial grant programs (MSI), however with the provincial economic recovery being uncertain the Town will continue to be cautious and challenged in its ability to address all the needs on a timely basis.

Municipal Sustainability Initiative (MSI) & (FGTF)

Municipal Sustainability Funding, although not impacting the 2010 – 2012 Interim Operating Budget, is as follows (estimated based on 75% of 2009 actual grants):

| | | | | |
|------------------|--------------------|--------------------|--------------------|--------------------|
| Population: | (5843) | (5843) | | |
| | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Operating | \$263,070 | \$263,070 | \$263,070 | \$263,070 |
| Capital | <u>\$1,056,814</u> | <u>\$1,056,814</u> | <u>\$1,056,814</u> | <u>\$1,056,814</u> |
| Total MSI | \$1,319,884 | \$1,319,884 | \$1,319,884 | \$1,319,884 |

The funding formula is a hybrid of population, education property tax requisitions, and kilometers of roads. The actual allocations are adjusted annually by the province and given the current state of the provincial economy this grant is considered highly susceptible to annual provincial budget reviews.

The operating component is conditional and must be used in accordance with the associated *Program Guidelines*. Administration (for ease of qualifying) has allocated all MSI Operating funding towards the cost of providing policing services as follows:

| | | | |
|-------------------------------|------------------|------------------|------------------|
| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
| Police Administrative Support | \$108,070 | \$114,550 | \$119,810 |
| RCMP Contract (8 Members) | <u>\$832,850</u> | <u>\$862,910</u> | <u>\$879,700</u> |
| Total Policing Cost | \$940,920 | \$977,460 | \$999,510 |

The 2011 – 2013 Interim Operating Budget also includes a Municipal Policing Assistance Grant of \$246,744 (based on a fixed \$200,000 plus \$8 per capita formula) plus \$99,000 to \$104,000 representing full (70% share) provincial funding for one an additional member under the Premiers Initiative Program. It is uncertain when this special police grant funding will be eliminated by the Province.

In addition, the Interim Operating Budget transfers to capital the entire MSI operating grant in the amount of \$263,070; thereby offsetting any property tax consequences.

Council has the option of reducing some of the transfer to capital thereby impacting property taxation. However note: Becoming operationally dependant on some or all of this special funding within the Operating Budget may have undesirable future consequences, if and when the grant is discontinued.

Land Development

The Town of Stettler's Land Development portfolio has an approximate fair market value at December 31st, 2010 as estimated below:

Realized:

| | | |
|---------------------------------------|-----------|------------|
| Land Development Reserve @ Dec. 31/10 | \$775,000 | (realized) |
|---------------------------------------|-----------|------------|

Unrealized:

| | | |
|---------------------------------------|--------------------|-----------------------|
| Meadowlands - Agreement for Sale | \$700,000 | |
| Meadowlands (10 lots unsold) | \$621,900 | |
| Emmerson (8 lots unsold) | \$544,600 | |
| Emmerson (partially serviced 53 lots) | \$530,000 | (@ \$10,000 per lot) |
| NE Industrial (3 lots unsold) | \$353,130 | |
| NE Industrial (128 acres undeveloped) | <u>\$1,280,000</u> | (@ \$10,000 per acre) |

| | | |
|-----------------------|--------------------|--|
| Combined Total | \$4,804,630 | |
|-----------------------|--------------------|--|

It is the intention that the Town will refrain from land development activities in the foreseeable future. Over the next few years the unrealized share of this investment will become realized and the Town will be in a position to expend these funds on valued community projects, facilities, infrastructure expansion, or to re-enter the land development environment, if necessary.

Community Program Partners

The 2011 – 2013 Interim Operating Budget includes continued funding for our program partners as follows:

| | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|---|------------------|------------------|--------------------|--------------------|
| 1. FCSS | \$163,700 | \$166,350 | \$167,500 | \$168,750 |
| 2. Museum | \$18,000 | \$20,000 | \$22,000 | \$24,000 |
| 3. Board of Trade (net of Project Revenues) | \$162,330 | \$167,970 | \$178,620 | \$182,350 |
| Community Event | \$15,000 | \$15,000 | \$15,000 | \$15,000 |
| Community Development | \$44,900 | \$44,900 | \$44,900 | \$44,900 |
| 4. Beautification Committee | \$34,500 | \$34,500 | \$34,500 | \$34,500 |
| 5. Library – Stettler Public | \$138,660 | \$178,150 | \$190,000 | \$200,000 |
| 6. Parkland Regional Library | \$39,560 | \$40,725 | \$43,010 | \$45,250 |
| 7. Handi-Bus | \$15,790 | \$15,790 | \$15,790 | \$15,790 |
| 8. Seniors Housing | \$143,285 | \$150,000 | \$160,000 | \$170,000 |
| 9. Joint Landfill | \$198,670 | \$216,190 | \$233,720 | \$255,120 |
| 10. Playground Program | \$4,500 | \$7,500 | \$7,500 | \$7,500 |
| 11. Ambulance | \$0 | \$0 | \$0 | \$0 |
| | \$978,895 | 1,057,075 | \$1,112,540 | \$1,163,160 |

Note: Funding for FCSS includes Provincial Contributions.

Major Budget Impacts and Constraints

Cost of Labor

A significant share of the overall 2011 – 2013 Interim Operating Budget is committed to human resources. Salaries and benefits for employees are summarized below:

| | <u>Labor</u> | <u>Incremental Change</u> | <u>Municipal Budget</u> | <u>%</u> |
|-------------|------------------------|-------------------------------|-----------------------------|--------------|
| 2010 | \$3.685 million | +299,200 | \$9.816 million | 37.54 |
| 2011 | \$3.969 million | +\$284,000 | \$10.832 million | 36.64 |
| 2012 | \$4.149 million | +\$180,000 | \$11.252 million | 36.87 |
| 2013 | \$4.334 million | +\$185,000 | \$11.511 million | 37.65 |

Incremental 2011

| | |
|-----------------------------------|------------------|
| Council Remuneration | \$16,000 |
| PLS – Add Full Time Position | \$50,000 |
| PLS – Delete Casual Arena | <\$23,000> |
| PLS – Delete Casual Parks | <\$19,500> |
| PLS – Eliminate Contingency | <\$3,000> |
| W/S – Add Full Time Position | \$50,000 |
| W/S – Delete SCP Casual | <\$16,610> |
| PW – Increase OT (based on 2010) | \$24,000 |
| Dev – Delete Director P&D | <\$80,000> |
| Dev – Add Development Officer | \$63,600 |
| Dev – Decrease Clerk (experience) | <\$12,000> |
| OFFICE – Decrease Contingency | <\$15,000> |
| Increase Employee Recognition | \$1,500 |
| Merit & Market & Benefits | <u>\$248,000</u> |
| Total | \$284,000 |

Incremental changes include market adjustments, annual inflation and merit adjustments considered necessary to remain competitive. The inherent inflation factor built into future year labor budgets is as follows:

| | |
|------|------|
| 2011 | 3.5% |
| 2012 | 3% |
| 2013 | 3% |

The Town is a service provider and the provision of municipal services is enhanced by employing and maintaining a well trained, experienced and dedicated team. Employees are considered our most valuable asset and the retention of knowledgeable staff is considered a very high priority within our organization.

Stettler Public Library

The 2011 Interim Operating Budget includes \$178,150 to fund the Town's share of Library operations. Their request is \$39,490 higher than 2010 levels (or +28.5%).

Cost of Electricity and Natural Gas

The Town will consume approximately 4,000 mWh of electricity in 2011 (similar to 2010) at the contracted (NEXEN) rate of \$80.97 per mWh (5 year: 2009-2013). Combined with wire service provider charges (ATCO) the 2011 Interim Operating Budget includes \$618,230 (2010- \$544,095) for electricity. This represents an increase of \$74,135 over 2010 levels, primarily due to wire service provider charge impacts.

In addition, the Town will consume approximately 24,000 JG of natural gas in 2011 at a at the contracted (AMSC/NEXEN) rate of \$8.48 per JG (5 year: 2009-2013). Combined with gas distribution charges (AltaGas) the 2011 Interim Operating Budget includes \$263,005 (2010 - \$237,950) for natural gas an increase of \$25,055 over 2010 levels, primarily due to additions at the WTP and the new Town office, both which are cost shared with our partners. The combined expenditure increase in the 2011 Interim Operating Budget for externally provided utilities is + \$99,190 over 2010.

Debenture Debt

The 2011 – 2013 Interim Operating Budget assumes the following new borrowing requirements in 2011 with corresponding first payments in the fall of 2011:

| | | |
|---------------------------|-------------|--|
| Water Treatment Plant | \$2,711,250 | (maximum per Bylaw 1970-08) |
| Sewer Lagoon Upgrades | \$689,847 | (1/3 rd Town Share of Stimulus Grant) |
| New Cell at Sewer Lagoons | \$575,151 | (Town share after AMWWP Grant) |

Administration has bylaw approval to interim borrow an additional \$4,023,750 to short term finance outstanding grant monies held back for substantial completion: Water For Life & Alberta Municipal Water/Wastewater Program grants. It is Administration's intention to internally finance (as long as possible) both these short term borrowings and to accrue equivalent interest costs back to the Water & Sewer municipal utilities while generating offsetting interest revenue in the General Fund).

Note the final borrowing for the new joint Town Office in 2010 was \$973,634 at 4.252% over 20 years (Bylaw 1926-06 approved maximum was \$1.75 million).

Debenture Debt outstanding at the end of 2010 will be \$3,937,776 and is projected to exceed \$7.9 million at the end of 2011. The majority of the annual interest cost will be paid by municipal utility customers via monthly consumption rates (both in and out of Town customers).

County of Stettler Revenue Contributions included in the Interim Operating Budget

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|---|------------------|------------------|------------------|
| Fire Department (50%) | \$114,855 | \$119,220 | \$123,850 |
| Regional Fire Chief (50%) | \$100,800 | \$105,490 | \$110,220 |
| RCMP - Community Resource Program (25%) | \$24,430 | \$25,360 | \$25,830 |
| Airport Operations | \$4,500 | \$4,500 | \$4,500 |
| Stettler Regional Board of Trade | \$0 | \$0 | \$0 |
| Recreation Cost Sharing | <u>\$128,000</u> | <u>\$128,000</u> | <u>\$128,000</u> |
| | \$372,585 | \$382,570 | \$392,400 |

Bylaw Enforcement

During the 2010 Election campaign this municipal responsibility was debated and/or challenged in the forum. The Town's 5 year contract with Alberta Animal Services (Red Deer) expired in September 2010 and is currently awaiting direction from Council.

There are 3 viable options for Council to consider as follows:

1. Maintain the existing ½ time level of service at 80 hours per month, approximately 4 hours per day. The duties are roughly split between Bylaw Enforcement at 56 hours per month and Animal Control at 24 hours per month. Both services were provided at the same unit price of \$50 per hour with no increase over the 5 year term of the contract. This level of service is complaint driven and is considered reactive enforcement

Alberta Animal Services has informed the Town that the renewal rate for this level of service will be \$85 per hour; causing Administration to include an additional \$33,600 in the Town's 2011 Interim Operating Budget. Also \$5,940 has been included for additional services like animal boarding, special patrols and court preparations.

There is no provision for noxious weed enforcement in this proposal and Administration has added \$8,000 per year to the 2011 Interim Operating Budget as an estimate.

The overall impact in the Town's 2011 Interim Operating Budget is an increase of \$28,970 to maintain the base/existing services of the contractor and an additional \$8,000 estimate for partial noxious weed enforcement.

2. Increase services to ¾ time by adding 40 hours to the contract for a total of 120 hours per month. The unit rate for the entire contract would be lessened to \$75 per hour. This would add \$26,400 in contractor costs to the proposed 2011 Interim Operating Budget and would eliminate the \$8,000 estimate for noxious weeds. At this level of service the contractor would take on some noxious weed enforcement.
3. Increase services to full time by adding 80 hours to the contract for a total of 160 hours per month. The unit rate for the entire contract would be lessened to \$65 per hour. This would add \$43,200 in contractor costs to the proposed 2011 Interim Operating Budget and eliminate the \$8,000 estimate for noxious weeds. At this level of service the contractor will take on a full noxious weed enforcement program along with more public education.

Mosquito Control

There is no provision in the 2011 Interim Operating Budget for Mosquito Control. The program was last operated in 1991 at a cost of \$20,600 less a grant of \$4,700. The estimated cost to provide this service in accordance with the *Alberta Environment Code of Practice for Pesticides* is \$65,000 - \$70,000. Some of the challenges include the need for qualified/licensed staff, permission from a majority of the private property owners within a four mile radius, truck mounted spray equipment (4WD) and possibly a helicopter rental for access to larger sloughs on private properties. It should be noted that a full larva abatement program is necessary before any adult fogging can be performed on public lands.

Property Assessment and Taxation

Property Assessment Growth Estimates due to New Construction

Growth in our assessment base, due to new construction, is expected to generate additional municipal revenues as follows:

| | | | |
|------|-----------------|----------|------------------------------------|
| 2011 | (\$4.5 million) | \$26,572 | (2010 - \$8.35 million - \$54,900) |
| 2012 | (\$9 million) | \$60,000 | (Optimistic) |
| 2013 | (\$10 million) | \$65,600 | |

This new growth revenue from property taxation is welcome and vital to fund the budget challenges associated with sustainability and the uncertain Alberta economy.

Municipal Property Taxation

Municipal governments have few tools available to finance budgetary pressures. Property taxes are the primary and most substantial revenue source available. The three-year Operating Budget proposes the following municipal property tax increases to offset rising costs:

| | <u>Res/N-Res</u> | <u>New Tax \$ Generated</u> | <u>Each 1% equals</u> |
|-------------|--------------------|---------------------------------|---------------------------|
| 2013 | 2% & 2% | \$83,750 | \$41,870 |
| 2012 | 2% & 2% | \$80,930 | \$40,460 |
| 2011 | 2% & 2% | \$78,820 | \$39,410 |
| 2010 | 1% & 2% | \$50,500 | \$38,360 |
| 2009 | .45% & 2.9% | \$45,660 | \$37,167 |
| 2008 | 5.41% & 8.45% | \$213,585 | |
| 2007 | 5% & 10% | \$194,062 | |
| 2006 | 8% | \$215,750 | |

Historical property tax assessment/rate comparisons:

| | <u>Assessment</u> | <u>%</u> | <u>Residential Tax Rate</u> | <u>%</u> | <u>Non-Residential Tax Rate</u> | |
|------|-------------------|----------|---------------------------------|----------|-------------------------------------|------|
| 2010 | \$629,777,770 | 2% | 5.658 | +0.35% | 8.032 | 1% |
| 2009 | \$616,921,290 | 11% | 5.638 | <8%> | 7.954 | <3%> |
| 2008 | \$556,990,280 | 36% | 6.145 | <23%> | 8.177 | <6%> |
| 2007 | \$409,261,480 | 24% | 7.983 | <12%> | 8.689 | <4%> |
| 2006 | \$330,354,370 | 11% | 9.083 | | 9.083 | |
| 2005 | \$298,687,650 | 9% | 9.013 | | 9.013 | |
| 2004 | \$273,763,210 | 4% | 9.187 | | 9.187 | |
| 2003 | \$262,908,490 | 5% | 9.194 | | 9.194 | |

Historical "Municipal" new combined property tax revenue generation:

| | | | |
|------|-------------|-------------|-----|
| 2010 | \$3,941,067 | + \$107,257 | 3% |
| 2009 | \$3,833,810 | + \$117,858 | 3% |
| 2008 | \$3,715,952 | + \$362,792 | 11% |
| 2007 | \$3,353,160 | + \$352,551 | 12% |
| 2006 | \$3,000,609 | + \$308,537 | 11% |
| 2005 | \$2,692,072 | + \$177,009 | 7% |
| 2004 | \$2,515,063 | + \$97,883 | 4% |
| 2003 | \$2,417,181 | + \$101,837 | 4% |

Municipal Utility Services

Water Services:

The water rates model originally prepared by Campbell Ryder and Associates has been updated for 2011– 2013 estimates as included in this Budget. The model continues to identify that water rates are currently too low in Stettler given increasing operational costs, capital upgrades to the plant, and lower consumption patterns.

The model allocates budgeted cash expenditures among all internal and external consumer groupings using various sharing mechanism. The model does not allow for debenture debt repayments (both principal & interest) or capital expenditures however does allow for net depreciation of capital and for a rate of return on both equity (@ 9%) debt and deemed debt (@ ACFA borrowing rates).

The following is a summary of the gross expenditures being forecast in the rate model:

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|--|--------------------|--------------------|--------------------|
| Expenditures <u>per Town Budget</u> | \$2,398,820 | \$2,540,405 | \$2,545,870 |
| Less: Memberships | - \$4,390 | - \$4,390 | - \$4,390 |
| Legal | - \$2,000 | - \$2,000 | - \$3,000 |
| Conservation Rebates | - \$1,600 | - \$1,600 | - \$1,600 |
| Less Non-Cash items (Debt, ROE) | <u>- \$519,040</u> | <u>-\$579,740</u> | <u>- \$526,450</u> |
| Cash Operating Expenditures | \$1,871,790 | \$1,952,675 | \$2,010,430 |
| Add: Net Depreciation | + \$268,201 | + \$268,201 | + \$268,201 |
| Return on Equity | + \$312,366 | + \$303,079 | + \$293,691 |
| Return on Debt | <u>+ \$289,272</u> | <u>+ \$273,488</u> | <u>+ \$264,860</u> |
| Gross Cost Allocated <u>in Model</u>: | \$2,741,629 | \$2,797,443 | \$2,837,182 |

The consumption estimates projected in the water model and used to calculate customer rates are as follows:

| | <u>m³</u> <u>2011</u> | <u>m³</u> <u>2012</u> | <u>m³</u> <u>2013</u> |
|----------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| In-Town Customers (2369) | 701,200 | 701,300 | 701,300 |
| (2006 – 769,135 m ³) | 55.9% | 55.6% | 55.2% |
| (2010 – 617,347 m ³) | | | |
| Villages of Botha/Gadsby | 53,000 | 53,000 | 53,000 |
| Highway 12/21 Customers | 123,000 | 130,000 | 140,000 |
| SMRWSC Customers | <u>376,000</u> | <u>376,000</u> | <u>376,000</u> |
| Total Out-of-Town Customers | 552,000 | 559,000 | 569,000 |
| | 44.1% | 44.4% | 44.8% |

Municipal Utility Services (continued)

Water Services (continued):

A summary of the projected water rates included in the 2010 - 2012 Interim Operating Budget is as follows:

| | Phase-In-Town Per m ³ | | Botha Per m ³ | Hwy 21 Per m ³ | SMRWSC Per m ³ | |
|-------------|-------------------------------------|------------------------------|-----------------------------|------------------------------|------------------------------|-----------|
| 2009 | \$1.70 | plus \$10 fixed/month | \$1.55 | \$1.05 | \$1.01 | (True-up) |
| 2010 | \$1.77 | plus \$10 fixed/month | \$1.77 | \$1.24 | \$1.24 | (Budget) |
| 2011 | \$2.01 | plus \$10 fixed/month | \$2.01 | \$1.29 | \$1.29 | |
| 2012 | \$2.25 | plus \$10 fixed/month | \$2.15 | \$1.29 | \$1.29 | |

For a typical Stettler residential customer using 17 m³ per month, water costs are projected to change by the following amounts:

| | |
|------|--|
| 2011 | + \$4.08 per month or \$48.96 per year |
| 2012 | + \$4.08 per month or \$48.96 per year |

The 2011 rate calculated in the water model for In-Town Customers is being phased in over a two year period to soften the financial impact (2011 water model calculates that the In-Town rate should be \$2.25 m³). The phasing of larger rate increases simply means that the Town will not be generating the calculated full return/depreciation from local customers as is otherwise allowable by the Alberta Energy & Utility Board.

Water Conclusion:

The 2011 - 2013 Interim Operating Budget generates from the Municipal Water Utility the following annual "Cash" contributions towards water capital and other general municipal operations:

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|---|-----------------------|-----------------------|-----------------------|
| | \$2.01 m ³ | \$2.25 m ³ | \$2.25 m ³ |
| General Administrative Services | \$200,000 | \$200,000 | \$200,000 |
| Debenture Payments | \$200,540 | \$270,540 | \$226,650 |
| Water Meter Capital | \$46,000 | \$46,000 | \$46,000 |
| Return on Equity @ 9% (In-lieu of Franchise Fee) | \$312,500 | \$303,200 | \$293,800 |
| Available for Water Capital (In-lieu of Depreciation) | \$187,850 | \$232,285 | \$240,800 |

Option: Any change to In-Town consumption rates will further increase or decrease the amount available for water capital purpose: For example each \$0.01 per m³ rate increase/decrease results in an annual water revenue change of \$7,012 (plus commercial sewer revenue by an additional \$3,360).

A \$1.00 per month change in the fixed component rate will generate \$28,400 in revenue.

Municipal Utility Services (continued)

Sanitary Sewer Services:

Residential flat monthly sewer rates were last increased in 2005 by \$2 to \$14. Commercial sewer rates are calculated as 40% of the monthly water consumption charge or \$14 per month, whichever is the greater. Therefore as water rates increase commercial properties (using more than 17 m³ of water per month) will pay more for sewage disposal as well.

The 2011 Interim Operating Budget proposes a \$1 per month flat rate increase for residential customers to help offset the added costs associated with long term debt servicing due to the major capital expansion and treatment upgrading.

The \$1 per month rate increase generates \$24,618 in new sewer revenue from all customers and the \$0.24 per m³ water rate increase will generate an additional \$32,200 from commercial properties.

The following is a summary the 2011 sewer revenue forecast by class of customer:

| | # | 2011 Water Consumption | | 2011 Sewer Revenue | |
|-------------------------|------|----------------------------|-------|-----------------------|-------|
| Commercial Properties | 348 | 336,000 m ³ | 48.0% | \$270,145 | 42.3% |
| Residential Properties: | 2053 | 364,000 m ³ | 52.0% | \$368,985 | 57.7% |
| APST | | <u>1,200 m³</u> | | <u>\$1,015</u> | |
| | | 701,200 m ³ | | \$640,145 | |

A summary of net revenue generated (for capital) within the Interim Operating Budget from municipal sewer utility services is as follows:

| | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|-------------------------|------------------|------------------|------------------|------------------|
| Sewer Operations | \$213,230 | \$162,860 | \$154,495 | \$170,725 |

Option: each \$1 rate change from the proposed \$15 per month flat residential sewer charge will impact the budget by +/- \$24,618 per year.

Municipal Utility Services (continued)

Garbage Collection/Landfill Services and Recycling:

The 2011 residential pick-up contract for both garbage and recycling services will increase by 5% over 2010 which impacts the budget by a combined +\$10,530.

Also the 2011 Interim Operating Budget anticipates a substantial increase in the Joint Landfill requisition by a net \$3 per capita (2010 @ \$34 per capita) in each of the next three years which impacts the budget by \$17,520 per year.

To compensate for these external cost increases the 2011 Interim Operating Budget includes a \$1.50 per month flat rate increase from \$15.50 to \$17.00, and a further \$0.75 per month increase in each of the years 2012 (\$17.75) and 2013 (\$18.50).

The 2011 Interim Operating Budget assumes that the monthly residential recycling collection fee will be maintained at \$4.00 (for the third year in a row) which projects a small deficit of \$500 within the Recycling Utility. This deficit is offset by the small surplus projected in the Solid Waste Utility. The Interim Operating Budget assumes a \$1 per month recycling rate increase to \$5 for the year 2012.

A summary of net revenue generated in the 2010 – 2012 Interim Operating Budget from municipal garbage and recycling utility services is as follows:

| | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|-------------------------------|-------------|-------------|-------------|
| Landfill & Garbage Operations | \$5,930 | \$1,860 | <\$7,290> |
| Recycling Operations | <\$500> | \$22,490 | \$20,160 |

Option: Each \$0.25 increase or decrease in monthly residential garbage collection rates will impact the budget by +/- \$6,400 annually. This rate was last increased by \$2.00 per month in 2008, by an additional \$0.50 per month to \$14.50 in 2009 and by a further \$1 to \$15.50 in 2011.

A \$0.25 increase in monthly residential recycling rates would generate an additional +\$6,300 in revenues.

2011 – 2013 Operating Budget Conclusion

Annual Financial Incremental Impact on Average Residential Customer:

| | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> |
|---|-------------|--------------|--------------|-------------|
| Assessed Value | \$258,380 | | | |
| Proposed tax increase: | 1% & 2% | 2% | 2% | 2% |
| Municipal Property Taxes | \$32 | \$29 | \$30 | \$30 |
| School | \$33 | \$20 | \$20 | \$20 |
| Seniors | \$3 | \$4 | \$5 | \$5 |
| Water Fees, 17 m ³ per month | \$14 | \$49 | \$49 | \$20 |
| Sewer Fees | \$0 | \$12 | \$0 | \$0 |
| Garbage | \$12 | \$18 | \$9 | \$9 |
| Recycling | <u>\$0</u> | <u>\$0</u> | <u>\$12</u> | <u>\$0</u> |
| Individual Financial Impact | \$94 | \$132 | \$125 | \$84 |

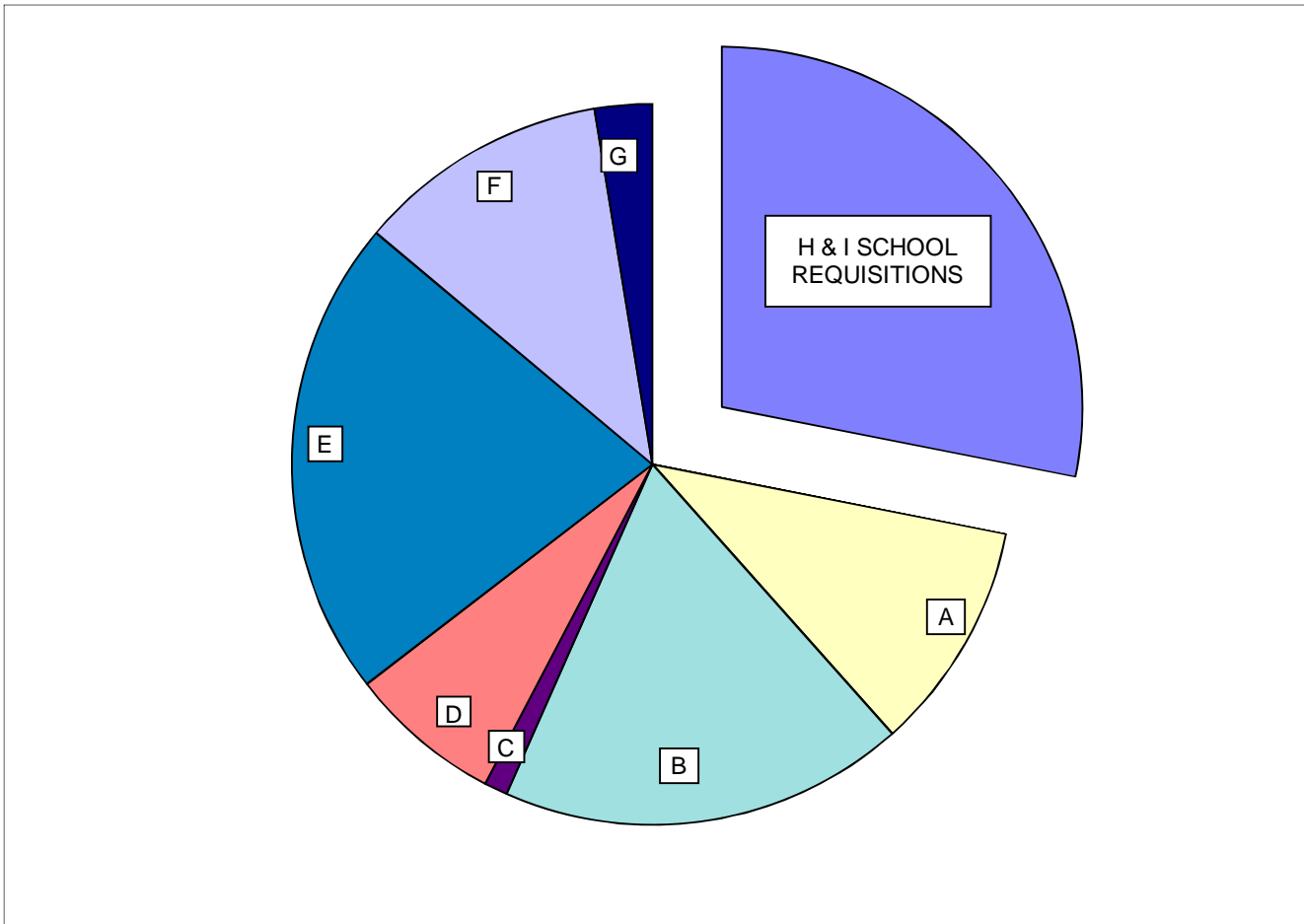
Administration considers the property tax and utility rate increases included in the 2011 – 2013 Operating Budget to be the minimum necessary given the present and future obligations required in our community. The three-year forecast reflects Administration and Council's intent to be fiscally responsible and accountable to its residents.

The 2011 – 2013 Operating Budget enables Council to sustain the current high level of public services, facilities and utilities for all Stettler residents, as well as continue to renew existing infrastructure.

Alternative 2011 Incremental Financial Impacts on Average Residential Customer:

| <u>Incremental Financial Impact on Customer/ Property Owner:</u> | <u>Impact on Interim Budget</u> |
|---|---------------------------------|
| Each Municipal Tax increase of 1% = approximately \$15/yr | + \$39,410 |
| The Water Rate increase proposed of \$0.24 m ³ = \$48/year generates automatic commercial Sewer Revenue | + \$168,288 and + \$32,200 |
| Each variable Water Rate increase of \$0.01 m ³ = \$2/year Generates automatic Commercial Sewer Revenue | + \$7,012 and + \$1,344 |
| Each \$1 fixed Water Rate increase per month = \$12/year | + \$24,400 |
| The Sewer Rate increase proposed of \$1 per month + \$12/year | + \$24,618 |
| Each flat Sewer increase of \$0.25 per month = \$3/year | + \$6,154 |
| The Garbage Rate increase proposed of \$1.50 per month + \$18/year | + \$38,400 |
| Each flat Garbage Rate increase of \$0.25 per month = \$3 per year | + \$6,400 |
| Each flat Recycling Rate increase of \$0.25 per month = \$3 per year | + \$6,300 |

**TOWN OF STETTLER
2011 TAX DOLLAR BREAKDOWN**



| | <u>Non-Tax Revenue</u> | <u>Expenditures</u> | <u>Net (Revenue) Expenditure</u> | <u>Tax Funding Required</u> | |
|------------------------------------|----------------------------|----------------------|--|-------------------------------------|---------------|
| General Government | 1,143,950.00 | 1,031,250.00 | (112,700.00) | | 0.0% |
| A. Protective Services | 1,076,215.00 | 1,819,585.00 | 743,370.00 | 601,686.43 | 10.3% |
| B. Roads, Streets, Transportation | 59,830.00 | 1,374,120.00 | 1,314,290.00 | 1,063,791.19 | 18.2% |
| Water, Sewer, Garbage Services | 3,833,820.00 | 3,165,180.00 | (668,640.00) | | |
| C. Community Services | 155,080.00 | 229,980.00 | 74,900.00 | 60,624.34 | 1.0% |
| D. Subdivision, Land & Development | 705,065.00 | 1,202,640.00 | 497,575.00 | 402,739.04 | 6.9% |
| Building & Land Rentals | 203,020.00 | 31,510.00 | (171,510.00) | | |
| E. Parks & Leisure | 848,690.00 | 2,401,745.00 | 1,553,055.00 | 1,257,048.46 | 21.5% |
| F. Capital Exp. Funding | - | 816,120.00 | 816,120.00 | 660,570.55 | 11.3% |
| Totals | <u>8,025,670.00</u> | <u>12,072,130.00</u> | <u>4,046,460.00</u> | <u>4,046,460.00</u> | <u>69.3%</u> |
| G. Seniors Lodges Requisition | | 150,000.00 | | 150,000.00 | 2.6% |
| H. Separate School | | 93,300.00 | | 93,300.00 | 1.6% |
| I. Alberta School Foundation Fund | | <u>1,546,700.00</u> | | <u>1,546,700.00</u> | <u>26.5%</u> |
| Totals | | <u>1,790,000.00</u> | | <u>1,790,000.00</u> | <u>30.7%</u> |
| Grand Total | | <u>13,862,130.00</u> | | <u>5,836,460.00</u> | <u>100.0%</u> |

** For an explanation of what is included in the above, please see next page

EXPENDITURES

- A. General Government: Mayor and Council, Administration, Elections, Property Assessment, Legal Services, Auditor and Data Processing, etc.
- B. Protective Services: R.C.M.P., Fire Department, Emergency Management Services, Bylaw Enforcement, Dog/Cat Control, Pest/Weed Control, Safety Code Inspections, etc.
- C. Road, Street, Transportation: Street Paving, Sidewalk Replacement, Alley Graveling, Street Sanding, Snow Removal, Snow Fencing, Street Cleaning, Street Lights, Traffic Controls, Airport Operations, Vehicle and Equipment Repair, etc.

Water, Sewer & Garbage Services: Water Supply, Water Break Repairs, Fire Hydrant Servicing, Sewage Treatment and Disposal, Residential Garbage & Recycling Collection and Regional Landfill.
- D. Community Services: Family & Community Support Services, Cemetery, Downtown Parking Lots, Public Transportation, etc.
- E. Subdivision Land & Developments: Planning, Engineering, Economic Development, Land Sales, Municipal Planning Commission, Development Appeal Board, Business & Tourism Promotion, etc.

Buildings & Land Rentals: Operation and Maintenance of Rental Buildings such as the AHS Health Unit Building.
- F. Parks, Recreation & Culture: Swimming Pool, Fitness Area, Playground and Other Programs, Ball Diamonds, Soccer Fields, Parks, Outdoor and Indoor Skating Rinks, Campgrounds, Museum and Library.
- G. Capital Expenditure Funding & Excess/Under Requisition: Transfers to the Capital Fund for the purchase of Capital Assets. Excess/Under Collections for Requisitions.
- H. Senior Citizens: Payment to the Heart Haven Lodge, Willow Creek Lodge and Paragon Place for operations.
- I. Separate School Requisition: Payment to operate schools.
- J. Provincial School Requisition: Payment to operate schools.

DRAFT 2011 OPERATING BUDGET

| | | Revenues | Expenditures |
|----|--------------------------|--------------------------|--------------------------|
| 1 | COUNCIL | - | 143,730 |
| 2 | ADMINISTRATION / GENERAL | 5,190,410 | 887,520 |
| 3 | FIRE DEPARTMENT | 229,855 | 476,605 |
| 4 | POLICE SERVICES | 757,360 | 1,203,990 |
| 5 | EMERGENCY MGMT. SERVICES | - | 17,630 |
| 6 | AMBULANCE SERVICES | - | - |
| 7 | BYLAW & ENFORCEMENT | 89,000 | 121,360 |
| 8 | SHOP & COMMON SERVICES | - | 82,440 |
| 9 | TRANSPORTATION SERVICES | 50,240 | 1,271,785 |
| 10 | AIRPORT | 9,590 | 19,895 |
| 11 | WATER & SUPPLY | 2,586,670 | 2,398,820 |
| 12 | UTILITY ROI | - | (312,500) |
| 13 | SANITARY SEWER | 686,310 | 523,450 |
| 14 | WASTE MANAGEMENT | 560,840 | 555,410 |
| 15 | FCSS | 133,080 | 166,350 |
| 16 | CEMETERY | 22,000 | 47,840 |
| 17 | LAND PLAN. & DEVELOPMENT | 54,900 | 285,145 |
| 18 | COMMUNITY SERVICES | - | 15,790 |
| 19 | ECONOMIC DEVELOPMENT | 149,405 | 457,785 |
| 20 | PROPERTY SUBDIVISION | 500,760 | 459,710 |
| 21 | PROPERTY RENTAL | 203,020 | 31,510 |
| 22 | PARKS AND LEISURE | 815,800 | 2,084,280 |
| 23 | CULTURE | 32,890 | 317,465 |
| 24 | STATUTORY REQUISITION | 1,790,000 | 1,790,000 |
| 25 | CONTRIBUTION TO CAPITAL | - | 816,120 |
| | TOTALS | <u>13,862,130</u> | <u>13,862,130</u> |

DRAFT 2011 OPERATING BUDGET

| | | Revenues | Expenditures |
|----|--------------------------|--------------------------|--------------------------|
| 1 | COUNCIL | - | 143,730 |
| 2 | ADMINISTRATION / GENERAL | 5,190,410 | 887,520 |
| 3 | FIRE DEPARTMENT | 229,855 | 476,605 |
| 4 | POLICE SERVICES | 757,360 | 1,203,990 |
| 5 | EMERGENCY MGMT. SERVICES | - | 17,630 |
| 6 | AMBULANCE SERVICES | - | - |
| 7 | BYLAW & ENFORCEMENT | 89,000 | 121,360 |
| 8 | SHOP & COMMON SERVICES | - | 82,440 |
| 9 | TRANSPORTATION SERVICES | 50,240 | 1,271,785 |
| 10 | AIRPORT | 9,590 | 19,895 |
| 11 | WATER & SUPPLY | 2,586,670 | 2,398,820 |
| 12 | UTILITY ROI | - | (312,500) |
| 13 | SANITARY SEWER | 686,310 | 523,450 |
| 14 | WASTE MANAGEMENT | 560,840 | 555,410 |
| 15 | FCSS | 133,080 | 166,350 |
| 16 | CEMETERY | 22,000 | 47,840 |
| 17 | LAND PLAN. & DEVELOPMENT | 54,900 | 285,145 |
| 18 | COMMUNITY SERVICES | - | 15,790 |
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| 21 | PROPERTY RENTAL | 203,020 | 31,510 |
| 22 | PARKS AND LEISURE | 815,800 | 2,084,280 |
| 23 | CULTURE | 32,890 | 317,465 |
| 24 | STATUTORY REQUISITION | 1,790,000 | 1,790,000 |
| 25 | CONTRIBUTION TO CAPITAL | - | 816,120 |
| | TOTALS | <u>13,862,130</u> | <u>13,862,130</u> |

1. COUNCIL

SUMMARY OF RESPONSIBILITIES

- To provide Community Leadership in Municipal Matters
- To adopt Bylaws
- To develop and evaluate policy and programs
- To liaise with various groups and organizations
- To represent the Town of Stettler on various Boards, Committees and community groups
- To develop Town of Stettler Goals
- To approve Town of Stettler Operating and Capital Budgets

2011 BUDGET PROPOSAL

EXPENDITURES

| | |
|---------------------------|-----------------------|
| - Operations | <u>143,730</u> |
| TOTAL EXPENDITURES | <u>143,730</u> |

2. ADMINISTRATION

SUMMARY OF RESPONSIBILITIES

- Provide administrative support for Council directives and policies
- Provide for all accounting and financial functions of the Town
- Maintain assessment and taxation records
- Maintain utility accounts and monthly billings
- Ensure the proper administration of bylaws, minutes and contracts
- Ensure compliance with Federal and Provincial Legislation
- Process all insurance related matters for the Town of Stettler and additional named insured
- Responsible for the Town's computer system and data input of all Town records
- Provide switchboard and front counter reception for incoming inquiries, concerns, etc.
- Provide information for the public
- Provide Secretarial support for other departments

2011 BUDGET PROPOSAL

REVENUE

| | |
|----------------------------------|------------------|
| - General Operations | 159,990 |
| - White Sands Contract | 29,370 |
| - Municipal Services Recovery | 250,000 |
| - Municipal Taxes/Grant in lieu | 4,046,460 |
| - Penalties/Franchise/Bus. Taxes | 563,370 |
| - Unconditional Municipal Grant | - |
| - Conditional Regional Grant | - |
| - Return on Investment | 141,220 |
| Subtotal | <u>5,190,410</u> |

| | |
|--------------------------------|----------|
| - Drawn from Operating Reserve | - |
| Subtotal | <u>-</u> |

TOTAL REVENUE 5,190,410

EXPENDITURES

| | |
|--------------------------------|----------------|
| - Operations | 731,750 |
| - Public Relations / Promotion | 13,000 |
| - Assessor Contract | 61,580 |
| - Municipal Election/Census | - |
| Subtotal | <u>806,330</u> |

| | |
|---------------------------------|---------------|
| - Debentures | 73,190 |
| - Transfer to Operating Reserve | 8,000 |
| - Transfer to Capital | - |
| Subtotal | <u>81,190</u> |

TOTAL EXPENDITURES 887,520

3. FIRE DEPARTMENT

SUMMARY OF RESPONSIBILITIES

- Provide fire protection through the Joint Town/County fire department
- To function as administrative support for the Regional Fire Authority
- Maintain existing fire hall in conjunction with the County of Stettler
- Ensure that firefighters are equipped with the proper equipment so that neither their safety or effectiveness is compromised.
- Ensure that the firefighters are trained properly to perform their duties
- Promote fire safety
- Respond to MVAs and other emergencies
- Payment for E911 Dispatch Services

2011 BUDGET PROPOSAL

REVENUE

| | |
|--------------------------------|-----------------------|
| - County Share of costs | 215,655 |
| - Rescue Van | 10,200 |
| - Interest Stabilization Grant | - |
| - Other | - |
| - Town Truck Revenue | 4,000 |
| Subtotal | <u>229,855</u> |
| | |
| - Drawn from Operating Reserve | - |
| Subtotal | <u>-</u> |
| | |
| TOTAL REVENUE | <u>229,855</u> |

EXPENDITURES

| | |
|---------------------------------|-----------------------|
| - Firefighter Services | 319,915 |
| - Fire Hall | 81,910 |
| - Fire Equipment | 72,780 |
| - Debenture Interest | - |
| Subtotal | <u>474,605</u> |
| | |
| - Debenture Principal | - |
| - Contributed to Capital | - |
| - Transfer to Operating Reserve | 2,000 |
| Subtotal | <u>2,000</u> |
| | |
| TOTAL EXPENDITURES | <u>476,605</u> |

4. POLICE SERVICES

SUMMARY OF RESPONSIBILITIES

- Payment for policing requisition for eight urban members as per contract with Receiver General of Canada including the Community Resource Officer
- Community Resource Officer Program partnered with the County of Stettler and Clearview Regional School Division
- Provide funding for two secretarial (municipal) staff members

2011 BUDGET PROPOSAL

REVENUE

| | |
|--------------------------|---------|
| - Other Revenue | 6,000 |
| - Traffic Fines | 70,000 |
| - Provincial Grant | 345,000 |
| - Comm. Resource Program | 73,290 |
| - Provincial MSI | 263,070 |
| - Drawn from Op. Reserve | - |

TOTAL REVENUE 757,360

EXPENDITURES

| | |
|--------------------------|---------|
| - RCMP Contract | 735,120 |
| - Support Services | 108,070 |
| - Comm. Resource Officer | 97,730 |
| - Contributed to Capital | 263,070 |
| - Trsf to Op. Reserve | - |

TOTAL EXPENDITURES 1,203,990

5. EMERGENCY MANAGEMENT SERVICES

SUMMARY OF RESPONSIBILITIES

- Forward initial warning of disaster to appropriate authorities
- In the event of a disaster co-ordinate the activities of the Emergency Operations Centre
- Recommend changes to the emergency plan as required
- Keep in touch with Alberta Emergency Management Agency for constant changes in the event of an emergency
- Apply for grants from Federal and Provincial governments to assist with the acquisition of new equipment for fire departments
- Periodically test emergency plan

2011 BUDGET PROPOSAL

EXPENDITURES

| | |
|--------------|--------|
| - Contract | 15,000 |
| - Operations | 2,630 |

TOTAL EXPENDITURES 17,630

6. AMBULANCE SERVICES

SUMMARY OF RESPONSIBILITIES

- Representation on the local Ambulance Board for Ambulance services.
The transfer of the responsibility for governance and funding of ground ambulance services to the province was effective April 1, 2009.

2011 BUDGET PROPOSAL

REVENUE

- Provincial Grant _____ -

TOTAL REVENUE -

EXPENDITURES

- Requisition payment -
- Contributed to Capital _____ -

TOTAL EXPENDITURES _____ -

7. BYLAW & ENFORCEMENT SERVICES

SUMMARY OF RESPONSIBILITIES

- Respond to complaints from the general public
- Provide for a contract person to investigate complaints and ensure compliance to Bylaws
- Amend and write new Bylaws when required
- Enforce Bylaws when required
- Assist in solving disputes between neighbors within the Town
- Maintain a complete filing system on enforcement

2011 BUDGET PROPOSAL

REVENUE

- Animal control licenses 18,200
- Business License 66,000
- Other (Fines) _____ 4,800

TOTAL REVENUE _____ 89,000

EXPENDITURES

- Animal Control 30,800
- Bylaw/ Inspections _____ 90,560

TOTAL EXPENDITURES _____ 121,360

8. SHOP & COMMON SERVICES

SUMMARY OF RESPONSIBILITIES

- Repair and Maintenance of Town vehicles
- Maintenance of Town yard and shop buildings
- Safety supply and training
- Repair and purchase of tools and equipment

2011 BUDGET PROPOSAL

REVENUE

- Drawn from Operating Reserve _____ -

TOTAL REVENUE _____ -

EXPENDITURES

- Operations 81,400
- Hydrovac _____ 40
Subtotal _____ 81,440

- Transfers to Operating Reserve 1,000
- Transfers to Capital Reserve _____ -
Subtotal _____ 1,000

TOTAL EXPENDITURES _____ **82,440**

9. TRANSPORTATION SERVICES

SUMMARY OF RESPONSIBILITIES

- Repair and maintenance of all roads
- Street cleaning: Major cleaning for the entire Town each spring and fall; Sweep downtown twice a week throughout the summer
- Snow removal as required. Policy calls for clearing of all streets when accumulation is 6 inches (150mm) or greater (4" or greater if heavy snowfall)
- Maintenance and replacement where necessary of all traffic control devices (signs, stop lights, street lights, pedestrian crossings and line painting)
- Maintenance and reconstruction of gravel lanes and roads
- General Maintenance of paved roadways, asphalt patching of potholes and minor reconstruction due to road failure
- Maintenance and replacement of drainage control devices (curb & gutter, culverts, storm sewer) and replacement of deteriorated sidewalk structures
- Oiling/dust proofing of roads
- Sidewalk repairs/replacement

2011 BUDGET PROPOSAL

REVENUE

| | |
|-------------------------------|--------------|
| - Provincial / Federal Grants | - |
| - Drainage | - |
| - Frontage | 45,240 |
| - Operations | <u>5,000</u> |

TOTAL REVENUE **50,240**

EXPENDITURES

| | |
|----------------------------|-------------------------|
| - General & Repair/Maint. | 225,130 |
| - Street Cleaning | 56,670 |
| - Snow Removal | 142,300 |
| - Outdoor Rinks | 12,105 |
| - Signage & Lane Markers | 41,720 |
| - Back Alleys | 63,670 |
| - Sidewalks | 89,640 |
| - Traffic Lights & Signals | 160,580 |
| - Drainage | 109,130 |
| - Roads Maintenance | 305,630 |
| - Debenture Interest | <u>31,940</u> |
| Subtotal | <u>1,238,515</u> |

| | |
|---------------------------------|----------------------|
| - Debenture Principal | 33,270 |
| - Transfer to Operating Reserve | - |
| - Transfer to Capital Reserve | <u>-</u> |
| Subtotal | <u>33,270</u> |

TOTAL EXPENDITURES **1,271,785**

10. AIRPORT SERVICES

SUMMARY OF RESPONSIBILITIES

- To participate as a part of the joint Airport Board as per the written agreement
- To function as administrative support for the joint Town/County airport Board
- To assist with certain operational aspects of the airport (in conjunction with the County of Stettler) such as: snow removal, runway and tarmac maintenance, grounds maintenance, road maint., etc.
- To liaison with the flying club, who have been delegated the operational authority for aviation matters

2011 BUDGET PROPOSAL

REVENUE

| | |
|---------------------------|--------------|
| - Hangar Leases & Other | 5,090 |
| - County Portion of Costs | <u>4,500</u> |
| Subtotal | 9,590 |

TOTAL REVENUE **9,590**

EXPENDITURES

| | |
|----------------------------------|---------------|
| - Operations | 19,895 |
| - Transfers to Operating Reserve | - |
| - Transfer to Capital Reserve | <u>-</u> |
| Subtotal | 19,895 |

TOTAL EXPENDITURES **19,895**

11. WATER SUPPLY AND DISTRIBUTION

SUMMARY OF RESPONSIBILITIES

- Regional water supply to Botha, Gadsby, Highway 12/21 Commission and SMRWS Commission
- Operations and maintenance of the Water Treatment Plant, Regional Water Transfer Station and all local and regional reservoirs.
- Maintenance and reconstruction of water mains and services
- Operations and upkeep of backup water supply (three functional water wells)
- Maintenance and upkeep of pressure control structures
- Meeting daily environment water quality testing requirements (residential, wells, distribution lines and Water Plant)
- Water equipment repair and replacement (valves, meters, hydrants, reservoir, pumps, etc.)
- Operation and maintenance of bulk water dispenser

2011 BUDGET PROPOSAL

REVENUE

| | |
|------------------------------|------------------|
| - Operations | 1,783,100 |
| - Frontage | 14,040 |
| - WTS Contract | 39,290 |
| - Metered Sale - Out of Town | 750,240 |
| - Grants | - |
| Subtotal | <u>2,586,670</u> |

| | |
|----------------------------------|----------|
| - Inter-Dept. Transfer | - |
| - Contributed from Water Surplus | - |
| - Drawn from Operating Reserve | - |
| - Transfer from Capital Reserve | - |
| Subtotal | <u>-</u> |

TOTAL REVENUE **2,586,670**

EXPENDITURES

| | |
|-----------------------------|------------------|
| - Water Billing/Acct.Maint. | 81,960 |
| - Admin. Allocation | 106,650 |
| - Water Treatment Plant | 843,470 |
| - Water Transfer Station | 136,640 |
| - Water Transmission | 481,290 |
| - Water Dispensor | 12,320 |
| - Water Reservoir | 17,450 |
| - Water Project #1 | - |
| - Debenture Interest | 138,810 |
| Subtotal | <u>1,818,590</u> |

| | |
|----------------------------------|----------------|
| - Debenture Principal | 61,730 |
| - Allocation - Overhead | 200,000 |
| - Franchise to General | - |
| - Contributed to Water Surplus | 312,500 |
| - Transfers to Operating Reserve | 6,000 |
| - Transfers to Capital Reserve | - |
| Subtotal | <u>580,230</u> |

TOTAL EXPENDITURES **2,398,820**

12. SANITARY SEWER SERVICES

SUMMARY OF RESPONSIBILITIES

- General maintenance and minor reconstruction of sewer collection mains and services
- Maintenance and upkeep of sewage treatment system (Lift stations (3), lagoon structure (9 cells and wetlands))
- Repair and replacement of sewer tools and equipment
- Service maintenance includes cameraing and cleaning
- Flushing of mains and manholes
- Oversee operations, maintenance and sampling at treatment facility (Lagoon/Wetlands)

2011 BUDGET PROPOSAL

REVENUE

| | |
|-----------------|----------------|
| - Operations | 657,530 |
| - Frontage | 28,780 |
| - Grants | - |
| Subtotal | <u>686,310</u> |

| | |
|--------------------------------|----------|
| - Inter-Dept. Transfer | - |
| - Drawn from Operating Reserve | - |
| Subtotal | <u>-</u> |

TOTAL REVENUE 686,310

EXPENDITURES

| | |
|----------------------|----------------|
| - Operations | 220,420 |
| - Lagoon | 57,810 |
| - Debenture Interest | 122,450 |
| Subtotal | <u>400,680</u> |

| | |
|----------------------------------|----------------|
| - Debenture Principal | 85,270 |
| - Allocation - Overhead | 37,500 |
| - Transfers to Operating Reserve | - |
| - Transfers to Capital Reserve | - |
| Subtotal | <u>122,770</u> |

TOTAL EXPENDITURES 523,450

13. GARBAGE COLLECTION AND DISPOSAL

SUMMARY OF RESPONSIBILITIES

- Administration of residential garbage and recycling collection contractor and work with Regional Authority
- Maintenance and upkeep of Town concrete recycling site
- Operation of compost program
- Spring Clean-up Program

2011 BUDGET PROPOSAL

REVENUE

| | |
|----------------------|-----------------------|
| - Operations | <u>560,840</u> |
| TOTAL REVENUE | <u>560,840</u> |

EXPENDITURES

| | |
|---------------------------------|-----------------------|
| - General/Administration | 16,360 |
| - Garbage Collection Contract. | 171,690 |
| - Joint Landfill Requisition | 216,190 |
| - Recycling Program | 101,300 |
| - Composting | 25,250 |
| - Spring Clean-up | <u>12,120</u> |
| Subtotal | <u>542,910</u> |
| | |
| - Allocation - Overhead | 12,500 |
| - Transfer to Operating Reserve | - |
| - Transfer to Capital Reserve | - |
| Subtotal | <u>12,500</u> |
| | |
| TOTAL EXPENDITURES | <u>555,410</u> |

14. FAMILY & COMMUNITY SUPPORT SERVICES

SUMMARY OF RESPONSIBILITIES

- Access 80% Provincial funding by providing a 20% local contribution to FCSS Agency

2011 BUDGET PROPOSAL

REVENUE

| | |
|--------------------------------|----------|
| - Provincial Grant | 133,080 |
| - Drawn from Operating Reserve | <u>-</u> |

| | |
|----------------------|-----------------------|
| TOTAL REVENUE | <u>133,080</u> |
|----------------------|-----------------------|

EXPENDITURES

| | |
|---------------|----------------|
| Grant to FCSS | <u>166,350</u> |
|---------------|----------------|

| | |
|---------------------------|-----------------------|
| TOTAL EXPENDITURES | <u>166,350</u> |
|---------------------------|-----------------------|

15. CEMETERY SERVICES

SUMMARY OF RESPONSIBILITIES

- Design and planning of cemetery grounds
- Maintenance and keeping of cemetery grounds
- Marking and preparation of plots for funerals
- Maintenance of all cemetery records
- Sale of cemetery plots & columbarium niches (issue deeds)
- Ongoing cemetery development

2011 BUDGET PROPOSAL

REVENUE

| | |
|---------------------------------|----------------------|
| - Operations | 19,000 |
| - Perpetual Care Fee | 3,000 |
| - Return on Investment | - |
| Subtotal | <u>22,000</u> |
| | |
| - Drawn from Operating Reserves | - |
| Subtotal | <u>-</u> |
| | |
| TOTAL REVENUE | <u><u>22,000</u></u> |

EXPENDITURES

| | |
|----------------------------------|----------------------|
| - Operations | <u>47,840</u> |
| Subtotal | <u><u>47,840</u></u> |
| | |
| - Transfers to Operating Reserve | - |
| - Transfers to Capital Reserve | - |
| Subtotal | <u>-</u> |
| | |
| TOTAL EXPENDITURES | <u><u>47,840</u></u> |

16. LAND-USE PLANNING AND DEVELOPMENT

SUMMARY OF RESPONSIBILITIES

- Maintain and amend Land Use Bylaw, General Municipal Plan, Area Structure Plans and Policies pertaining to development in the Town of Stettler
- Intermunicipal Development Plan with County of Stettler
- Deal with all inquiries from surveyors, engineers, architects, draftsmen on developments proposed for/or under construction in the Town of Stettler
- Advise and assist the general public and contractors in getting development started in Town, underground services, easements, etc.
- Inspect construction projects for compliance with Alberta Building Safety Codes (via contract)
- Engage contractor to maintain complete filing system on inspections
- Provide for Municipal Planning, studies and appraisals
- Provide administration support for Operational Services

2011 BUDGET PROPOSAL

REVENUE

| | |
|--------------------------------|--------|
| - Permits for Planning & Dev. | 54,400 |
| - Grant for Municipal Planning | - |
| - Engineering Administration | 500 |
| - Drawn from Operating Reserve | - |

TOTAL REVENUE 54,900

EXPENDITURES

| | |
|------------------------------|---------|
| - Planning & Development | 176,440 |
| - Municipal Planning | 28,800 |
| - GIS | 45,480 |
| - Engineering Administration | 34,425 |

TOTAL EXPENDITURES 285,145

17. COMMUNITY SERVICES

SUMMARY OF RESPONSIBILITIES

- Distribute Handi-Bus grant

2011 BUDGET PROPOSAL

EXPENDITURES

| | |
|------------------------|--------|
| - Handi-Bus Grant | 15,790 |
| - Transfers to Reserve | - |
| - Transfers to Capital | - |

| | |
|---------------------------|----------------------|
| TOTAL EXPENDITURES | <u>15,790</u> |
|---------------------------|----------------------|

18. ECONOMIC DEVELOPMENT

SUMMARY OF RESPONSIBILITIES

- Provide funding for the Beautification Committee and Communities in Bloom Program
- Provide funding for the Stettler Regional Board of Trade and Community Development
- Promote and advertise the advantages of the Town of Stettler
- Supply information to interested individuals and corporations
- Administer economic incentives as established by Council
- Administer the Town of Stettler Home Page on the Internet
- Promote the Town of Stettler through the Central Alberta Economic Partnership, Trail of the Buffalo, Boomtown Trail and Canadian Badlands

2011 BUDGET PROPOSAL

REVENUE

| | |
|----------------------------------|---------|
| - Board of Trade - Grant | - |
| - Board of Trade | 12,005 |
| - Board of Trade - Project | 137,400 |
| - Board of Trade - County Contr. | - |
| - Beautification | - |
| - Drawn from Operating Reserve | - |

TOTAL REVENUE 149,405

EXPENDITURES

| | |
|--------------------------------|---------|
| - Operations | 32,010 |
| - Grant to Chamber of Commerce | - |
| - Other Grants | - |
| - Promote Stettler | 1,000 |
| - Economic Incentives | 10,000 |
| - Home Page/Internet/BAIS | 9,000 |
| - Board of Trade | 377,275 |
| - Beautification | 28,500 |

TOTAL EXPENDITURES 457,785

19. PROPERTY SUBDIVISION SERVICES

SUMMARY OF RESPONSIBILITIES

- Advise subdivision applicants on Town of Stettler policies and bylaws pertaining to subdivision of land
- Research all subdivision applications, receive comments from various agencies
- Prepare reports for subdivision approval authority
- Complete the endorsement for final approval by Land Titles Office
- Maintain a complete and up-to-date file on all legal plans and easement plans in the Town of Stettler
- Assist in creating the Town of Stettler's own subdivision plans
- Sale of Town lots

2011 BUDGET PROPOSAL

REVENUE

| | |
|----------------------|----------------|
| - Land Sales & Other | 500,760 |
| Subtotal | <u>500,760</u> |

| | |
|--------------------------------|----------|
| - Drawn from Operating Reserve | - |
| Subtotal | <u>-</u> |

| | |
|----------------------|-----------------------|
| TOTAL REVENUE | <u><u>500,760</u></u> |
|----------------------|-----------------------|

EXPENDITURES

| | |
|----------------------|---------------|
| - General Operations | 35,780 |
| - Debenture Interest | - |
| Subtotal | <u>35,780</u> |

| | |
|---------------------------------|----------------|
| - Debenture Principal | - |
| - Transfer to Operating Reserve | - |
| - Transfer to Capital Fund | 423,930 |
| Subtotal | <u>423,930</u> |

| | |
|---------------------------|-----------------------|
| TOTAL EXPENDITURES | <u><u>459,710</u></u> |
|---------------------------|-----------------------|

20. PROPERTY RENTAL

SUMMARY OF RESPONSIBILITIES

- To provide reasonable accommodations at a fair rate for the following facilities:
 - : A.E.Kennedy Building (AHS Health Unit)
 - : Library (Stettler Recreation Centre)
- To rent / lease land that the Town of Stettler has purchased for future development
- To administer miscellaneous land rentals
- To provide upkeep and maintenance of all rental buildings, including grounds keeping and parking

2011 BUDGET PROPOSAL

REVENUE

| | |
|-------------------------------|---------------|
| - Land Rental | 17,810 |
| - A.E.Kennedy Building Rental | 136,260 |
| - Library Rental | 30,250 |
| - Other Rental | <u>18,700</u> |

TOTAL REVENUE **203,020**

EXPENDITURES

| | |
|-------------------|----------------------|
| - AEC Health Unit | 27,810 |
| - Other Rental | <u>3,700</u> |
| Subtotal | <u>31,510</u> |

| | |
|---------------------------------|-----------------|
| - Transfer to Operating Reserve | - |
| - Transfer to Capital Fund | <u>-</u> |
| Subtotal | <u>-</u> |

TOTAL EXPENDITURES **31,510**

21. PARKS AND LEISURE SERVICES

SUMMARY OF RESPONSIBILITIES

Parks

- Maintain, service and collect fees for the Lions campground (75 sites)
- Pruning, planting and watering trees in public places as well as maintaining the existing Town tree nursery and Memorial Tree Park
- Provide both groomed and natural green spaces for an approx. 1/4 section of green area in the Town
- Weed and Pest Control on all property maintained by the Town of Stettler
- Maintenance and completion of the following duties: Playground equipment purchase and repair, grass seeding and turf rehabilitation, picking and collection of garbage, bedding plant maintenance, ditch and lagoon mowing, maintain parks portion of Town shop
- Perform the following duties when maintaining Town of Stettler playing fields: floating ball diamonds fence repair, irrigation of soccer pitches, garbage collection, maintenance of spectator seating and parking lots, and provision of portable toilets
- maintain extensive network of paved trails

Recreation Centre

- Ensuring that the building is kept in a proper functional condition with regards to mechanical maint
- Provide for operations of a twin ice facility for approximately 7 months per year (up to 18 hrs per day and 7 days per week)
- Monitor the ice plant, ice surfaces and building with the programmable computer software provided by Rink Pro.
- Responsible for maintaining a very clean and tidy facility
- Provide scheduling of ice, meeting rooms and off-season usage of the facility
- Maintain an Office to provide the following: information for the public on all Parks & Leisure inquiries and concerns, process invoices and payments, co-ordinate all Parks & Leisure service activities

Swimming Pool/Stettler Leisure Centre/Fitness Area

- Provide the following aquatic programs: Public Swim, Family Swim, Fitness Swim, Deep Water Jogging, Adult & Tot Swim
- Instruct the following groups of lessons: Town school lessons, County school lessons, advanced aquatics, specialty and private lessons
- Ensure that Pool staff are properly trained and qualified
- Office duties include: setting up and evaluation of programs, promotion of programs, usage statistics, program registration and cash till operations
- Pool/Fitness Area Maintenance
- Provide a variety of general and targeted programs in the Fitness Area
- Co-ordinate community meeting rooms.
- Private Party events

Programs

- Provide and organize special events (i.e.. Canada Day, Family Day, Entertainment in the Park, etc.)
- Liaise with volunteer parent organizations to facilitate comprehensive youth winter programs such as minor hockey, figure skating, public skating and power skating
- Co-ordinate adult programs such as badminton
- Provide facilities for adult recreational hockey teams
- Liaise with volunteer parent organizations to facilitate spring and summer ball programs and provide facilities for 30 adult ball teams
- Liaise with volunteer parent organizations to facilitate soccer program and maintain fields
- Organize and facilitate summer usage of the Recreation Centre (Trade shows, conventions, hockey and figure skating schools)
- Marketing events to promote culture

21. PARKS AND LEISURE SERVICES (Con't)

2011 BUDGET PROPOSAL

REVENUE

| | |
|----------------------|-----------------------|
| - General Revenue | 1,800 |
| - Programs | 88,200 |
| - Recreation Centre | 307,450 |
| - Fitness Area | 22,100 |
| - Pool | 304,650 |
| - Lions Campground | 80,000 |
| - Other Park Revenue | <u>11,600</u> |
| Subtotal | <u>815,800</u> |

| | |
|--------------------------------|-----------------|
| - Drawn from Operating Reserve | - |
| - Drawn from Capital | <u>-</u> |
| Subtotal | <u>-</u> |

TOTAL REVENUE **815,800**

EXPENDITURES

| | |
|---------------------------|-------------------------|
| - Recreation General | 85,755 |
| - Recreation Programs | 46,625 |
| - Recreation Other Events | 32,800 |
| - Recreation Centre | 621,860 |
| - Fitness Area | 80,100 |
| - Pool | 664,160 |
| - Parks Allocation | 24,400 |
| - Parks General | 132,000 |
| - Lions Campground | 59,180 |
| - Boulevard/Ditches | 44,900 |
| - West Stettler | 21,660 |
| - Cold Lake | 4,110 |
| - Tree Maintenance | 59,000 |
| - Sharpe Park Power | 740 |
| - Ball Diamond | 22,740 |
| - Soccer field | 15,000 |
| - Spray Park | 22,130 |
| - Playgrounds | 20,060 |
| - Pest & Weed | <u>19,830</u> |
| Subtotal | <u>1,977,050</u> |

| | |
|----------------------------------|-----------------------|
| - Transfers to Operating Reserve | 5,000 |
| - Transfers to Capital Fund | - |
| - Debenture Principal | 49,520 |
| - Debenture Interest | <u>52,710</u> |
| Subtotal | <u>107,230</u> |

TOTAL EXPENDITURES **2,084,280**

22. CULTURE

SUMMARY OF RESPONSIBILITIES

- Provide for Grants to Library and Museum Boards
- Payment of annual membership in Parkland Regional Library
- Provide services for the operation of the Community Hall

2011 BUDGET PROPOSAL

REVENUE

| | |
|------------------|---------------|
| - Community Hall | <u>32,890</u> |
|------------------|---------------|

| | |
|----------------------|-----------------------------|
| TOTAL REVENUE | <u><u>32,890</u></u> |
|----------------------|-----------------------------|

EXPENDITURES

| | |
|-----------------------------|---------------|
| - Community Hall | 78,590 |
| - Stettler Library | 178,150 |
| - Parkland Regional Library | 40,725 |
| - Music Festival/Fine Arts | - |
| - Museum | <u>20,000</u> |

| | |
|---------------------------|------------------------------|
| TOTAL EXPENDITURES | <u><u>317,465</u></u> |
|---------------------------|------------------------------|

23. STATUTORY REQUISITIONS

SUMMARY OF RESPONSIBILITIES

- Payment of Education Taxes to Alberta School Foundation Fund
- Payment of Exucation Taxes to East Central Alberta Catholic Separate School Regional Division
- Payment of requisition to Senior's Housing Authority

2011 BUDGET PROPOSAL

REVENUE

| | |
|---------------------------------|-----------|
| - Non-Municipal Taxes | 1,790,000 |
| - Prior Year Excess Collections | - |
| - Prior Year Under Collections | - |

TOTAL REVENUE **1,790,000**

EXPENDITURES

| | |
|-------------------------------|-----------|
| - Alberta School Foundation | 1,546,700 |
| - Separate School | 93,300 |
| - Seniors/Housing Requisition | 150,000 |

TOTAL EXPENDITURES **1,790,000**

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------------|-------------------|-------------------|-------------------|-------------------|
| | <u>General Government (Part 1)</u> | | | | | |
| 1-12-01-00-00-410 | Admin - Bad Debt Recovery | - | 500 | - | - | - |
| 1-12-01-00-00-510 | Admin - Penalties & Misc. A/R | 1,353.11 | 600 | 840 | 840 | 840 |
| 1-12-01-00-00-590 | Admin - GST Interest | - | - | - | - | - |
| 1-12-01-00-00-840 | Admin - Election Grant | - | - | - | - | - |
| 1-12-01-00-01-410 | Admin - Intermunicipal Dev Plan | - | 5,580 | 120,000 | 120,000 | 120,000 |
| 1-12-01-00-01-490 | Admin - Other Goods & Services | 9,840.23 | 4,000 | 4,000 | 4,000 | 4,000 |
| 1-12-01-00-01-590 | Admin - Mayor Luncheon Exp. Recovery | - | - | - | - | - |
| 1-12-01-00-01-840 | Admin - Provincial Grant | 263,073.00 | - | - | - | - |
| 1-12-01-00-02-490 | Admin - Tax Information/Certificate | 4,560.00 | 8,500 | 8,500 | 8,500 | 8,500 |
| 1-12-02-00-00-490 | Office - Photocopy Sales | 2.00 | 50 | 50 | 50 | 50 |
| 1-12-02-00-01-490 | Office - Map Sales | 44.00 | 100 | 100 | 100 | 100 |
| 1-12-02-00-00-590 | Office - Clearview Contribution | 19,077.33 | - | 26,500 | 26,500 | 26,500 |
| 1-12-04-00-00-840 | Public Relations - Okoppe Grants | - | - | - | - | - |
| 1-12-06-00-00-350 | White Sands - Contract | 14,250.00 | 19,000 | 29,370 | 30,000 | 30,630 |
| 1-12-11-00-00-840 | Assessor - Provincial Grant | - | - | - | - | - |
| | Subtotal General Operations | 312,199.67 | 38,330 | 189,360 | 189,990 | 190,620 |
| 1-12-99-91-00-920 | Admin - Drawn From Op Reserves | - | 20,100 | - | - | - |
| 1-12-99-92-00-940 | Admin - Transfer from Capital | - | - | - | - | - |
| 1-12-99-95-00-960 | Admin - Inter-Dept Trsf to UT Exp. | 187,500.00 | 250,000 | 250,000 | 250,000 | 250,000 |
| | Subtotal Admin Other | 187,500.00 | 270,100 | 250,000 | 250,000 | 250,000 |
| | Total General Administration | 499,699.67 | 308,430 | 439,360 | 439,990 | 440,620 |
| | Total General Government (Part 1) | \$ 499,699.67 | \$ 308,430 | \$ 439,360 | \$ 439,990 | \$ 440,620 |
| | <u>Protective Services</u> | | | | | |
| 1-21-00-00-00-490 | RCMP - Other Revenue | 4,342.85 | 6,000 | 6,000 | 6,000 | 6,000 |
| 1-21-00-00-00-530 | RCMP - Provincial Traffic Fines | 43,838.56 | 70,000 | 70,000 | 70,000 | 70,000 |
| 1-21-00-00-00-840 | RCMP - Provincial Grant | 209,716.00 | 343,770 | 345,000 | 348,000 | 351,000 |
| 1-21-00-00-00-850 | RCMP - Trsf. Com. Resource Program | 32,183.00 | 72,770 | 73,290 | 76,090 | 77,500 |
| 1-21-00-00-01-840 | RCMP - Provincial MSI | - | 263,070 | 263,070 | 263,070 | 263,070 |
| 1-21-99-91-00-920 | RCMP - Drawn From Op Reserve | - | - | - | - | - |
| | Total Police Department | 290,080.41 | \$ 755,610 | \$ 757,360 | \$ 763,160 | \$ 767,570 |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| 1-23-00-00-00-850 | Fire - County Agreement - Local | 79,093.74 | 109,250 | 114,855 | 119,220 | 123,850 |
| 1-23-00-00-01-850 | Fire - County Agreement - Regional | 66,864.30 | 93,235 | 100,800 | 105,490 | 110,220 |
| | Subtotal Fire - County Contribution | 145,958.04 | 202,485 | 215,655 | 224,710 | 234,070 |
| 1-23-02-00-00-410 | Fire - Rescue Van Revenue | 8,250.00 | 10,000 | 10,000 | 10,000 | 10,000 |
| 1-23-02-00-00-550 | Fire - Interest on Rescue Van Revenue | - | 100 | 200 | 250 | 300 |
| | Subtotal Rescue Van | 8,250.00 | 10,100 | 10,200 | 10,250 | 10,300 |
| 1-23-00-00-00-490 | Fire - Other Revenue | - | - | - | - | - |
| 1-23-00-00-00-840 | Fire - Provincial Grant | - | - | - | - | - |
| 1-23-02-00-00-841 | Fire - Interest Stabilization Grant | - | - | - | - | - |
| 1-23-02-00-01-410 | Fire - Town Fire Truck Revenue | 14,930.00 | 3,000 | 4,000 | 4,000 | 4,000 |
| 1-23-02-00-01-490 | Fire - Lock Box Revenue | - | - | - | - | - |
| 1-23-02-00-02-410 | Fire - Bad Debt Recovery | (378.00) | - | - | - | - |
| 1-23-99-91-00-920 | Fire - Drawn From Op Reserve | - | 55,000 | - | - | - |
| 1-23-99-92-00-940 | Fire - Drawn from Capital | - | - | - | - | - |
| | Subtotal Fire Other | 14,552.00 | 58,000 | 4,000 | 4,000 | 4,000 |
| | Total Fire Fighting & Preventive | \$ 168,760.04 | \$ 270,585 | \$ 229,855 | \$ 238,960 | \$ 248,370 |
| 1-24-00-00-00-490 | Disaster Services - Other Revenue | - | - | - | - | - |
| 1-24-99-91-00-920 | Disaster Services - Drawn from Op Reserve | - | - | - | - | - |
| | Total Disaster Services | \$ - | \$ - | \$ - | \$ - | \$ - |
| 1-25-00-00-00-840 | Ambulance - Provincial Grant | - | - | - | - | - |
| 1-25-99-91-00-920 | Ambulance - Drawn from Op. Reserve | - | - | - | - | - |
| 1-25-99-92-00-940 | Ambulance - Drawn from Capital | - | - | - | - | - |
| | Total for Ambulance Services | \$ - | \$ - | \$ - | \$ - | \$ - |
| 1-26-01-00-00-520 | Bylaw - Dog - License | 12,935.00 | 13,000 | 13,000 | 14,000 | 14,000 |
| 1-26-01-00-00-530 | Bylaw - Dog - Fines | 320.00 | 500 | 500 | 500 | 500 |
| 1-26-01-00-01-520 | Bylaw - Cat - License | 4,520.00 | 4,500 | 4,500 | 5,000 | 5,000 |
| 1-26-01-00-01-530 | Bylaw - Cat - Fines | - | 200 | 200 | 200 | 200 |
| | Subtotal Animal Control | 17,775.00 | 18,200 | 18,200 | 19,700 | 19,700 |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---------------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
| 1-26-02-00-00-520 | Bylaw - Business Licenses | 69,267.06 | 66,000 | 66,000 | 66,000 | 66,000 |
| | Subtotal Business Licenses | 69,267.06 | 66,000 | 66,000 | 66,000 | 66,000 |
| 1-26-02-00-00-410 | Bylaw - Bad Debt Recovery | - | - | - | - | - |
| 1-26-02-00-00-530 | Bylaw - Fines - Other | 5,870.00 | - | 4,800 | 4,800 | 4,800 |
| 1-26-04-00-00-840 | Bylaw - Tobacco Reduce - Grant | - | - | - | - | - |
| 1-26-99-91-00-920 | Bylaw - Drawn from Op. Reserve | - | - | - | - | - |
| | Subtotal Bylaw Other | 5,870.00 | - | 4,800 | 4,800 | 4,800 |
| | Total Bylaw | \$ 92,912.06 | \$ 84,200 | \$ 89,000 | \$ 90,500 | \$ 90,500 |
| | Total Protective Services | \$ 551,752.51 | \$ 1,110,395 | \$ 1,076,215 | \$ 1,092,620 | \$ 1,106,440 |
| | <u>Transportation Services</u> | | | | | |
| 1-31-11-00-01-850 | Equip - Hydrovac - County Contr. | - | - | - | - | - |
| 1-31-99-91-00-920 | Shop - Drawn From Op Reserve | - | 52,000 | - | - | - |
| 1-31-99-92-00-940 | Shop - Trsf from Capital | - | - | - | - | - |
| 1-31-99-95-00-960 | Shop - Inter-department Transfer | - | - | - | - | - |
| | Total Common Services | \$ - | \$ 52,000 | \$ - | \$ - | \$ - |
| 1-32-00-00-00-830 | Infrastructure - Federal Grant | - | - | - | - | - |
| 1-32-01-00-00-410 | Street Clean - Sweeping | - | 3,000 | 4,000 | 4,000 | 4,000 |
| 1-32-09-00-00-120 | Sidewalk - Frontage - Sidewalk | 5,499.48 | 2,900 | 11,050 | 11,050 | 11,050 |
| 1-32-09-00-00-410 | Sidewalk - Installation | - | - | - | - | - |
| 1-32-21-00-00-120 | Roads - Frontage - Pavement | 39,347.16 | 39,350 | 33,730 | 32,450 | 32,450 |
| 1-32-21-00-00-410 | Roads - Misc. Revenue | 7,288.60 | 1,000 | 1,000 | 1,000 | 1,000 |
| 1-32-21-00-00-560 | Roads - Equipment Rental | - | - | - | - | - |
| 1-32-21-00-01-120 | Roads - Frontage - Curb & Gutter | 772.75 | 770 | 460 | 460 | 460 |
| | Subtotal Operations | 52,907.99 | 47,020 | 50,240 | 48,960 | 48,960 |
| 1-32-21-00-00-830 | Roads - Infrastructure -Federal Grant | - | - | - | - | - |
| 1-32-21-00-00-840 | Roads - Provincial Grant | - | - | - | - | - |
| 1-32-21-00-00-841 | Roads - Interest Stabilization Grant | - | - | - | - | - |
| 1-32-21-00-00-842 | Roads - STEP Grant | - | - | - | - | - |
| 1-32-21-00-00-832 | Roads - SCP Grant | - | - | - | - | - |
| | Subtotal Provincial/Federal Grants | - | - | - | - | - |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|---------------------|-------------------|------------------|------------------|------------------|
| 1-32-99-91-00-920 | Trans - Drawn From Op Reserves | - | 484,000 | - | - | - |
| 1-32-99-92-00-940 | Roads - Transfer from Capital | - | - | - | - | - |
| 1-32-99-95-00-960 | Sidewalk - Inter-department Transfer | - | - | - | - | - |
| | Subtotal Roads/Sidewalks | - | 484,000 | - | - | - |
| | Total Roads, Streets, Lighting | \$ 52,907.99 | \$ 531,020 | \$ 50,240 | \$ 48,960 | \$ 48,960 |
| 1-33-00-00-00-560 | Airport - Hangar Lease | 5,093.60 | 4,950 | 5,090 | 5,090 | 5,090 |
| 1-33-00-00-01-560 | Airport - Other Revenue | - | - | - | - | - |
| 1-33-00-00-01-840 | Airport - Provincial Grant | - | - | - | - | - |
| 1-33-99-91-00-920 | Airport - Drawn from Op. Reserves | - | - | - | - | - |
| 1-33-99-92-00-940 | Airport - Drawn From Capital | - | - | - | - | - |
| | Subtotal Hangar Lease & Other | 5,093.60 | 4,950 | 5,090 | 5,090 | 5,090 |
| 1-33-00-00-00-850 | Airport - Conditional Trsf Local Gov't | 4,500.00 | 4,500 | 4,500 | 4,500 | 4,500 |
| | Subtotal County Contribution | 4,500.00 | 4,500 | 4,500 | 4,500 | 4,500 |
| | Total Airport | \$ 9,593.60 | \$ 9,450 | \$ 9,590 | \$ 9,590 | \$ 9,590 |
| 1-37-01-00-00-120 | Drainage - Frontage - Storm Sewer | - | - | - | - | - |
| 1-37-01-00-00-410 | Drainage - Installation | - | - | - | - | - |
| 1-37-01-00-06-410 | Drainage - Hydrovac Rental | - | - | - | - | - |
| 1-37-99-91-00-920 | Drainage - Drawn fr. Op. Reserve | - | - | - | - | - |
| | Total Drainage | \$ - | \$ - | \$ - | \$ - | \$ - |
| | Total Transportation Services | \$ 62,501.59 | \$ 592,470 | \$ 59,830 | \$ 58,550 | \$ 58,550 |
| | <u>Water, Sewer & Garbage Services</u> | | | | | |
| 1-41-00-00-00-120 | Water - Frontage - Water | 14,040.02 | 14,040 | 14,040 | 14,040 | 14,040 |
| | Subtotal Frontage | 14,040.02 | 14,040 | 14,040 | 14,040 | 14,040 |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|------------------------|------------------------|---------------------------|---------------------------|---------------------------|
| 1-41-00-00-00-350 | Water - WTS Contract | - | - | 39,290 | 40,360 | 41,440 |
| 1-41-00-00-00-410 | Water - Metered Sale of Water | 1,021,894.78 | 1,523,420 | 1,693,700 | 1,862,200 | 1,862,200 |
| 1-41-00-00-00-411 | Water - Metered Sale - Out of Town | 542,134.86 | 770,670 | 750,240 | 766,690 | 779,590 |
| 1-41-00-00-00-490 | Water - Sale of Other Goods | 862.88 | - | - | - | - |
| 1-41-00-00-00-510 | Water - Penalties | 18,475.11 | 17,000 | 17,000 | 17,000 | 17,000 |
| 1-41-00-00-00-550 | Water - Returns On Investments | - | - | - | - | - |
| 1-41-00-00-00-841 | Water - Interest Stabilization Grant | - | - | - | - | - |
| 1-41-00-00-01-410 | Water - Service Connect Fee | 18,201.55 | 18,000 | 18,000 | 18,000 | 18,000 |
| 1-41-00-00-02-410 | Water - Installation Charges | 4,775.00 | 4,000 | 4,000 | 4,000 | 4,000 |
| 1-41-00-00-03-410 | Water - Bad Debt Recovery | 354.39 | 400 | 400 | 400 | 400 |
| 1-41-00-00-04-410 | Water - Other Revenue | 1,074.78 | - | - | - | - |
| 1-41-00-00-05-410 | Water Dispensor - Bulk Sale | 48,973.52 | 50,000 | 50,000 | 50,000 | 50,000 |
| 1-41-00-00-06-410 | Water - Hydrovac Rental | - | - | - | - | - |
| | Subtotal Water Operations | 1,656,746.87 | 2,383,490 | 2,572,630 | 2,758,650 | 2,772,630 |
| 1-41-00-00-00-832 | Water - SCP Grant | - | - | - | - | - |
| 1-41-00-00-00-840 | Water - Provincial Grant | - | - | - | - | - |
| 1-41-11-00-00-830 | Water - Infrastructure - Federal Grant | - | - | - | - | - |
| 1-41-11-00-00-840 | Water - Infrastructure - Provincial Grant | - | - | - | - | - |
| | Subtotal Grants | - | - | - | - | - |
| 1-41-99-91-00-920 | Water - Drawn From Op Reserve | - | - | - | - | - |
| 1-41-99-92-00-930 | Water - Contr From Op Functions | - | - | - | - | - |
| 1-41-99-92-00-940 | Water - Transfer From Capital | - | - | - | - | - |
| 1-41-99-94-00-990 | Water - Contributed From Surplus | - | 235,500 | - | - | - |
| 1-41-99-95-00-960 | Water - Inter-department Transfer | - | - | - | - | - |
| | Subtotal Water Other | - | 235,500 | - | - | - |
| | Total Water Supply & Distribution | \$ 1,670,786.89 | \$ 2,633,030 | \$ 2,586,670 | \$ 2,772,690 | \$ 2,786,670 |
| 1-42-00-00-00-120 | Sewer - Frontage - Sanitary Sewer | 32,915.68 | 32,920 | 28,780 | 28,780 | 28,780 |
| | Subtotal Frontage | 32,915.68 | 32,920 | 28,780 | 28,780 | 28,780 |
| 1-42-00-00-00-410 | Sewer - Service Charges | 415,465.39 | 566,630 | 639,130 | 671,385 | 671,385 |
| 1-42-00-00-00-830 | Sewer - Infrastructure - Federal Grant | - | - | - | - | - |
| 1-42-00-00-00-840 | Sewer - Infrastructure - Provincial Grant | - | - | - | - | - |
| 1-42-00-00-00-841 | Sewer - Interest Stabilization Grant | - | - | - | - | - |
| 1-42-00-00-01-410 | Sewer - Installation Charges | 2,490.03 | 4,000 | 4,000 | 4,000 | 4,000 |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|------------------------|---------------------|---------------------|---------------------|---------------------|
| 1-42-00-00-02-410 | Sewer - Dumping Charge | 11,660.00 | 14,400 | 14,400 | 14,400 | 14,400 |
| 1-42-00-00-03-410 | Sewer - Other Revenue | - | - | - | - | - |
| 1-42-00-00-04-410 | Sewer - Bad Debt Recovery | - | - | - | - | - |
| 1-42-00-00-06-410 | Sewer - Hydrovac Rental | - | - | - | - | - |
| | Subtotal Operations | 429,615.42 | 585,030 | 657,530 | 689,785 | 689,785 |
| 1-42-15-00-00-840 | Sewer - Disaster Recovery Grant | - | - | - | - | - |
| 1-42-99-91-00-920 | Sewer - Drawn From Op Reserves | - | 175,000 | - | - | - |
| 1-42-99-92-00-940 | Sewer - Transfer from Capital | - | - | - | - | - |
| 1-42-99-94-00-990 | Sewer - Prior Period Adjustment | - | - | - | - | - |
| 1-42-99-95-00-960 | Sewer - Inter-department Transfer | - | - | - | - | - |
| | Total Sanitary Sewer | \$ 462,531 | \$ 792,950 | \$ 686,310 | \$ 718,565 | \$ 718,565 |
| 1-43-01-00-00-410 | Landfill - Miscellaneous | 29,235.61 | 6,000 | 6,000 | 6,000 | 6,000 |
| 1-43-01-00-00-411 | Landfill - Residential Garbage Revenue | 302,880.35 | 394,610 | 435,130 | 454,300 | 473,500 |
| 1-43-01-00-00-590 | Landfill - Hauling Rebate | 13,513.50 | 17,160 | 18,910 | 18,910 | 18,910 |
| 1-43-01-00-02-410 | Landfill - Bad Debt Recovery | - | - | - | - | - |
| 1-43-04-00-00-490 | Recycling - Misc. Revenue | 64,186.04 | 101,800 | 100,800 | 126,060 | 126,060 |
| 1-43-12-00-00-850 | Landfill - Transfer Station - Offset | - | - | - | - | - |
| 1-43-99-91-00-920 | Landfill/Recycling - Drawn From Op Reserv | - | 120,000 | - | - | - |
| 1-43-99-92-00-940 | Landfill - Transfer to Operating | - | - | - | - | - |
| | Total Garbage Collection & Disposal | \$ 409,815.50 | \$ 639,570 | \$ 560,840 | \$ 605,270 | \$ 624,470 |
| | Total Water, Sewer & Garbage Serv. | \$ 2,543,133.49 | \$ 4,065,550 | \$ 3,833,820 | \$ 4,096,525 | \$ 4,129,705 |
| | <u>Community Services</u> | | | | | |
| 1-51-00-00-00-840 | FCSS - Provincial Grant | 130,956.00 | 130,960 | 133,080 | 134,000 | 135,000 |
| 1-51-99-91-00-920 | FCSS - Drawn From Op Reserve | - | - | - | - | - |
| | Total FCSS | \$ 130,956.00 | \$ 130,960 | \$ 133,080 | \$ 134,000 | \$ 135,000 |
| 1-56-00-00-00-490 | Cemetery - Other Revenue | 16,772.71 | 17,000 | 17,000 | 17,000 | 17,000 |
| 1-56-00-00-00-550 | Cemetery - Return On Investments | - | - | - | - | - |
| 1-56-00-00-01-490 | Cemetery - Perpetual Care Fee | 1,300.00 | 3,000 | 3,000 | 3,000 | 3,000 |
| 1-56-00-00-01-491 | Cemetery - Columbarium Replacement Fee | 1,500.00 | 2,000 | 2,000 | 2,000 | 2,000 |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------------|-------------------|-------------------|-------------------|-------------------|
| 1-56-00-00-01-550 | Cemetery - Columbarium Return On Investr | - | - | - | - | - |
| 1-56-99-91-00-920 | Cemetery - Drawn From Op Reserve | - | 2,000 | - | - | - |
| | Total - Cemetery | \$ 19,572.71 | \$ 24,000 | \$ 22,000 | \$ 22,000 | \$ 22,000 |
| | Total Community Services | \$ 150,528.71 | \$ 154,960 | \$ 155,080 | \$ 156,000 | \$ 157,000 |
| | <u>Subdivision Land & Development</u> | | | | | |
| 1-61-01-00-00-520 | Planning & Dev - Building Permits | 29,489.51 | 40,000 | 40,000 | 40,000 | 40,000 |
| 1-61-01-00-01-520 | Planning & Dev - Letters of Inquiry | 215.00 | 500 | 500 | 500 | 500 |
| 1-61-01-00-02-520 | Planning & Dev - Other Permits | 4,690.00 | 4,800 | 7,200 | 7,200 | 7,200 |
| 1-61-01-00-03-520 | Planning & Dev - Rezoning Fees | 100.00 | 200 | 200 | 400 | 400 |
| 1-61-01-00-04-520 | Planning & Dev - MPC/DAB Fee | 325.00 | 500 | 500 | 500 | 500 |
| 1-61-01-00-05-520 | Planning & Dev - PGE Permits | 3,930.85 | 4,800 | 6,000 | 6,000 | 6,000 |
| | Subtotal Planning & Development | 38,750.36 | 50,800 | 54,400 | 54,600 | 54,600 |
| 1-61-02-00-00-840 | Municipal Planning - Provincial Grant | - | - | - | - | - |
| 1-61-02-00-00-850 | Municipal Planning - County Contribution | - | - | - | - | - |
| 1-61-02-00-01-840 | Municipal Planning - Provincial Grant - Wes | - | - | - | - | - |
| | Subtotal Municipal Planning | - | - | - | - | - |
| 1-61-03-00-00-410 | Engineering Admin - Other Revenue | 700.00 | 500 | 500 | 500 | 500 |
| | Subtotal Engineering Admin. | 700.00 | 500 | 500 | 500 | 500 |
| 1-61-99-91-00-920 | Planning & Dev - Drawn fr. Op. Reserve | - | 63,000 | - | - | - |
| | Subtotal Planning & Dev General | - | 63,000 | - | - | - |
| | Total Planning & Development | \$ 39,450.36 | \$ 114,300 | \$ 54,900 | \$ 55,100 | \$ 55,100 |
| 1-62-00-00-00-990 | Activity Bus - Other Revenue | - | - | - | - | - |
| 1-62-99-91-00-920 | Grants - Drawn from Op. Reserve | - | - | - | - | - |
| | Total Grants | \$ - | \$ - | \$ - | \$ - | \$ - |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 1-64-02-00-00-490 | BOT - Souvenir Sales | 652.50 | 1,105 | 1,105 | 1,500 | 1,500 |
| 1-64-02-00-00-491 | BOT - Other Goods & Services | 3,152.86 | 500 | 500 | 500 | 500 |
| 1-64-02-00-00-492 | BOT - Other Tourism | - | - | - | - | - |
| 1-64-02-00-00-493 | BOT - Promotion | (100.00) | - | - | - | - |
| 1-64-02-00-00-550 | BOT - Interest | 258.67 | - | - | - | - |
| 1-64-02-00-00-560 | BOT - Brochure Advertising | 3,396.43 | 6,000 | 5,000 | 6,000 | 6,000 |
| 1-64-02-00-00-561 | BOT - Meeting Room Rental | 114.94 | 600 | 600 | 720 | 720 |
| 1-64-02-00-00-590 | BOT - Donations | 230.00 | - | - | - | - |
| 1-64-02-00-00-591 | BOT - Group Insurance Commission | 2,139.41 | 2,700 | 3,000 | 2,350 | 2,350 |
| 1-64-02-00-00-832 | BOT - SCP Grant | - | - | - | - | - |
| 1-64-02-00-00-840 | BOT - Provincial Grant | 28,079.44 | - | - | - | - |
| 1-64-02-00-00-842 | BOT - STEP Grant | - | 1,800 | 1,800 | 2,000 | 2,000 |
| 1-64-02-00-00-850 | BOT - Town of Stettler | - | - | - | - | - |
| 1-64-02-00-00-851 | BOT - County of Stettler | - | - | - | - | - |
| 1-64-02-00-00-852 | BOT - Other Municipalities | - | - | - | - | - |
| 1-64-02-00-01-852 | BOT - Other Muni - Memberships | - | - | - | - | - |
| | Subtotal Board of Trade | 37,924.25 | 12,705 | 12,005 | 13,070 | 13,070 |
| 1-64-02-03-01-490 | BOT - Project - Craze Daze | 3,352.56 | 6,000 | 6,000 | 5,200 | 5,200 |
| 1-64-02-03-02-490 | BOT - Project - Nite before Xmas | 1,004.12 | 5,000 | 5,000 | 5,000 | 5,000 |
| 1-64-02-03-03-590 | BOT - Project - Downtown Bus. Assoc | - | - | - | - | - |
| | Subtotal Project 1 | 4,356.68 | 11,000 | 11,000 | 10,200 | 10,200 |
| 1-64-02-03-04-490 | BOT - Project - Xmas Promo | 9,262.91 | 10,000 | 10,000 | 13,500 | 13,500 |
| 1-64-02-03-05-490 | BOT - Project - Santa Days | - | 2,000 | 2,000 | 2,500 | 2,500 |
| 1-64-02-03-06-490 | BOT - Project - Business Wall | 3,850.00 | 1,000 | 4,000 | 6,000 | 6,000 |
| 1-64-02-03-07-490 | BOT - Project - General Meeting | 7,489.90 | 300 | 300 | 500 | 500 |
| 1-64-02-03-08-490 | BOT - Project - Trade Show | 51,684.51 | 57,000 | 60,000 | 60,000 | 60,000 |
| 1-64-02-03-09-490 | BOT - Project - Seminars/Workshops | 6,640.87 | 4,500 | 3,500 | 4,500 | 4,500 |
| 1-64-02-03-10-490 | BOT - Project - Luncheons | 541.48 | 600 | 600 | 900 | 900 |
| 1-64-02-03-12-490 | BOT - Project - Dr. Recruitment | 13,942.66 | 36,000 | 36,000 | 36,000 | 36,000 |
| 1-64-02-03-13-490 | BOT - Project - Awards Banquet | - | 10,000 | 10,000 | 9,000 | 9,000 |
| 1-64-02-03-15-490 | BOT - Project - Greenlab | - | - | - | - | - |
| | Subtotal Project 2 | 93,412.33 | 121,400 | 126,400 | 132,900 | 132,900 |
| | Subtotal Project (Combined) | 97,769.01 | 132,400 | 137,400 | 143,100 | 143,100 |
| | Total Board of Trade | 135,693.26 | 145,105.00 | 149,405.00 | 156,170.00 | 156,170.00 |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|------------------------|------------------------|---------------------------|---------------------------|---------------------------|
| 1-64-03-00-00-590 | Beautification - Donation | 1,007.50 | - | - | - | - |
| 1-64-03-00-00-850 | Beautification - Town Grant | - | - | - | - | - |
| | Subtotal Beautification | 1,007.50 | - | - | - | - |
| 1-64-99-91-00-920 | Ec Dev - Drawn From Op Reserve | - | - | - | - | - |
| | Subtotal Ec Dev - Other | - | - | - | - | - |
| | Total Economic Development | \$ 136,700.76 | \$ 145,105 | \$ 149,405 | \$ 156,170 | \$ 156,170 |
| 1-66-00-00-01-520 | Subd Land Dev - Subdivision Fees | 1,200.00 | 2,000 | 2,000 | 2,000 | 2,000 |
| 1-66-00-00-01-990 | Subd Land Dev - Public Reserve-in-Lieu | - | - | - | - | - |
| 1-66-00-00-01-400 | Subd Land Dev - Land Sales - M/L | - | - | - | - | - |
| 1-66-00-00-02-400 | Subd Land Dev - Land Sales - M/L #4 | - | - | - | - | - |
| 1-66-00-00-04-400 | Subd Land Dev - Land Sales - Other | - | - | - | - | - |
| 1-66-00-00-05-400 | Subd Land Dev - Land Sales - Emmerson | - | 201,100 | 201,100 | 201,100 | 201,100 |
| 1-66-00-00-06-400 | Subd Land Dev - Land Sales - NE Ind. | 106,080.00 | 113,760 | 113,760 | 113,760 | 113,760 |
| 1-66-00-00-07-400 | Subd Land Dev - Land Sales - Emmerson | - | - | - | - | - |
| 1-66-00-00-08-400 | Subd Land Dev - Land Sales - M/L #5 | - | - | - | - | - |
| 1-66-00-00-09-400 | Subd Land Dev - Land Sales - M/L #6A | - | - | - | - | - |
| 1-66-00-00-10-400 | Subd Land Dev - Land Sales - M/L #6B | 192,600.00 | 183,900 | 183,900 | 183,900 | 183,900 |
| 1-66-00-00-03-590 | Subd Land Dev - Utility Development Agree | 16,020.00 | - | - | - | - |
| 1-66-00-00-05-520 | Subd Land Dev - Botha Subdivision Fees | - | - | - | - | - |
| | Subtotal Land Sales & Other | 315,900.00 | 500,760 | 500,760 | 500,760 | 500,760 |
| 1-66-99-91-00-920 | Subd Land Dev - Drawn From Op Reserves | - | 15,000 | - | - | - |
| | Subtotal Subd Land Dev General | - | 15,000.00 | - | - | - |
| | Total Subdivision Land & Dev. | \$ 315,900.00 | \$ 515,760 | \$ 500,760 | \$ 500,760 | \$ 500,760 |
| | Total Subdivision Land & Development | \$ 492,051.12 | \$ 775,165 | \$ 705,065 | \$ 712,030 | \$ 712,030 |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------------|-------------------|-------------------|-------------------|-------------------|
| | <u>Building & Land Rentals</u> | | | | | |
| 1-67-99-91-00-920 | Affordable Housing - Drawn From Op Reser | - | - | - | - | - |
| 1-67-99-92-00-940 | Affordable Hsg - Trsf from Capital | - | - | - | - | - |
| | Subtotal Affordable Housing | - | - | - | - | - |
| 1-69-01-00-00-560 | Land Rental - SE9-39-19-W4 | 2,199.63 | 2,200 | 2,200 | 2,200 | 2,200 |
| 1-69-01-00-02-560 | Land Rental - NW4-39-19-W4 & LS11 | 3,668.36 | 3,670 | 3,670 | 3,670 | 3,670 |
| 1-69-01-00-04-560 | Land Rental - Pt SW27-38-22-W4 | - | - | - | - | - |
| 1-69-01-00-05-560 | Land Rental - Parcel D Plan 2891ET | 522.00 | 520 | 520 | 520 | 520 |
| 1-69-01-00-06-560 | Land Rental - Telus | 2,800.00 | 4,630 | 4,800 | 4,800 | 4,800 |
| 1-69-01-00-07-560 | Land Rental - Wetlands PTNW13-39 | 1,764.00 | 2,940 | 2,940 | 2,940 | 2,940 |
| 1-69-01-00-08-560 | Land Rental - Road Use | 3,000.00 | 3,680 | 3,680 | 3,680 | 3,680 |
| | Subtotal Land Rental | 13,953.99 | 17,640 | 17,810 | 17,810 | 17,810 |
| 1-69-23-00-00-560 | AE Kennedy Rental - Health Unit | 132,582.57 | 136,260 | 136,260 | 139,940 | 139,940 |
| | Subtotal AE Kennedy Rental | 132,582.57 | 136,260 | 136,260 | 139,940 | 139,940 |
| 1-69-00-00-00-560 | General Rental - Miscellaneous | 7,976.00 | - | - | - | - |
| 1-69-03-00-00-560 | Bus Garage Rental - Satellite Commuter | - | - | - | - | - |
| 1-69-25-00-00-560 | Rental - Ambulance Station | 18,698.00 | - | 18,700 | 18,700 | 18,700 |
| 1-69-73-11-01-560 | Rental - SRC - Library | 30,250.00 | 30,250 | 30,250 | 30,250 | 30,250 |
| 1-69-99-91-00-920 | Rental - Drawn from Op. Reserves | - | - | - | - | - |
| 1-69-99-92-00-940 | Rental - Transfer from Capital | - | - | - | - | - |
| | Subtotal Other Rental | 56,924.00 | 30,250 | 48,950 | 48,950 | 48,950 |
| | Total Building & Land Rentals | \$ 203,460.56 | \$ 184,150 | \$ 203,020 | \$ 206,700 | \$ 206,700 |
| | <u>Parks & Leisure</u> | | | | | |
| 1-71-00-00-00-410 | P & L - Bad Debt Recovery | 58.73 | - | - | - | - |
| 1-71-00-00-00-490 | P & L - Miscellaneous Revenue | 1,185.09 | 1,800 | 1,800 | 1,900 | 1,900 |
| 1-71-00-00-00-510 | P & L - Penalties | 32,579.00 | - | - | - | - |
| 1-71-00-00-00-832 | P & L - SCP Grant | - | - | - | - | - |
| 1-71-00-00-01-590 | P & L - Donations | - | - | - | - | - |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------------|----------------------|-------------------|-------------------|-------------------|
| 1-71-99-91-00-920 | P & L - Drawn From Op Reserve | - | - | - | - | - |
| 1-71-99-92-00-940 | P & L - Drawn From Capital | - | - | - | - | - |
| | Total Parks & Leisure Board | \$ 33,822.82 | \$ 1,800 | \$ 1,800 | \$ 1,900 | \$ 1,900 |
| 1-72-00-00-81-413 | P & L - Parent & Tot Skating | 140.97 | 100 | 100 | 150 | 150 |
| 1-72-00-00-81-414 | P & L - Noon Hockey & Skating | 641.44 | 300 | 300 | 300 | 300 |
| 1-72-00-00-82-410 | P & L - Diamond Fees | 8,894.00 | 10,500 | 10,500 | 12,000 | 12,000 |
| 1-72-00-00-86-411 | P & L - Soccer Field Fees | 2,890.00 | 3,000 | 3,000 | 3,000 | 3,000 |
| 1-72-00-00-88-410 | P & L - Adult Badminton | - | - | - | - | - |
| 1-72-00-00-95-410 | P & L - Adult Volleyball | - | - | - | - | - |
| 1-72-00-00-97-410 | P & L - Go Girl Fees | - | 300 | 300 | 300 | 300 |
| 1-72-00-00-97-490 | P & L - Major Events | 1,000.00 | - | - | - | - |
| 1-72-00-00-97-830 | P & L - Canada Day Grant | 1,000.00 | 700 | 700 | 700 | 700 |
| 1-72-00-00-97-840 | P & L - Provincial Grant | 450.00 | - | - | - | - |
| 1-72-00-00-98-590 | P & L - Tar Trek | - | - | - | - | - |
| 1-72-00-00-98-850 | P & L - County Transfer | 80,640.00 | 73,000 | 73,000 | 73,000 | 73,000 |
| 1-72-00-00-99-410 | P & L - Clinics & Courses | - | 300 | 300 | 300 | 300 |
| | Total Parks & Leisure Programs | \$ 95,656.41 | \$ 88,200 | \$ 88,200 | \$ 89,750 | \$ 89,750 |
| 1-73-11-00-00-416 | Rec Centre - Public Skating Sponsors | 4,050.13 | 5,250 | 5,550 | 5,550 | 5,550 |
| 1-73-11-00-00-560 | Rec Centre - Board Advertising | 17,039.50 | 21,000 | 21,000 | 21,000 | 21,000 |
| 1-73-11-00-00-561 | Rec Centre - Zamboni Advertising | 1,100.00 | 2,100 | 2,100 | 2,100 | 2,100 |
| 1-73-11-00-00-562 | Rec Centre - Pepsi Agreement | 7,500.00 | 7,500 | 7,500 | 7,500 | 7,500 |
| 1-73-11-00-00-563 | Rec Centre - Ice Logo Avertising | 1,200.00 | 4,500 | 3,000 | 3,000 | 3,000 |
| 1-73-11-00-01-560 | Rec Centre - Rental - Concession | 15,268.59 | 16,000 | 19,000 | 19,000 | 19,000 |
| 1-73-11-00-01-561 | Rec Centre - Rental - Meeting Rooms | 11,529.47 | 15,300 | 15,300 | 15,300 | 15,300 |
| 1-73-11-00-01-562 | Rec Centre - Rental - NonIce (Trade Show) | 7,070.89 | 6,400 | 6,400 | 6,400 | 6,400 |
| 1-73-11-00-01-563 | Rec Centre - Rental - Other Ice | 5,372.26 | 5,300 | 5,300 | 5,300 | 5,300 |
| 1-73-11-00-01-564 | Rec Centre - Rental - Summer Ice | 20,274.37 | 50,000 | 50,000 | 50,000 | 50,000 |
| 1-73-11-00-01-565 | Ice Rental - Figure Skating Club | 11,675.29 | 22,000 | 22,000 | 22,000 | 22,000 |
| 1-73-11-00-01-566 | Ice Rental - Minor Hockey | 51,185.13 | 87,000 | 90,000 | 90,000 | 90,000 |
| 1-73-11-00-02-562 | Ice Fees - Adults | 16,891.10 | 32,000 | 32,000 | 32,000 | 32,000 |
| 1-73-11-00-03-560 | Ice Fees - Junior "B" | 4,938.63 | 12,300 | 12,300 | 12,300 | 12,300 |
| 1-73-11-00-03-561 | Ice Fees - Bantam AAA | - | - | - | - | - |
| 1-73-11-00-04-560 | Tournament Fees - Hockey | 11,442.66 | 20,000 | 16,000 | 16,000 | 16,000 |
| | Total Recreation Centre | \$ 186,538.02 | \$ 306,650.00 | \$ 307,450 | \$ 307,450 | \$ 307,450 |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|------------------------|------------------------|---------------------------|---------------------------|---------------------------|
| 1-73-12-05-00-410 | Fitness Area - Admission | 209.52 | 10,000 | 8,000 | 10,000 | 12,000 |
| 1-73-12-05-00-411 | Fitness Area - Admission - Annual Pass | 6,860.06 | 5,000 | 7,000 | 8,000 | 10,000 |
| 1-73-12-05-00-590 | Fitness Area - Donation | - | - | - | - | - |
| 1-73-12-05-00-840 | Fitness Area - Prov. Grant | - | - | - | - | - |
| 1-73-12-05-01-410 | Fitness Area - Programs | 30.00 | 4,200 | 4,200 | 5,000 | 6,000 |
| 1-73-12-05-02-410 | Fitness Area - Aerobics | 1,661.09 | 2,900 | 2,900 | 3,500 | 3,500 |
| | Total Fitness Area | 8,760.67 | 22,100 | 22,100 | 26,500 | 31,500 |
| 1-73-13-00-00-410 | Pool - Swim Registration Fees | 15,881.19 | 17,900 | 17,900 | 19,000 | 20,000 |
| 1-73-13-00-00-490 | Pool - Sale of Other Goods & Services | 1,379.15 | 2,750 | 2,750 | 2,750 | 2,750 |
| 1-73-13-00-00-590 | Pool - Swim Sponsorship | - | - | - | - | - |
| 1-73-13-00-00-840 | Pool - Provincial Grant | - | - | - | - | - |
| 1-73-13-00-00-850 | Pool - County Contribution | 47,360.00 | 55,000 | 55,000 | 55,000 | 55,000 |
| 1-73-13-00-01-410 | Pool - Admission - Public | 58,745.05 | 70,000 | 70,000 | 70,000 | 75,000 |
| 1-73-13-00-01-411 | Pool - Admission - 3 Month | 15,083.51 | 19,200 | 19,200 | 22,500 | 22,500 |
| 1-73-13-00-01-413 | Pool - Admission - 12 Month | 45,230.10 | 43,200 | 43,200 | 45,000 | 47,500 |
| 1-73-13-00-01-414 | Pool - Admission - 10X | 17,967.18 | 15,000 | 15,000 | 18,000 | 20,000 |
| 1-73-13-00-01-415 | Pool - Admission - 1 Month | 14,647.87 | 13,290 | 13,290 | 15,000 | 17,500 |
| 1-73-13-00-01-416 | Pool - Admission - Water Slide | - | - | - | - | - |
| 1-73-13-00-02-410 | Pool - Advance Aquatics | 5,456.81 | 6,800 | 6,800 | 7,200 | 7,500 |
| 1-73-13-00-10-560 | Pool - Group Rental | 8,321.40 | 5,200 | 10,000 | 10,000 | 10,000 |
| 1-73-13-00-10-561 | Pool - Private Functions | 5,892.04 | 13,000 | 6,000 | 6,000 | 6,000 |
| 1-73-13-00-11-560 | Pool - Locker Rental | 1,153.79 | 2,000 | 2,000 | 2,000 | 2,000 |
| 1-73-13-00-12-560 | Pool - Swim Club | 9,657.64 | 12,200 | 10,400 | 13,000 | 13,000 |
| 1-73-13-00-13-560 | Pool - School Registration | 36,326.82 | 32,950 | 32,950 | 32,950 | 32,950 |
| 1-73-13-00-14-590 | Pool - Donations | - | - | - | - | - |
| 1-73-13-00-15-490 | Pool - Snacks for Resale | 65.11 | 160 | 160 | 160 | 160 |
| | Total Pool | \$ 283,167.66 | \$ 308,650 | \$ 304,650 | \$ 318,560 | \$ 331,860 |
| 1-73-99-91-00-920 | Facilities -Drawn From Op Reserve | - | 107,000 | - | - | - |
| | Total Facilities | \$ - | \$ 107,000 | \$ - | \$ - | \$ - |
| 1-74-14-00-00-490 | Community Hall - Pop Machine/Dispensor | 2,111.25 | 1,940 | 1,940 | 2,000 | 2,100 |
| 1-74-14-00-00-560 | Community Hall - Hall Rental | 18,199.00 | 20,000 | 23,000 | 24,000 | 24,000 |
| 1-74-14-00-00-561 | Community Hall - Bar Rental | 1,995.56 | 3,600 | 2,950 | 3,000 | 3,000 |
| 1-74-14-00-00-562 | Community Hall - Kitchen Rental | 3,608.13 | 6,000 | 5,000 | 5,000 | 5,000 |
| 1-74-14-00-00-590 | Community Hall - Donations | - | - | - | - | - |
| 1-74-14-00-01-490 | Community Hall - Miscellaneous Revenue | - | - | - | - | - |
| 1-74-14-00-00-840 | Community Hall - Capital | - | - | - | - | - |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------------|---------------------|-------------------|-------------------|-------------------|
| 1-74-99-91-00-920 | Culture - Drawn From Op Reserve | - | - | - | - | - |
| 1-74-99-92-00-940 | Culture - Transfer to Operating | - | 15,000 | - | - | - |
| | Total Community Hall | \$ 25,913.94 | \$ 46,540 | \$ 32,890 | \$ 34,000 | \$ 34,100 |
| 1-77-01-00-00-560 | Parks - Lions Campground Rental | 77,994.26 | 97,000 | 80,000 | 80,000 | 80,000 |
| | Subtotal Lions Campground | 77,994.26 | 97,000 | 80,000 | 80,000 | 80,000 |
| 1-77-00-00-00-840 | Parks - Provincial Grant | - | - | - | - | - |
| 1-77-00-00-00-842 | Parks - STEP Grant | 6,400.00 | 6,400 | 6,400 | - | - |
| 1-77-00-00-00-990 | Parks - Parkland Dedication Funds | - | 2,000 | 2,000 | - | - |
| 1-77-00-00-02-590 | Parks - Donation | - | - | - | - | - |
| 1-77-00-00-02-990 | Parks - School Contribution | - | - | - | - | - |
| 1-77-02-00-00-490 | Parks - General - Miscellaneous Revenue | - | - | - | - | - |
| 1-77-02-00-00-590 | Park - General - Walking Path Donation | 50.00 | 200 | 200 | 200 | 200 |
| 1-77-03-00-00-990 | Parks - Sharpe - Legion Contribution | - | - | - | - | - |
| 1-77-05-00-00-990 | Parks - Tree Grant | - | - | - | - | - |
| 1-77-10-00-00-590 | Parks - General - Memorial - Donation | - | 6,000 | 3,000 | 3,000 | 3,000 |
| 1-77-99-91-00-920 | Parks - Drawn From Op Reserve | - | 14,600 | - | - | - |
| 1-77-99-92-00-940 | Park - Drawn from Capital | - | - | - | - | - |
| | Subtotal Other Park Revenue | 6,450.00 | 29,200 | 11,600 | 3,200 | 3,200 |
| | Total Parks | \$ 84,444.26 | \$ 126,200 | \$ 91,600 | \$ 83,200 | \$ 83,200 |
| | Total Recreation, Parks & Culture | \$ 718,303.78 | \$ 1,007,140 | \$ 848,690 | \$ 861,360 | \$ 879,760 |
| | <u>Excess Collections/Contingency</u> | | | | | |
| 1-97-00-00-00-990 | Excess Collection of Requisitions | - | - | - | - | - |
| 1-97-00-00-01-990 | Under Collection of Requisitions | - | - | - | - | - |
| 1-97-99-91-00-920 | Operating Contingency - Drawn From Op R | - | 70,000 | - | - | - |
| | Total Operating Contingency | \$ - | \$ 70,000 | \$ - | \$ - | \$ - |
| | Total Excess Collections/Conting. | \$ - | \$ 70,000 | \$ - | \$ - | \$ - |

**TOWN OF STETTLER
REVENUE BUDGET REPORT
AS OF NOVEMBER 24, 2010**

| Account | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|-------------------------|----------------------|----------------------|----------------------|----------------------|
| | <u>Taxes</u> | | | | | |
| 1-99-01-00-01-111 | Taxes - Municipal | 3,941,066.81 | 3,939,320 | 4,046,460 | 4,187,390 | 4,336,740 |
| | Subtotal Municipal Taxes | 3,941,066.81 | 3,939,320 | 4,046,460 | 4,187,390 | 4,336,740 |
| 1-99-01-00-02-111 | Taxes - School - Residential | 1,045,867.08 | 1,050,970 | 1,080,000 | 1,100,000 | 1,120,000 |
| 1-99-01-00-03-111 | Taxes - School - Non-Residential | 554,028.43 | 551,040 | 560,000 | 590,800 | 600,000 |
| 1-99-01-00-04-111 | Taxes - Senior Housing | 143,601.71 | 143,285 | 150,000 | 160,000 | 170,000 |
| | Subtotal Non-Municipal Taxes | 1,743,497.22 | 1,745,295 | 1,790,000 | 1,850,800 | 1,890,000 |
| | Total Taxes | \$ 5,684,564.03 | \$ 5,684,615 | \$ 5,836,460 | \$ 6,038,190 | \$ 6,226,740 |
| | <u>General Government (Part 2)</u> | | | | | |
| 1-99-02-00-01-140 | Business Taxes | 5,375.00 | 5,000 | 5,370 | 5,370 | 5,370 |
| 1-99-02-00-01-510 | Penalties & Costs on Taxes | 57,137.74 | 38,000 | 38,000 | 40,000 | 42,000 |
| 1-99-02-00-01-540 | Franchise - Gas | 240,419.00 | 304,320 | 300,000 | 310,000 | 310,000 |
| 1-99-02-00-02-540 | Franchise - Electric | 201,815.64 | 190,000 | 220,000 | 227,000 | 235,000 |
| | Subtotal Other General Operations | 504,747.38 | 537,320 | 563,370 | 582,370 | 592,370 |
| 1-99-02-00-02-550 | Returns on Investments | 34,959.43 | 40,000 | 40,000 | 40,000 | 40,000 |
| 1-99-02-00-03-550 | Internal Interim Financing | - | - | 101,220 | 80,950 | - |
| | Subtotal Returns on Investments | 34,959.43 | 40,000 | 141,220 | 120,950 | 40,000 |
| 1-99-02-00-04-740 | Consolidated Unconditional Municipal Grant | - | - | - | - | - |
| | Subtotal Grants | - | - | - | - | - |
| | Total Other Revenue | \$ 539,706.81 | \$ 577,320 | \$ 704,590 | \$ 703,320 | \$ 632,370 |
| | Total General Government (Part 2) | \$ 539,706.81 | \$ 577,320 | \$ 704,590 | \$ 703,320 | \$ 632,370 |
| | Total Revenue | \$ 11,445,702.27 | \$ 14,530,195 | \$ 13,862,130 | \$ 14,365,285 | \$ 14,549,915 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|---------------------|-------------------|-------------------|-------------------|-------------------|
| | <u>General Government</u> | | | | | |
| 2-11-00-00-00-151 | Council - Honorarium | 69,482.52 | 89,830 | 106,550 | 106,570 | 106,620 |
| 2-11-00-00-00-158 | Council - Per Diem | 16,769.69 | 14,000 | 14,000 | 14,000 | 14,000 |
| 2-11-00-00-00-211 | Council - Travel & Subsistence | 3,404.94 | 10,500 | 10,500 | 10,500 | 10,500 |
| 2-11-00-00-00-214 | Council - Membership/Conference Fees | 8,823.53 | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-11-00-00-00-511 | Council - Stationery & Supply | 87.50 | 680 | 680 | 680 | 680 |
| 2-11-99-91-00-764 | Council - Trsf to Operating Reserve | - | 2,000 | 2,000 | 2,000 | 2,000 |
| | Total Council & Legislative | \$ 98,568.18 | \$ 127,010 | 143,730 | 143,750 | 143,800 |
| 2-12-01-00-00-111 | Admin - Salary | 300,499.69 | 404,920 | 421,500 | 439,540 | 457,210 |
| 2-12-01-00-00-211 | Admin - Travel & Subsistence | 6,578.41 | 14,000 | 14,000 | 14,000 | 14,000 |
| 2-12-01-00-00-214 | Admin - Registration & Membership | 3,817.33 | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-12-01-00-00-216 | Admin - Training | 1,554.69 | 6,000 | 6,000 | 6,000 | 6,000 |
| 2-12-01-00-00-225 | Admin - Land Titles | 796.00 | 1,200 | 1,200 | 1,200 | 1,200 |
| 2-12-01-00-00-231 | Admin - Accounting & Audit | (6,000.00) | 18,000 | 20,000 | 21,000 | 21,500 |
| 2-12-01-00-00-232 | Admin - Legal | 15,772.86 | 15,000 | 15,000 | 15,000 | 15,000 |
| 2-12-01-00-00-239 | Admin - Other Services | 360.00 | 970 | 970 | 970 | 970 |
| 2-12-01-00-00-272 | Admin - Damage Claims | - | - | - | - | - |
| 2-12-01-00-00-274 | Admin - Insurance & Bond Premiums | 50,154.00 | 55,070 | 51,930 | 53,490 | 55,090 |
| 2-12-01-00-00-811 | Admin - Bank Service Charge | 6,156.00 | 6,500 | 6,720 | 7,000 | 7,100 |
| 2-12-01-00-00-910 | Admin - Allowance for Tax Rebates | - | - | - | - | - |
| 2-12-01-00-00-920 | Admin - Uncollectable Accounts | - | 500 | 500 | 500 | 500 |
| 2-12-01-00-00-991 | Admin - Cash Short/Over | 31.39 | 50 | 50 | 50 | 50 |
| 2-12-01-00-01-216 | Admin - Safety Program | 12,270.23 | 27,000 | 27,000 | 28,000 | 29,000 |
| 2-12-01-00-01-239 | Admin - Regional Partnership Study | 8,800.00 | - | - | - | - |
| | Subtotal Administration | 400,790.60 | 554,210 | 569,870 | 591,750 | 612,620 |
| 2-12-02-00-00-112 | Office - Repair Wages | 10,301.04 | 190 | 240 | 250 | 250 |
| 2-12-02-00-00-221 | Office - Advertising | 1,906.55 | 2,100 | 2,400 | 2,400 | 2,400 |
| 2-12-02-00-00-222 | Office - Telephone | 6,595.17 | 12,000 | 12,000 | 12,000 | 12,000 |
| 2-12-02-00-00-223 | Office - Postage | 11,571.40 | 10,800 | 10,800 | 11,600 | 12,400 |
| 2-12-02-00-00-224 | Office - Freight | 396.36 | 500 | 500 | 500 | 500 |
| 2-12-02-00-00-225 | Office - Subscriptions | 474.17 | 800 | 800 | 800 | 800 |
| 2-12-02-00-00-237 | Office - Janitor | 18,585.28 | 17,680 | 24,780 | 25,300 | 25,800 |
| 2-12-02-00-00-252 | Office - Purchase Building Repair | 721.22 | 2,000 | 2,000 | 1,000 | 1,000 |
| 2-12-02-00-00-254 | Office - Other Repair | 528.98 | 500 | 500 | 500 | 500 |
| 2-12-02-00-00-263 | Office - Equipment Rental | 650.42 | 2,400 | 2,400 | 2,400 | 2,400 |
| 2-12-02-00-00-275 | Office - Security Fee | - | 360 | 360 | 360 | 360 |
| 2-12-02-00-00-511 | Office - Stationery & Supply | 7,657.00 | 12,000 | 12,000 | 12,500 | 12,500 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| 2-12-02-00-00-519 | Office - Household Goods | 2,699.57 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-12-02-00-00-554 | Office - Building Repair Material | - | - | - | - | - |
| 2-12-02-00-00-581 | Office - Gas | 16,250.69 | 7,140 | 24,000 | 24,000 | 24,000 |
| 2-12-02-00-00-582 | Office - Power | 20,792.00 | 7,650 | 27,000 | 27,000 | 27,000 |
| 2-12-02-00-00-583 | Office - Water | 948.82 | 600 | 600 | 600 | 600 |
| | Subtotal Office | 100,078.67 | 78,720 | 122,380 | 123,210 | 124,510 |
| 2-12-03-00-00-511 | Computer - Data Processing Supplies | 3,952.78 | 5,500 | 5,500 | 5,500 | 5,500 |
| 2-12-03-00-01-239 | Computer - Software Support | 9,865.90 | 14,000 | 14,000 | 15,000 | 16,000 |
| 2-12-03-00-02-239 | Computer - Maintenance | 431.06 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-12-03-00-03-239 | Computer - Diamond Enhancement Plan | 13,733.11 | 18,000 | 18,000 | 19,000 | 20,000 |
| | Subtotal Computer Services | 27,982.85 | \$ 39,500 | \$ 39,500 | \$ 41,500 | \$ 43,500 |
| 2-12-04-00-00-219 | Public Relations - Food & Beverages | 2,439.70 | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-12-04-00-00-221 | Public Relations - Advertising | 1,810.40 | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-12-04-00-00-518 | Public Relations - Promotion | 3,045.64 | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-12-04-00-01-518 | Public Relations - Achievement Award | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-12-04-00-02-518 | Public Relations - Promotional Material | 192.00 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-12-04-00-03-518 | Public Relations - Okoppe Expenses | - | - | - | - | - |
| 2-12-04-00-04-219 | Volunteer Rec/Special Ev - Food | - | - | - | - | - |
| 2-12-04-00-04-221 | Volunteer Rec/Special Ev - Advertising | - | - | - | - | - |
| 2-12-04-00-04-518 | Volunteer Rec/Special Ev - Promo Material | - | 1,500 | 1,500 | 1,500 | 1,500 |
| | Subtotal Public Relations/Promotion | 7,487.74 | 13,000 | 13,000 | 13,000 | 13,000 |
| 2-12-11-00-00-239 | Assessor | 47,596.30 | 56,940 | 60,950 | 65,050 | 69,440 |
| 2-12-11-00-01-239 | Provincial Assessor | (3.93) | 630 | 630 | 630 | 630 |
| | Subtotal Assessor | 47,592.37 | 57,570 | 61,580 | 65,680 | 70,070 |
| 2-12-12-00-00-227 | Departmental Study/Election | 3,908.96 | 7,000 | - | - | 7,000 |
| 2-12-12-00-01-227 | Census | - | - | - | - | - |
| | Subtotal Election/Census | 3,908.96 | 7,000 | - | - | 7,000 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|-------------------|-------------------|---------------------|---------------------|---------------------|
| 2-12-05-00-15-831 | Office - Debenture Interest | - | 52,480 | 40,280 | 38,840 | 37,330 |
| 2-12-99-91-00-764 | Office - Transfer to Operating Reserve | - | 8,000 | 8,000 | 8,000 | 8,000 |
| 2-12-99-92-00-762 | Office - Contributed to Capital | - | 20,100 | - | - | - |
| 2-12-99-93-00-832 | Office - Debenture Principal | - | 38,400 | 32,910 | 34,320 | 35,790 |
| | Subtotal Office General | - | 118,980 | 81,190 | 81,160 | 81,120 |
| | Total General Administration | 587,841.19 | 868,980 | 887,520 | 916,300 | 951,820 |
| | Total General Government | 686,409.37 | \$ 995,990 | \$ 1,031,250 | \$ 1,060,050 | \$ 1,095,620 |
| | <u>Protective Services</u> | | | | | |
| 2-21-00-00-00-111 | RCMP - Steno Salary | 81,285.95 | 99,070 | 107,350 | 113,830 | 119,090 |
| 2-21-00-00-00-216 | RCMP - Steno Training | - | 400 | 400 | 400 | 400 |
| 2-21-00-00-00-274 | RCMP - Equipment Insurance | 24.00 | 30 | 20 | 20 | 20 |
| 2-21-00-00-00-519 | RCMP - Supplies | 293.04 | 300 | 300 | 300 | 300 |
| 2-21-00-00-00-735 | RCMP - Donations | - | - | - | - | - |
| | Subtotal Police Support | 81,602.99 | 99,800 | 108,070 | 114,550 | 119,810 |
| 2-21-00-00-00-300 | RCMP - Contract Billings | 139,581.35 | 724,180 | 735,120 | 761,450 | 776,320 |
| 2-21-00-00-00-310 | RCMP - Community Resource Officer | 26,708.89 | 97,020 | 97,730 | 101,460 | 103,380 |
| 2-21-99-91-00-764 | RCMP - Transfer to Operating Reserve | - | - | - | - | - |
| 2-21-99-92-00-762 | RCMP -Contributed To Capital | - | 263,070 | 263,070 | 263,070 | 263,070 |
| | Subtotal RCMP General | 166,290.24 | 1,084,270 | 1,095,920 | 1,125,980 | 1,142,770 |
| | Total Police Department | 247,893.23 | 1,184,070 | 1,203,990 | 1,240,530 | 1,262,580 |
| 2-23-00-00-00-111 | Fire - Salary | 155,124.53 | 186,470 | 201,600 | 210,980 | 220,440 |
| 2-23-00-00-00-112 | Fire - Hall Repair Wages | 85.03 | 190 | 240 | 250 | 250 |
| 2-23-00-00-00-138 | Fire - Joint - WCB/Insurance | 333.38 | 2,100 | 2,100 | 2,100 | 2,100 |
| 2-23-00-00-00-158 | Fire - Joint - Honorarium | 41,282.99 | 67,000 | 67,000 | 70,000 | 73,000 |
| 2-23-00-00-00-214 | Fire - Joint - Registration & Membership | 3,074.39 | 3,350 | 3,350 | 3,600 | 3,600 |
| 2-23-00-00-00-216 | Fire - Joint - Training | 12,101.29 | 29,000 | 30,000 | 31,000 | 32,000 |
| 2-23-00-00-00-238 | Fire - Collection Agency Fees | - | 500 | 500 | 500 | 500 |
| 2-23-00-00-00-239 | Fire - Joint - Computer Maintenance | 324.87 | 4,000 | 4,200 | 4,300 | 4,400 |
| 2-23-00-00-00-271 | Fire - Joint - Radio License | 5,897.60 | 6,200 | 6,300 | 6,400 | 6,500 |
| 2-23-00-00-00-518 | Fire - Joint - Awards | 560.00 | 450 | 500 | 550 | 600 |
| 2-23-00-00-00-519 | Fire - Fire Prevention | 1,978.00 | 2,525 | 2,625 | 2,725 | 2,800 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-23-00-00-00-920 | Fire - Uncollectable Accounts | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-23-00-00-01-216 | Fire - Training Initiative | - | - | - | - | - |
| 2-23-00-00-01-518 | Fire - Joint - Public Relations | 1,244.28 | 500 | 500 | 500 | 500 |
| | Subtotal Firefighter Services | 222,006.36 | 303,285.00 | 319,915 | 333,905 | 347,690 |
| 2-23-01-00-00-222 | Fire - Joint - Telephone | 9,960.62 | 11,400 | 12,900 | 13,400 | 13,900 |
| 2-23-01-00-00-224 | Fire - Joint - Freight | 995.76 | 700 | 1,500 | 1,500 | 1,500 |
| 2-23-01-00-00-227 | Fire - Joint - Photo Development | - | - | - | - | - |
| 2-23-01-00-00-252 | Fire - Joint - Purchase Hall Repair | 1,122.95 | 4,400 | 4,500 | 4,600 | 4,700 |
| 2-23-01-00-00-254 | Fire - Joint - Radio - Purchase Equipment Rep. | 3,222.50 | 5,600 | 5,700 | 5,800 | 5,900 |
| 2-23-01-00-00-263 | Fire - Joint - Radio Tower Lease | 1,080.00 | 4,200 | 4,300 | 4,400 | 4,500 |
| 2-23-01-00-00-274 | Fire - Joint - Hall Insurance | 838.00 | 900 | 860 | 890 | 920 |
| 2-23-01-00-00-512 | Fire - Joint - Uniforms | 2,355.75 | 4,200 | 6,000 | 6,400 | 6,600 |
| 2-23-01-00-00-519 | Fire - Joint - Supplies | (1,144.68) | 7,000 | 7,200 | 7,400 | 7,500 |
| 2-23-01-00-00-529 | Fire - Dispatch Fees | (626.58) | 19,500 | 10,850 | 11,100 | 11,630 |
| 2-23-01-00-00-554 | Fire - Joint - Hall Repair Material | 175.79 | 2,400 | 2,600 | 2,800 | 3,000 |
| 2-23-01-00-00-581 | Fire - Joint - Gas | 7,563.63 | 10,000 | 10,500 | 11,000 | 11,500 |
| 2-23-01-00-00-582 | Fire - Joint - Power | 5,620.22 | 5,000 | 7,000 | 7,200 | 7,300 |
| 2-23-01-00-00-583 | Fire - Joint - Water | 468.90 | 600 | 600 | 600 | 600 |
| 2-23-01-00-01-252 | Fire - Hall Roof Repair | - | - | - | - | - |
| 2-23-01-00-01-519 | Fire - Foam | - | 3,300 | 3,400 | 3,500 | 3,600 |
| 2-23-01-00-01-583 | Fire - Joint - Bulk Water | 275.60 | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-23-01-00-02-252 | Fire - Hall - Painting | - | - | - | - | - |
| 2-23-01-00-02-519 | Fire - Joint - Medical Supplies/Registration | - | 2,400 | 2,500 | 2,600 | 2,700 |
| | Subtotal Fire Hall | 31,908.46 | 83,100 | 81,910 | 84,690 | 87,350 |
| 2-23-02-00-00-138 | Fire - Life Insurance | 1,176.00 | - | 1,200 | 1,250 | 1,280 |
| 2-23-02-00-00-254 | Fire - Purchase Equipment Repair | 4,217.13 | 9,000 | 10,000 | 9,700 | 9,800 |
| 2-23-02-00-00-258 | Fire - Purchase Air Equipment Repair | 1,591.42 | 4,550 | 4,700 | 4,800 | 4,900 |
| 2-23-02-00-00-274 | Fire - Equipment Insurance | 6,203.00 | 7,410 | 6,390 | 6,580 | 6,780 |
| 2-23-02-00-00-512 | Fire - Joint - Protective Clothing | 2,274.49 | 19,600 | 21,600 | 22,800 | 25,080 |
| 2-23-02-00-00-521 | Fire - Equipment Gas, Oil, Etc | 2,510.82 | 3,500 | 3,600 | 3,700 | 3,800 |
| 2-23-02-00-00-529 | Fire - Equipment Repair Parts | 6,158.67 | 5,200 | 5,300 | 5,400 | 5,500 |
| 2-23-02-00-00-561 | Fire - Small Equipment Purchase | 293.12 | 4,200 | 4,300 | 4,400 | 4,500 |
| 2-23-02-00-01-254 | Fire - Rescue Van Repair | 3,896.46 | 8,020 | 9,690 | 8,200 | 8,300 |
| 2-23-02-00-01-521 | Fire - Joint - Regional Fuel | 4,180.63 | 6,500 | 6,000 | 6,000 | 6,000 |
| 2-23-02-00-01-529 | Fire - Lock Boxes | - | - | - | - | - |
| | Subtotal Fire Equipment | 32,501.74 | 67,980.00 | 72,780 | 72,830 | 75,940 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| 2-23-05-00-15-831 | Fire - Debenture Interest | - | - | - | - | - |
| 2-23-99-91-00-764 | Fire - Transfer To Operating Reserve | - | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-23-99-92-00-762 | Fire - Contributed To Capital | - | 56,980 | - | - | - |
| 2-23-99-93-00-832 | Fire - Debenture Principal | - | - | - | - | - |
| | Subtotal Fire General | - | 58,980 | 2,000 | 2,000 | 2,000 |
| | Total Fire Fighting & Preventive | 286,416.56 | 513,345 | 476,605 | 493,425 | 512,980 |
| 2-24-00-00-00-111 | Disaster Services - Coordinator Salary | - | - | - | - | - |
| 2-24-00-00-00-216 | Disaster Services - Training | (220.13) | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-24-00-00-00-239 | Disaster Services - Contract | 6,336.45 | 15,000 | 15,000 | 15,000 | 15,000 |
| 2-24-00-00-00-519 | Disaster Services - Supplies | 55.51 | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-24-00-00-00-582 | Disaster Services - Siren - Power | 593.72 | 630 | 630 | 630 | 630 |
| 2-24-99-91-00-764 | Disaster Services - Trsf to Operating Reserve | - | - | - | - | - |
| 2-24-99-92-00-762 | Disaster Services - Contr. to Capital | - | - | - | - | - |
| | Total Disaster Services | 6,765.55 | \$ 17,630 | \$ 17,630 | \$ 17,630 | \$ 17,630 |
| 2-25-00-00-00-519 | Ambulance - Garage Contribution | - | - | - | - | - |
| 2-25-00-00-00-765 | Ambulance - Grant | - | - | - | - | - |
| 2-25-00-00-01-765 | Ambulance - Cont. From Reserve | - | - | - | - | - |
| 2-25-99-92-00-762 | Ambulance - Contributed To Capital | - | - | - | - | - |
| | Total Ambulance | - | - | - | - | - |
| 2-26-01-00-00-239 | Bylaw - Animal Control Contract | 13,308.81 | 18,500 | 29,400 | 29,400 | 29,400 |
| 2-26-01-00-00-519 | Bylaw - Other Supplies | 580.77 | 600 | 600 | 700 | 700 |
| 2-26-01-00-01-239 | Bylaw - Vet Fees | 651.00 | 800 | 800 | 800 | 800 |
| | Subtotal Animal Control | 14,540.58 | 19,900 | 30,800 | 30,900 | 30,900 |
| 2-26-02-00-00-111 | Bylaw - Inspector Salary | - | 15,050 | 12,450 | 13,370 | 14,320 |
| 2-26-02-00-00-117 | Bylaw - SCP Wages | - | - | - | - | - |
| 2-26-02-00-00-222 | Bylaw - Telephone | 92.53 | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-26-02-00-00-225 | Bylaw - Petlinks | 300.00 | - | - | - | - |
| 2-26-02-00-00-232 | Bylaw - Legal | 7,359.87 | 9,000 | 9,000 | 10,000 | 10,000 |
| 2-26-02-00-00-238 | Bylaw - Collection Agency Fees | - | 500 | 500 | 500 | 500 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|-----------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
| 2-26-02-00-00-239 | Bylaw - Enforcement Contract | 25,200.00 | 40,040 | 58,110 | 58,110 | 58,110 |
| 2-26-02-00-00-920 | Bylaw - Uncollectable Account | - | - | - | - | - |
| 2-26-03-00-00-239 | Bylaw - Noxious Weed Contract | - | - | 8,000 | 8,000 | 8,000 |
| | Subtotal Bylaw/Inspections | 32,952.40 | 67,090 | 90,560 | 92,480 | 93,430 |
| 2-26-04-00-00-112 | Bylaw - Tobacco Reduce - Wages | - | - | - | - | - |
| 2-26-04-00-00-232 | Bylaw - Smoking - Legal | - | - | - | - | - |
| 2-26-04-00-00-519 | Bylaw - Tobacco Reduce - Supplies | - | - | - | - | - |
| | Subtotal Tobacco Reduction | - | - | - | - | - |
| | Total Bylaw Enforcement | \$ 47,492.98 | \$ 86,990 | \$ 121,360 | \$ 123,380 | \$ 124,330 |
| | Total Protective Services | \$ 588,568.32 | \$ 1,802,035 | \$ 1,819,585 | \$ 1,874,965 | \$ 1,917,520 |
| | Transportation Services | | | | | |
| 2-31-01-00-00-112 | Shop - Wages | 22,773.16 | 24,180 | 29,380 | 30,710 | 32,050 |
| 2-31-01-00-00-222 | Shop - Telephone | 2,296.55 | 1,860 | 1,860 | 1,860 | 1,860 |
| 2-31-01-00-00-224 | Shop - Freight | 1,586.66 | 3,600 | 2,400 | 2,520 | 2,650 |
| 2-31-01-00-00-225 | Shop - Service Manuals | 1,083.60 | 1,100 | 1,150 | 1,150 | 1,200 |
| 2-31-01-00-00-252 | Shop - Purchase Building Repair | 2,160.40 | 1,500 | 3,600 | 3,660 | 3,840 |
| 2-31-01-00-00-263 | Shop - Radio Tower Lease | 360.00 | 360 | 360 | 360 | 360 |
| 2-31-01-00-00-274 | Shop - Insurance | 1,517.00 | 1,600 | 1,560 | 1,610 | 1,660 |
| 2-31-01-00-00-517 | Shop - Janitor Supplies | 1,179.58 | 1,880 | 1,880 | 1,880 | 1,970 |
| 2-31-01-00-00-519 | Shop - Supplies | 5,516.02 | 9,600 | 9,600 | 9,600 | 10,080 |
| 2-31-01-00-00-529 | Shop - Equipment Repair Parts | 1,746.00 | 1,980 | 2,400 | 2,400 | 2,520 |
| 2-31-01-00-00-554 | Shop - Building Repair Materials | 2,112.28 | 2,000 | 3,000 | 3,250 | 3,250 |
| 2-31-01-00-00-561 | Shop - Safety Supplies | 886.16 | 2,500 | 2,500 | 2,625 | 2,625 |
| 2-31-01-00-00-562 | Shop - Tools | 2,857.17 | 4,000 | 6,000 | 4,400 | 4,600 |
| 2-31-01-00-00-581 | Shop - Gas | 6,305.22 | 7,600 | 7,600 | 7,600 | 7,600 |
| 2-31-01-00-00-582 | Shop - Power | 6,084.82 | 7,610 | 7,610 | 7,610 | 7,610 |
| 2-31-01-00-00-583 | Shop - Water | (52.20) | 500 | 500 | 500 | 500 |
| 2-31-01-00-01-252 | Shop - Concrete Pad | - | 5,000 | - | - | - |
| | Subtotal Shop Operations | 58,412.42 | 76,870 | 81,400 | 81,735 | 84,375 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| 2-31-11-00-01-112 | Equip - Hydrovac - Wages | 32,715.20 | 29,210 | 35,650 | 37,270 | 38,910 |
| 2-31-11-00-01-254 | Equip - Hydrovac - Pur. Equip. Repair | - | 4,500 | 4,500 | 5,000 | 5,000 |
| 2-31-11-00-01-274 | Equip - Hydrovac - Insurance | 879.00 | 1,030 | 910 | 940 | 970 |
| 2-31-11-00-01-521 | Equip - Hydrovac - Equip. Gas, Oil, etc | 9,825.86 | 8,160 | 8,160 | 8,640 | 8,640 |
| 2-31-11-00-01-529 | Equip - Hydrovac - Equip. Rep. Parts | 27,925.15 | 10,580 | 12,000 | 13,200 | 31,200 |
| 2-31-11-00-01-583 | Equip - Hydrovac - Water | 1,241.20 | 940 | 940 | 1,000 | 1,000 |
| 2-31-11-00-01-731 | Equip - Hydrovac - Transfer | - | - | - | - | - |
| 2-31-11-00-01-960 | Equip - Hydrovac - Allocation | (67,687.41) | (54,420) | (62,120) | (66,020) | (85,680) |
| | Subtotal Hydrovac | 4,899.00 | - | 40 | 30 | 40 |
| 2-31-99-91-00-764 | Shop - Transfer to Reserve | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-31-99-92-00-762 | Shop - Contributed To Capital | - | 47,000 | - | - | - |
| | Subtotal Shop General | - | 48,000 | 1,000 | 1,000 | 1,000 |
| | Total Common Services | \$ 63,311.42 | \$ 124,870 | \$ 82,440 | \$ 82,765 | \$ 85,415 |
| 2-32-00-00-00-111 | Trans - Administration - Salary | 38,113.81 | 48,540 | 49,390 | 52,040 | 54,590 |
| 2-32-00-00-00-112 | Trans - Equipment Repair Wages | 23,884.83 | 32,110 | 39,180 | 40,970 | 42,770 |
| 2-32-00-00-00-117 | Trans - SCP Wages | - | - | - | - | - |
| 2-32-00-00-00-119 | Trans - GIS Wages | 14,706.17 | 17,720 | 19,480 | 20,430 | 21,960 |
| 2-32-00-00-00-216 | Trans - Training | 1,057.00 | 1,500 | 2,000 | 2,050 | 2,100 |
| 2-32-00-00-00-221 | Trans - Advertising | 103.50 | 900 | 900 | 900 | 900 |
| 2-32-00-00-00-222 | Trans - Telephone | 694.70 | 760 | 760 | 780 | 800 |
| 2-32-00-00-00-224 | Trans - Freight | 3,189.67 | 1,500 | 2,900 | 3,000 | 3,050 |
| 2-32-00-00-00-254 | Trans - Purchase Equipment Repair | 178.52 | 6,000 | 6,000 | 3,100 | 6,200 |
| 2-32-00-00-00-271 | Trans - Equipment Licenses | 256.00 | 1,700 | 1,700 | 1,750 | 1,800 |
| 2-32-00-00-00-274 | Trans - Equipment Insurance | 16,111.00 | 16,700 | 16,020 | 16,500 | 17,000 |
| 2-32-00-00-00-521 | Trans - Equipment Gas, Oil, Etc | 39,972.47 | 43,000 | 43,000 | 43,500 | 44,000 |
| 2-32-00-00-00-529 | Trans - Equipment Repair Parts | 24,179.12 | 46,900 | 37,000 | 37,500 | 38,000 |
| 2-32-00-00-00-561 | Trans - Communication Equipment | 4,240.25 | 3,490 | 3,600 | 3,650 | 3,700 |
| 2-32-00-00-00-562 | Trans - Tools | 1,860.30 | 3,000 | 3,200 | 3,250 | 3,300 |
| | Subtotal General & Repair/Maint. | 168,547.34 | 223,820 | 225,130 | 229,420 | 240,170 |
| 2-32-01-00-00-112 | Street Clean - Wages | 21,374.53 | 34,800 | 42,470 | 44,410 | 46,350 |
| 2-32-01-00-00-519 | Street Clean - Materials | 7,434.92 | 8,000 | 8,000 | 8,100 | 8,200 |
| 2-32-01-00-00-529 | Street Clean - Equipment Repair Parts | 2,141.34 | 6,200 | 6,200 | 6,250 | 6,270 |
| | Subtotal Street Cleaning | 30,950.79 | 49,000 | 56,670 | 58,760 | 60,820 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| 2-32-03-00-00-112 | Snow Removal - Wages | 24,937.38 | 79,730 | 97,300 | 101,730 | 106,190 |
| 2-32-03-00-00-263 | Snow Removal - Machine Rent | 7,890.00 | 16,000 | 16,000 | 16,500 | 17,000 |
| 2-32-03-00-00-519 | Snow Removal - Snow Fences | - | - | 500 | 500 | 500 |
| 2-32-03-00-00-529 | Snow Removal - Equipment Repair Parts | 1,114.86 | 8,500 | 8,500 | 8,500 | 8,500 |
| 2-32-03-00-00-534 | Snow Removal - Road Salt | - | 7,000 | 7,000 | 5,000 | 7,000 |
| 2-32-03-00-00-535 | Snow Removal - Road Sand | - | 12,000 | 13,000 | 13,200 | 13,400 |
| | Subtotal Snow Removal | 33,942.24 | 123,230 | 142,300 | 145,430 | 152,590 |
| 2-32-04-00-00-112 | Outdoor Rink - Wages | 5,101.79 | 8,760 | 10,550 | 11,030 | 11,520 |
| 2-32-04-00-00-263 | Outdoor Rink - Hired Contractor | - | - | - | - | - |
| 2-32-04-00-00-582 | Outdoor Rink - Power | 258.74 | 830 | 830 | 830 | 830 |
| 2-32-04-00-00-583 | Outdoor Rink - Water | 689.55 | 525 | 725 | 750 | 775 |
| | Subtotal Outdoor Rinks | 6,050.08 | 10,115.00 | 12,105 | 12,610 | 13,125 |
| 2-32-05-00-00-112 | Signs - Wages | 7,804.09 | 7,420 | 9,060 | 9,470 | 9,890 |
| 2-32-05-00-00-519 | Signs - Materials | 7,505.83 | 11,120 | 11,120 | 11,200 | 11,320 |
| 2-32-07-00-00-112 | Traffic Lane - Wages | 4,119.94 | 8,960 | 10,940 | 11,440 | 11,940 |
| 2-32-07-00-00-244 | Traffic Lane - Hired Contractor | - | 5,000 | 5,000 | 5,100 | 5,200 |
| 2-32-07-00-00-519 | Traffic Lane - Materials | 3,823.80 | 5,000 | 5,000 | 5,100 | 5,200 |
| 2-32-07-00-00-529 | Traffic Lane - Equipment Repair Parts | - | 600 | 600 | 600 | 600 |
| | Subtotal Signage & Lane Markers | 23,253.66 | 38,100 | 41,720 | 42,910 | 44,150 |
| 2-32-08-00-00-112 | Lanes - Wages | 15,194.33 | 24,390 | 29,770 | 31,130 | 32,490 |
| 2-32-08-00-00-519 | Lanes - Other Supplies | 337.72 | 900 | 900 | 910 | 920 |
| 2-32-08-00-00-532 | Lanes - Import Gravel | 22,176.60 | 33,000 | 33,000 | 34,000 | 35,000 |
| 2-32-08-00-00-533 | Lanes - Import Pitrun | 2,242.44 | 7,000 | - | - | 5,000 |
| | Subtotal Lanes | 39,951.09 | 65,290 | 63,670 | 66,040 | 73,410 |
| 2-32-09-00-00-112 | Sidewalks - Wages | 2,796.52 | 7,910 | 9,650 | 10,090 | 10,530 |
| 2-32-09-00-00-244 | Sidewalks - Hired Contractor | - | 69,000 | 75,000 | 80,000 | 85,000 |
| 2-32-09-00-00-251 | Sidewalks - Purchase Repair | 3,875.00 | 4,000 | 4,000 | 4,100 | 4,200 |
| 2-32-09-00-00-263 | Sidewalks - Hired Equipment | 158.00 | 500 | 500 | 500 | 500 |
| 2-32-09-00-00-519 | Sidewalks - Other Goods | - | 490 | 490 | 500 | 500 |
| 2-32-09-00-00-532 | Sidewalks - Import Gravel | - | - | - | - | - |
| 2-32-09-00-00-533 | Sidewalks - Import Pitrun | - | - | - | - | - |
| 2-32-09-00-00-539 | Sidewalks - Concrete | - | - | - | - | - |
| 2-32-09-00-01-244 | Sidewalks - Hired Contractor - Economic Dev | - | - | - | - | - |
| 2-32-09-00-02-112 | Sidewalks - Third Party - Wages | - | - | - | - | - |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-32-09-00-02-244 | Sidewalks - Third Party - Hired Contractor | - | - | - | - | - |
| 2-32-09-00-02-539 | Sidewalks - Third Party - Concrete | - | - | - | - | - |
| | Subtotal Sidewalks | 6,829.52 | 81,900 | 89,640 | 95,190 | 100,730 |
| 2-32-10-00-00-251 | Street Light - Installation/Replace. | 121.80 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-32-10-00-00-252 | Street Light - Pole Replacement | - | 16,510 | 16,510 | 16,510 | 16,510 |
| 2-32-10-00-00-582 | Street Light - Contract | 95,518.59 | 107,000 | 129,600 | 129,600 | 129,600 |
| 2-32-10-00-01-112 | Traffic Signals - Repair Wages | 511.75 | 2,800 | 3,410 | 3,560 | 3,720 |
| 2-32-10-00-01-254 | Traffic Signals - Purchase Repair | 137.45 | 4,000 | 4,000 | 4,100 | 4,200 |
| 2-32-10-00-01-529 | Traffic Signals - Repair Parts | 68.50 | 1,200 | 1,200 | 1,250 | 1,300 |
| 2-32-10-00-01-582 | Traffic Signals - Power | 2,710.51 | 3,360 | 3,860 | 3,860 | 3,860 |
| | Subtotal Traffic Lights & Signals | 99,068.60 | 136,870 | 160,580 | 160,880 | 161,190 |
| 2-37-01-00-00-112 | Drainage - Wages | 65,484.49 | 46,180 | 56,350 | 58,920 | 61,510 |
| 2-37-01-00-00-251 | Drainage - Catch Basin Cleaning | - | - | - | - | - |
| 2-37-01-00-00-254 | Drainage - Purchase Equipment Repair | - | - | - | - | - |
| 2-37-01-00-00-263 | Drainage - Machine Rental | 1,645.50 | 10,000 | 25,000 | 10,000 | 10,000 |
| 2-37-01-00-00-519 | Drainage - Other Goods | 6,279.11 | 8,000 | 8,000 | 8,150 | 8,300 |
| 2-37-01-00-00-529 | Drainage - Equipment Repair Parts | 156.10 | 1,360 | 1,360 | 1,400 | 1,430 |
| 2-37-01-00-00-566 | Drainage - Culverts | 4,516.06 | 6,000 | 6,000 | 6,200 | 6,400 |
| 2-37-01-00-01-233 | Drainage - Eng. Study | - | - | - | - | - |
| 2-37-01-00-01-960 | Drainage - Hydrovac - Allocation | 13,537.48 | 10,880 | 12,420 | 13,200 | 17,130 |
| 2-37-01-00-15-831 | Drainage - Debenture Interest | - | - | - | - | - |
| 2-37-99-91-00-764 | Drainage - Trsf to Op. Reserve | - | - | - | - | - |
| 2-37-99-92-00-762 | Drainage - Contr. to Capital | - | - | - | - | - |
| 2-37-99-93-00-832 | Drainage - Debenture Principal | - | - | - | - | - |
| | Subtotal Drainage | 91,618.74 | 82,420 | 109,130 | 97,870 | 104,770 |
| 2-32-21-00-00-112 | Roads - Wages | 164,572.54 | 168,100 | 204,510 | 213,750 | 223,080 |
| 2-32-21-00-00-116 | Roads - STEP Wages | - | - | - | - | - |
| 2-32-21-00-00-117 | Roads - SCP Wages | - | - | - | - | - |
| 2-32-21-00-00-233 | Roads - Study | - | - | - | - | - |
| 2-32-21-00-00-254 | Roads - Hired Repair/Equipment | 745.38 | 4,120 | 4,120 | 4,160 | 4,190 |
| 2-32-21-00-00-263 | Roads - Machine Rental | 3,318.50 | 10,000 | 10,000 | 10,200 | 10,400 |
| 2-32-21-00-00-272 | Roads - Damage Claims | 1,000.00 | - | - | - | - |
| 2-32-21-00-00-519 | Roads - Other Goods | 3,737.11 | 9,000 | 9,000 | 9,100 | 9,200 |
| 2-32-21-00-00-532 | Roads - Import Gravel | 2,783.20 | 3,000 | 6,000 | 6,100 | 6,200 |
| 2-32-21-00-00-533 | Roads - Import Pitrun | - | 4,000 | - | - | 4,500 |
| 2-32-21-00-00-536 | Roads - Asphalt Hotmix | 5,134.85 | 15,000 | 13,000 | 13,200 | 13,400 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|-------------------------------------|----------------|----------------|-------------------|-------------------|-------------------|
| 2-32-21-00-00-537 | Roads - Asphalt Other Goods | 3,390.16 | 5,000 | 5,000 | 5,150 | 5,300 |
| 2-32-21-00-00-538 | Roads - Gravel Road Oiling | 10,064.00 | 21,000 | 21,000 | 22,000 | 23,000 |
| 2-32-21-00-00-539 | Roads - Crack Filling | - | 13,000 | 13,000 | 13,500 | 14,000 |
| 2-32-21-00-02-536 | Roads - Project 2 - Screen Top Soil | 20,067.62 | 20,000 | 20,000 | 20,000 | 20,000 |
| 2-32-21-00-04-536 | Roads - Project 4 - Slurry Seal | 30,128.80 | 30,000 | - | - | - |
| 2-32-21-00-05-112 | Roads - Third Party - Wages | - | - | - | - | - |
| 2-32-21-00-05-519 | Roads - Third Party - Materials | - | - | - | - | - |
| | Subtotal Roads Maintenance | 244,942.16 | 302,220 | 305,630 | 317,160 | 333,270 |
| 2-32-21-00-15-831 | Roads - Debenture Interest | 6,502.89 | 33,670 | 31,940 | 30,100 | 28,150 |
| 2-32-99-91-00-764 | Roads - Trsf to Op Reserve | - | - | - | - | - |
| 2-32-99-92-00-762 | Trans - Contributed To Capital | - | 434,000 | - | - | - |
| 2-32-99-93-00-832 | Roads - Debenture Principal | 16,285.99 | 34,660 | 33,270 | 35,080 | 36,980 |
| | Subtotal Roads General | 22,788.88 | 502,330 | 65,210 | 65,180 | 65,130 |
| | Total Roads, Streets, Walks, Lights | 767,943.10 | 1,615,295 | 1,271,785 | 1,291,450 | 1,349,355 |
| 2-33-00-00-00-111 | Airport - Administration Salary | 1,736.28 | 2,070 | 2,040 | 2,190 | 2,320 |
| 2-33-00-00-00-112 | Airport - Wages | 2,830.13 | 1,830 | 2,230 | 2,340 | 2,440 |
| 2-33-00-00-00-214 | Airport - Memberships | - | 300 | 300 | 300 | 300 |
| 2-33-00-00-00-222 | Airport - Telephone | 858.00 | 960 | 960 | 1,050 | 1,050 |
| 2-33-00-00-00-224 | Airport - Freight | - | 100 | 100 | 150 | 200 |
| 2-33-00-00-00-251 | Airport - Runway Repairs | 823.15 | 2,500 | 2,500 | 3,000 | 3,500 |
| 2-33-00-00-00-252 | Airport - Purchase Building Repair | - | 125 | 125 | 175 | 200 |
| 2-33-00-00-00-254 | Airport - Riding Mower Repairs | - | 500 | 500 | 550 | 600 |
| 2-33-00-00-00-255 | Airport - Grounds Repair | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-33-00-00-00-263 | Airport - Hired Equipment/Repair | - | 500 | 500 | 500 | 500 |
| 2-33-00-00-00-271 | Airport - Licenses | 92.00 | 250 | 250 | 250 | 250 |
| 2-33-00-00-00-274 | Airport - Insurance | 3,572.00 | 4,870 | 3,680 | 3,790 | 3,900 |
| 2-33-00-00-00-517 | Airport - Janitor Supplies | - | 100 | 100 | 150 | 175 |
| 2-33-00-00-00-519 | Airport - Other Supplies | 280.15 | 450 | 450 | 500 | 550 |
| 2-33-00-00-00-554 | Airport - Building Repair Materials | - | 300 | 300 | 300 | 300 |
| 2-33-00-00-00-581 | Airport - Gas | 1,617.56 | 2,200 | 2,200 | 2,200 | 2,200 |
| 2-33-00-00-00-582 | Airport - Power | 2,174.25 | 2,660 | 2,660 | 2,660 | 2,660 |
| | Subtotal Airport Operations | 13,983.52 | 20,715 | 19,895 | 21,105 | 22,145 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------------|---------------------|---------------------|---------------------|---------------------|
| 2-33-99-92-00-762 | Airport - Contributed To Capital | - | - | - | - | - |
| | Subtotal Airport General | - | - | - | - | - |
| | Total Airport Services | \$ 13,983.52 | 20,715 | 19,895 | 21,105 | 22,145 |
| | Total Transportation Services | \$ 845,238.04 | \$ 1,760,880 | \$ 1,374,120 | \$ 1,395,320 | \$ 1,456,915 |
| | <u>Water, Sewer & Garbage Services</u> | | | | | |
| 2-41-00-00-00-111 | Water - Administration - Salary | 58,583.57 | 76,560 | 79,180 | 82,650 | 86,170 |
| 2-41-00-00-00-117 | Water - SCP Wages | - | - | - | - | - |
| 2-41-00-00-00-119 | Water - GIS Wages | 14,706.17 | 17,720 | 19,480 | 20,430 | 21,960 |
| 2-41-00-00-00-214 | Water - Registration & Membership | 4,382.25 | 4,390 | 4,390 | 4,390 | 4,390 |
| 2-41-00-00-00-232 | Water - Legal | - | 2,000 | 2,000 | 2,000 | 3,000 |
| 2-41-00-00-00-770 | Water - Conservation Rebate | 5,400.00 | 1,600 | 1,600 | 1,600 | 1,600 |
| | Subtotal Administration Allocation | 83,071.99 | 102,270 | 106,650 | 111,070 | 117,120 |
| 2-41-00-00-01-111 | Water Billing - Salary | 38,813.73 | 37,140 | 39,110 | 40,380 | 41,790 |
| 2-41-00-00-01-223 | Water Billing - Postage | 11,847.09 | 15,240 | 15,960 | 16,300 | 16,800 |
| 2-41-00-00-01-238 | Water Billing - Collection Agency Fees | 83.22 | - | - | - | - |
| 2-41-00-00-01-239 | Water Billing - Contract | 11,378.25 | 15,600 | 16,200 | 16,800 | 17,400 |
| 2-41-00-00-01-254 | Water Billing - Purchase Equip. Repair | - | 2,530 | 2,590 | 2,650 | 2,700 |
| 2-41-00-00-01-511 | Water Billing - Stationery | 1,614.00 | 2,100 | 2,100 | 2,100 | 2,100 |
| 2-41-00-00-01-920 | Water Billing - Uncollectable Accounts | - | 6,000 | 6,000 | 6,000 | 6,000 |
| | Subtotal Water Billing/Acct. Maint. | 63,736.29 | 78,610 | 81,960 | 84,230 | 86,790 |
| 2-41-01-00-00-112 | Water Plant - Wages | 256,980.12 | 372,520 | 368,100 | 385,210 | 403,350 |
| 2-41-01-00-00-117 | Water Plant - SCP Wages | 662.20 | - | - | - | - |
| 2-41-01-00-00-122 | Water Plant - Hwy 12/21 Com - Wages | - | - | - | - | - |
| 2-41-01-00-00-132 | Water Plant - SMRWSC - Wages | 805.28 | - | - | - | - |
| 2-41-01-00-00-216 | Water Plant - Training | 3,056.29 | 2,850 | 9,600 | 10,600 | 11,600 |
| 2-41-01-00-00-222 | Water Plant - Telephone | 10,442.54 | 10,860 | 20,160 | 21,170 | 22,230 |
| 2-41-01-00-00-224 | Water Plant - Freight | 2,117.31 | 2,400 | 2,400 | 2,600 | 2,800 |
| 2-41-01-00-00-239 | Water Plant - Chemical Testing | 5,220.70 | 9,950 | 7,600 | 8,150 | 8,750 |
| 2-41-01-00-00-252 | Water Plant - Purchase Building Repair | 4,911.80 | 18,500 | 19,500 | 20,000 | 25,000 |
| 2-41-01-00-00-254 | Water Plant - Purchase Machinery Repair | 434.83 | 21,500 | 15,000 | 20,000 | 25,000 |
| 2-41-01-00-00-263 | Water Plant - Hired Equipment | 4,433.25 | 4,300 | 6,000 | 6,500 | 7,000 |
| 2-41-01-00-00-274 | Water Plant - Insurance | 6,189.00 | 5,570 | 13,560 | 13,970 | 14,390 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|-------------------|----------------|-------------------|-------------------|-------------------|
| 2-41-01-00-00-512 | Water Plant - Safety Supplies | 1,744.91 | 4,050 | 4,150 | 4,465 | 4,780 |
| 2-41-01-00-00-517 | Water Plant - Janitor Supplies | 418.62 | 900 | 1,200 | 1,300 | 1,400 |
| 2-41-01-00-00-511 | Water Plant - Office Supplies | 1,067.41 | 1,500 | 3,000 | 3,100 | 3,200 |
| 2-41-01-00-00-519 | Water Plant - Supplies | 3,743.92 | 2,900 | 3,200 | 3,500 | 3,900 |
| 2-41-01-00-00-521 | Water Plant - Fuel/Oil | 5,978.00 | 15,900 | 12,000 | 13,000 | 14,000 |
| 2-41-01-00-00-529 | Water Plant - Machine Repair Parts | 2,186.79 | 20,500 | 20,500 | 22,600 | 24,000 |
| 2-41-01-00-00-548 | Water Plant - Chemicals | 83,737.53 | 143,000 | 146,000 | 156,000 | 167,000 |
| 2-41-01-00-00-554 | Water Plant - Building Repair Material | 895.21 | 4,750 | 9,000 | 10,000 | 11,000 |
| 2-41-01-00-00-562 | Water Plant - Tools | 845.69 | 1,250 | 1,500 | 1,600 | 1,700 |
| 2-41-01-00-00-581 | Water Plant - Gas | 24,554.70 | 35,275 | 39,600 | 41,980 | 44,500 |
| 2-41-01-00-00-582 | Water Plant - Power | 127,488.47 | 132,000 | 132,000 | 132,000 | 132,000 |
| 2-41-01-00-01-254 | Water Plant - Purchase Equipment Repair | 765.49 | 2,300 | - | - | - |
| 2-41-01-00-02-519 | Water Plant - Lab Supplies | 2,808.30 | 6,000 | 5,300 | 5,700 | 6,100 |
| 2-41-01-00-03-233 | Water Plant - Study | - | - | - | - | - |
| 2-41-01-00-03-519 | Water Plant - Fab Materials | - | 1,100 | 1,100 | 1,210 | 1,210 |
| 2-41-01-00-04-233 | Water Plant - Rate Model Updates | - | 3,000 | 3,000 | - | - |
| 2-41-01-00-04-252 | Water Plant - Reline Alum Tank 1 | - | - | - | - | - |
| 2-41-01-01-00-996 | Water Plant - Contingency | - | - | - | - | - |
| | Subtotal Water Treatment Plant | 551,488.36 | 822,875 | 843,470 | 884,655 | 934,910 |
| 2-41-04-00-00-112 | Water Trsf Stn - Wages | 7,913.31 | - | 23,530 | 24,600 | 25,680 |
| 2-41-04-00-00-222 | Water Trsf Stn - Telephone | 329.59 | - | 480 | 480 | 480 |
| 2-41-04-00-00-252 | Water Trsf Stn - Pur. Bldg Repair | 883.70 | - | 1,500 | 1,500 | 1,500 |
| 2-41-04-00-00-263 | Water Trsf Stn - Hired Equipment | - | - | 7,300 | 7,300 | 7,300 |
| 2-41-04-00-00-519 | Water Trsf Stn - Supplies | 719.03 | - | 1,260 | 1,260 | 1,260 |
| 2-41-04-00-00-521 | Water Trsf Stn - Fuel | - | - | - | - | - |
| 2-41-04-00-00-548 | Water Trsf Stn - Chemicals | 2,077.19 | - | 1,920 | 1,920 | 1,920 |
| 2-41-04-00-00-554 | Water Trsf Stn - Bldg Repair Material | 1,907.70 | - | 3,300 | 3,300 | 3,300 |
| 2-41-04-00-00-581 | Water Trsf Stn - Gas | 559.68 | - | 6,550 | 6,550 | 6,550 |
| 2-41-04-00-00-582 | Water Trsf Stn - Power | 17,859.77 | - | 40,800 | 40,800 | 40,800 |
| 2-41-04-00-01-996 | Water Trsf Stn - Contingency | - | - | 50,000 | 50,000 | 50,000 |
| | Subtotal Water Transfer Station | 32,249.97 | - | 136,640 | 137,710 | 138,790 |
| 2-41-11-00-00-112 | Water Trans - Wages | 150,612.34 | 205,320 | 226,400 | 236,620 | 246,960 |
| 2-41-11-00-00-117 | Water Trans - SCP Wages | - | 15,480 | - | - | - |
| 2-41-11-00-00-211 | Water Trans - Travel & Subsistence | 2,912.38 | 3,000 | 4,500 | 4,500 | 4,500 |
| 2-41-11-00-00-216 | Water Trans - Training | 2,093.36 | 5,000 | 6,500 | 6,500 | 6,500 |
| 2-41-11-00-00-221 | Water Trans - Advertising | 67.50 | 600 | 600 | 660 | 660 |
| 2-41-11-00-00-222 | Water Trans - Telephone | 1,071.88 | 1,800 | 1,800 | 1,800 | 1,800 |
| 2-41-11-00-00-224 | Water Trans - Freight | 1,910.28 | 2,420 | 2,420 | 2,680 | 2,680 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|-------------------|------------------|-------------------|-------------------|-------------------|
| 2-41-11-00-00-227 | Water Trans - Alberta One Call | 1,727.46 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-41-11-00-00-239 | Water Trans - Studies | 30,543.80 | 35,000 | - | - | - |
| 2-41-11-00-00-251 | Water Trans - Hired Line Repair | 95.27 | 1,000 | 1,000 | 1,200 | 1,200 |
| 2-41-11-00-00-252 | Water Trans - Purchase Building Repair | 225.00 | 500 | 500 | 600 | 600 |
| 2-41-11-00-00-254 | Water Trans - Purchase Equipment Repair | 1,072.37 | 2,910 | 2,910 | 3,220 | 3,220 |
| 2-41-11-00-00-263 | Water Trans - Hired Equipment | 589.45 | 5,820 | 7,000 | 7,000 | 7,000 |
| 2-41-11-00-00-269 | Water Trans - CN CP Crossing | 50.00 | 1,030 | 1,030 | 1,160 | 1,160 |
| 2-41-11-00-00-272 | Water Trans - Damage Claims | - | - | - | - | - |
| 2-41-11-00-00-511 | Water Trans - Water Meters | 39,926.64 | 40,000 | 46,000 | 46,000 | 46,000 |
| 2-41-11-00-00-519 | Water Trans - Fab Materials | 9,970.66 | 40,000 | 40,000 | 42,000 | 42,000 |
| 2-41-11-00-00-521 | Water Trans - Equipment Gas, Oil | 18,871.99 | 24,000 | 24,000 | 32,000 | 32,000 |
| 2-41-11-00-00-529 | Water Trans - Equipment Repair Parts | 8,847.31 | 15,600 | 15,600 | 17,000 | 17,000 |
| 2-41-11-00-00-531 | Water Trans - Import Clay/Sand | 1,777.16 | 1,940 | 1,940 | 2,400 | 2,400 |
| 2-41-11-00-00-532 | Water Trans - Import Gravel | - | 11,000 | 11,000 | 15,000 | 15,000 |
| 2-41-11-00-00-533 | Water Trans - Import Pitrun | - | 7,000 | 7,000 | 9,000 | 9,000 |
| 2-41-11-00-00-554 | Water Trans - Well Building Repair Parts | 90.30 | 18,000 | 21,000 | 21,000 | - |
| 2-41-11-00-00-561 | Water Trans - Safety Supplies | 1,056.08 | 2,090 | 3,000 | 3,000 | 3,000 |
| 2-41-11-00-00-562 | Water Trans - Tools | 1,625.34 | 1,940 | 1,940 | 2,200 | 2,200 |
| 2-41-11-00-00-581 | Water Trans - Gas | 1,972.02 | 2,600 | 2,600 | 2,600 | 2,600 |
| 2-41-11-00-00-582 | Water Trans - Power | 11,977.07 | 18,590 | 18,590 | 18,590 | 18,590 |
| 2-41-11-00-00-584 | Water Trans - Propane Heating | 986.50 | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-41-11-00-01-519 | Water Trans - Goods for Resale | - | - | - | - | - |
| 2-41-11-00-01-960 | Water - Hydrovac - Allocation | 33,843.70 | 24,490 | 27,960 | 29,710 | 38,560 |
| 2-41-11-00-05-112 | Water - Third Party - Wages | - | - | - | - | - |
| 2-41-11-00-05-519 | Water - Third Party - Fab Materials | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-41-11-00-06-112 | Water - County - Wages | - | - | - | - | - |
| 2-41-11-01-00-996 | Water Trans - Contingency | - | 70,000 | - | - | - |
| | Subtotal Water Transmission | 323,915.86 | 563,130 | 481,290 | 512,440 | 510,630 |
| 2-41-12-00-00-112 | Water Dispensor - Wages | 2,198.82 | 4,240 | 5,180 | 5,410 | 5,650 |
| 2-41-12-00-00-221 | Water Dispensor - Advertising | - | - | - | - | - |
| 2-41-12-00-00-222 | Water Dispensor - Telephone | 379.11 | 300 | 600 | 600 | 600 |
| 2-41-12-00-00-254 | Water Dispensor - Purchase Repair | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-41-12-00-00-554 | Water Dispensor - Bldg. Repair Material | 199.91 | 4,000 | 4,000 | 4,000 | 4,000 |
| 2-41-12-00-00-582 | Water Dispensor - Power | 1,262.73 | 1,540 | 1,540 | 1,540 | 1,540 |
| 2-41-12-00-00-811 | Water Dispensor - Bank Service Charges | 315.37 | - | - | - | - |
| | Subtotal Water Dispensor | 4,355.94 | 11,080.00 | 12,320 | 12,550 | 12,790 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|-----------------|----------------|-------------------|-------------------|-------------------|
| 2-41-14-00-00-112 | Water Reservoir - Wages | 6,545.27 | 6,750 | 8,240 | 8,610 | 8,990 |
| 2-41-14-00-00-239 | Water Reservoir - Other Services | 2,257.21 | 5,820 | 5,820 | 6,000 | 6,000 |
| 2-41-14-00-00-554 | Water Reservoir - Materials | 1,708.69 | 3,390 | 3,390 | 3,400 | 3,400 |
| | Subtotal Water Reservoir | 10,511.17 | 15,960 | 17,450 | 18,010 | 18,390 |
| 2-41-15-00-00-112 | Water Project 1 - Wages | - | - | - | - | - |
| 2-41-15-00-00-263 | Water Project 1 - Hired Equipment | - | 40,000 | - | - | - |
| 2-41-15-00-00-532 | Water Project 1 - Import Gravel | - | - | - | - | - |
| 2-41-15-00-00-533 | Water Project 1 - Import Pitrun | - | - | - | - | - |
| 2-41-15-00-00-554 | Water Project 1 - Materials | - | - | - | - | - |
| 2-41-15-00-00-996 | Water Project 1 - Contingency/Equipment | - | - | - | - | - |
| | Subtotal Water Project 1 | - | 40,000 | - | - | - |
| 2-41-16-00-00-112 | Water Project 2 - Wages | - | - | - | - | - |
| 2-41-16-00-00-263 | Water Project 2 - Hired Equipment | - | - | - | - | - |
| 2-41-16-00-00-532 | Water Project 2 - Import Gravel | - | - | - | - | - |
| 2-41-16-00-00-533 | Water Project 2 - Import Pitrun | - | - | - | - | - |
| 2-41-16-00-00-554 | Water Project 2 - Materials | - | - | - | - | - |
| 2-41-16-00-00-996 | Water Project 2 - Contingency/Equipment | - | - | - | - | - |
| | Subtotal Water Project 2 | - | - | - | - | - |
| 2-41-00-00-15-831 | Water - Debenture Interest | 1,108.71 | 22,020 | 138,810 | 159,610 | 111,110 |
| 2-41-98-00-00-960 | Water - Alloc - Overhead | 150,000.00 | 200,000 | 200,000 | 200,000 | 200,000 |
| 2-41-98-01-00-960 | Water - WTP Gross Recovery | - | 264,500 | 312,500 | 303,200 | 293,800 |
| 2-41-99-91-00-764 | Water - Transfer To Op Reserve | - | 6,000 | 6,000 | 6,000 | 6,000 |
| 2-41-99-92-00-762 | Water Trans - Contributed To Capital | - | 160,500 | - | - | - |
| 2-41-99-93-00-832 | Water - Debenture Principal | 4,082.62 | 15,210 | 61,730 | 110,930 | 115,540 |
| 2-41-99-94-00-990 | Water - Contributed to Surplus | - | - | - | - | - |
| | Subtotal Water General | 155,191.33 | 668,230 | 719,040 | 779,740 | 726,450 |
| | Total Water Supply & Distribution | \$ 1,224,520.91 | \$ 2,302,155 | \$ 2,398,820 | \$ 2,540,405 | \$ 2,545,870 |
| 2-42-00-00-00-111 | Sewer - Admin Salary | 32,686.58 | 43,820 | 44,620 | 46,970 | 49,250 |
| 2-42-00-00-00-112 | Sewer - Wages | 34,606.88 | 49,520 | 59,810 | 62,450 | 65,130 |
| 2-42-00-00-00-119 | Sewer - GIS Wages | 14,706.17 | 17,720 | 19,480 | 20,430 | 21,960 |
| 2-42-00-00-00-216 | Sewer - Training | 1,860.00 | 1,200 | 2,000 | 2,000 | 2,000 |
| 2-42-00-00-00-221 | Sewer - Advertising | 90.00 | 800 | 800 | 800 | 800 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-42-00-00-00-222 | Sewer - Telephone | 1,924.92 | 1,920 | 1,920 | 2,130 | 2,130 |
| 2-42-00-00-00-233 | Sewer - Engineering Study | - | - | - | - | - |
| 2-42-00-00-00-238 | Sewer - Collection Agency Fees | 143.00 | - | - | - | - |
| 2-42-00-00-00-251 | Sewer - Hired Line Repair | 8,286.50 | - | - | - | - |
| 2-42-00-00-00-254 | Sewer - Purchase Equipment Repair | 906.67 | 1,450 | 1,450 | 1,600 | 1,600 |
| 2-42-00-00-00-263 | Sewer - Hired Equipment | 1,732.00 | 5,820 | 5,820 | 5,820 | 5,820 |
| 2-42-00-00-00-269 | Sewer - CN CP Crossing | 150.00 | 1,800 | 1,800 | 1,800 | 1,800 |
| 2-42-00-00-00-272 | Sewer - Damage Claims | 405.00 | 500 | 500 | 500 | 500 |
| 2-42-00-00-00-274 | Sewer - Insurance | 1,114.00 | 1,320 | 1,150 | 1,180 | 1,420 |
| 2-42-00-00-00-519 | Sewer - Fab Materials | 10,978.57 | 15,000 | 15,000 | 16,500 | 16,500 |
| 2-42-00-00-00-529 | Sewer - Equipment Repair Parts | 8,444.92 | 8,730 | 8,730 | 8,730 | 8,730 |
| 2-42-00-00-00-554 | Sewer - Building Repair Material | 948.69 | 970 | 970 | 1,080 | 1,080 |
| 2-42-00-00-00-562 | Sewer - Tools | 205.74 | 730 | 730 | 870 | 870 |
| 2-42-00-00-00-581 | Sewer - Gas | 4,805.81 | 5,800 | 6,960 | 6,960 | 6,960 |
| 2-42-00-00-00-582 | Sewer - Power | 14,657.36 | 14,880 | 19,800 | 19,800 | 19,800 |
| 2-42-00-00-00-583 | Sewer - Water Dispenser | 3,132.25 | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-42-00-00-00-920 | Sewer - Uncollectable Accounts | - | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-42-00-00-01-583 | Sewer - Water | 1,894.35 | 2,640 | 2,640 | 3,000 | 3,000 |
| 2-42-00-00-01-960 | Sewer - Hydrovac - Allocation | 20,306.23 | 19,050 | 21,740 | 23,110 | 29,990 |
| | Subtotal Sewer Operations | 163,985.64 | 198,170 | 220,420 | 230,230 | 243,840 |
| 2-42-00-00-05-112 | Sewer - Third Party - Wages | - | - | - | - | - |
| 2-42-00-00-05-519 | Sewer - Third Party - Fab Materials | - | - | - | - | - |
| | Subtotal Sewer - 3rd Party | - | - | - | - | - |
| 2-42-01-00-00-112 | Sewer - Lagoon - Wages | 4,587.41 | 24,100 | 29,410 | 30,750 | 32,100 |
| 2-42-01-00-00-239 | Sewer - Lagoon - Sampling | 3,392.18 | 6,750 | 3,250 | 3,300 | 6,000 |
| 2-42-01-00-00-519 | Sewer - Lagoon - Fab Materials | - | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-42-01-00-00-548 | Sewer - Lagoon - Chemicals | 6,046.95 | 10,000 | 10,000 | 11,000 | 11,000 |
| 2-42-01-00-00-554 | Sewer - Lagoon - Building Repair Materials | - | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-42-01-00-00-582 | Sewer - Lagoon - Power | 6,268.46 | 8,040 | 8,040 | 8,040 | 8,040 |
| 2-42-01-00-00-584 | Sewer - Lagoon - Propane Heating | 1,059.09 | 1,110 | 1,110 | 1,110 | 1,110 |
| | Subtotal Sewer - Lagoon | 21,354.09 | 56,000 | 57,810 | 60,200 | 64,250 |
| 2-42-15-00-00-112 | Sewer - Project 1 - Wages | - | - | - | - | - |
| 2-42-15-00-00-263 | Sewer - Project 1 - Hired Equipment | - | - | - | - | - |
| 2-42-15-00-00-532 | Sewer - Project 1 - Import Gravel | - | - | - | - | - |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| 2-42-15-00-00-533 | Sewer - Project 1 - Import Pitrun | - | - | - | - | - |
| 2-42-15-00-00-554 | Sewer - Project 1 - Materials | - | - | - | - | - |
| 2-42-15-00-00-996 | Sewer - Project 1 - Contingency/Equipment | - | - | - | - | - |
| | Subtotal Sewer - Project 1 | - | - | - | - | - |
| 2-42-16-00-00-112 | Sewer - Project 2 - Wages | - | - | - | - | - |
| 2-42-16-00-00-263 | Sewer - Project 2 - Hired Equipment | - | - | - | - | - |
| 2-42-16-00-00-996 | Sewer - Project 2 - Contingency/Equip. | - | - | - | - | - |
| | Subtotal Sewer - Project 2 | - | - | - | - | - |
| 2-42-05-00-15-831 | Sewer - Debenture Interest | 11,095.45 | 52,440 | 122,450 | 124,780 | 85,430 |
| 2-42-98-00-00-960 | Sewer - Alloc - Overhead | 28,125.00 | 37,500 | 37,500 | 37,500 | 37,500 |
| 2-42-99-92-00-762 | Sewer - Contributed To Capital | - | 175,000 | - | - | - |
| 2-42-99-93-00-832 | Sewer - Debenture Principal | 35,497.54 | 60,610 | 85,270 | 111,360 | 116,820 |
| | Subtotal Sewer General | 74,717.99 | 325,550 | 245,220 | 273,640 | 239,750 |
| | Total Sanitary Sewer | \$ 260,057.72 | \$ 579,720 | \$ 523,450 | \$ 564,070 | \$ 547,840 |
| 2-43-00-00-00-239 | Landfill - Garbage Contract | 110,314.03 | 164,160 | 171,690 | 175,790 | 181,020 |
| | Subtotal Garbage Contract | 110,314 | 164,160 | 171,690 | 175,790 | 181,020 |
| 2-43-00-00-00-111 | Landfill - Admin Salary | 5,999.18 | 7,960 | 8,380 | 8,650 | 8,950 |
| 2-43-01-00-00-112 | Landfill - Wages | 1,687.66 | 1,830 | 2,230 | 2,340 | 2,440 |
| 2-43-01-00-00-238 | Landfill - Collection Agency Fees | - | 750 | 750 | 750 | 750 |
| 2-43-01-00-00-263 | Landfill - Hired Equipment | 1,885.00 | 1,500 | 1,500 | 1,750 | 2,000 |
| 2-43-01-00-00-554 | Landfill - Site Maintenance | 105,540.53 | 123,000 | 3,000 | 3,000 | 3,000 |
| 2-43-01-00-00-920 | Landfill - Uncollectable Account | - | 500 | 500 | 500 | 500 |
| | Subtotal Landfill | 115,112.37 | 135,540 | 16,360 | 16,990 | 17,640 |
| 2-43-02-00-00-112 | Spring Cleanup - Wages | 8,920.97 | 9,930 | 12,120 | 12,670 | 13,220 |
| 2-43-02-00-00-221 | Spring Cleanup - Advertising | 49.50 | - | - | - | - |
| 2-43-02-00-00-244 | Spring Cleanup - Landfill Fee | - | - | - | - | - |
| 2-43-02-00-00-272 | Spring Cleanup - Damage Claim | - | - | - | - | - |
| | Subtotal Spring Cleanup | 8,970.47 | 9,930 | 12,120 | 12,670 | 13,220 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| 2-43-03-00-00-112 | Composting - Wages | 4,187.71 | 5,070 | 5,940 | 6,180 | 6,450 |
| 2-43-03-00-00-221 | Composting - Advertising | 445.50 | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-43-03-00-00-263 | Composting - Hired Equipment | 14,397.33 | 17,810 | 17,810 | 18,000 | 18,200 |
| 2-43-03-00-00-529 | Composting - Equipment Repair Parts | 65.92 | 500 | 500 | 500 | 550 |
| | Subtotal Composting | 19,096.46 | 24,380 | 25,250 | 25,680 | 26,200 |
| 2-43-04-00-00-263 | Recycling Program | 73,579.51 | 98,300 | 101,300 | 103,570 | 105,900 |
| 2-43-11-00-00-765 | Joint Landfill - Requisition | 148,996.50 | 198,670 | 216,190 | 233,720 | 255,120 |
| 2-43-98-00-00-960 | Garbage - Alloc - Overhead | 9,375.00 | 12,500 | 12,500 | 12,500 | 12,500 |
| 2-43-99-91-00-764 | Garbage - Trsf to Op Reserve | - | - | - | - | - |
| 2-43-99-92-00-762 | Recycling - Contributed To Capital | - | - | - | - | - |
| | Subtotal Garbage General | 231,951.01 | 309,470 | 329,990 | 349,790 | 373,520 |
| | Total Garbage Collection & Disposal | \$ 485,444.34 | \$ 643,480 | \$ 555,410 | \$ 580,920 | \$ 611,600 |
| | Total Water, Sewer & Garbage Services | 1,970,022.97 | \$ 3,525,355 | \$ 3,477,680 | \$ 3,685,395 | \$ 3,705,310 |
| | <u>Community Services</u> | | | | | |
| 2-51-00-00-00-765 | FCSS - Requisition | 163,695.00 | 163,700 | 166,350 | 167,500 | 168,750 |
| 2-51-99-91-00-764 | FCSS - Transfer To Op Reserve | - | - | - | - | - |
| | Total FCSS | \$ 163,695.00 | \$ 163,700 | \$ 166,350 | \$ 167,500 | \$ 168,750 |
| 2-56-00-00-00-112 | Cemetery - Wages | 16,704.73 | 21,260 | 22,800 | 23,320 | 24,150 |
| 2-56-00-00-00-116 | Cemetery - Step Wages | 19,625.92 | 15,680 | 16,840 | 17,210 | 17,820 |
| 2-56-00-00-00-254 | Cemetery - Purchase Equipment Repair | 24.19 | 150 | 150 | 200 | 250 |
| 2-56-00-00-00-272 | Cemetery - Damage Claims | - | - | - | - | - |
| 2-56-00-00-00-519 | Cemetery - Other Supplies | 54.11 | 500 | 500 | 500 | 550 |
| 2-56-00-00-00-521 | Cemetery - Gas, Oil, Etc | 1,192.87 | 1,250 | 1,250 | 1,350 | 1,450 |
| 2-56-00-00-00-529 | Cemetery - Equipment Repair Parts | 400.44 | 500 | 500 | 500 | 500 |
| 2-56-00-00-00-554 | Cemetery - Site Materials | 1,511.67 | 4,850 | 4,000 | 4,500 | 5,000 |
| 2-56-00-00-00-561 | Cemetery - Equipment | 307.72 | 300 | 400 | 450 | 500 |
| 2-56-00-00-00-562 | Cemetery - Tools | 134.88 | 100 | 200 | 200 | 250 |
| 2-56-00-00-00-582 | Cemetery - Power | 483.51 | 520 | 600 | 600 | 600 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------------|-------------------|-------------------|-------------------|-------------------|
| 2-56-00-00-00-920 | Cemetery - Uncollectable Account | - | - | - | - | - |
| 2-56-00-00-01-254 | Cemetery - Portable Pumpouts | 1,000.00 | 600 | 600 | 650 | 700 |
| | Subtotal Cemetery Operations | 41,440.04 | 45,710 | 47,840 | 49,480 | 51,770 |
| 2-56-99-91-00-764 | Cemetery - Transfer To Op Reserve | - | - | - | - | - |
| 2-56-99-92-00-762 | Cemetery - Contributed To Capital | - | 2,000 | - | - | - |
| | Subtotal Cemetery General | - | 2,000 | - | - | - |
| | Total Cemetery | 41,440.04 | 47,710 | 47,840 | 49,480 | 51,770 |
| 2-62-00-00-00-770 | Grants - Handibus | 15,790.00 | 15,790 | 15,790 | 15,790 | 15,790 |
| 2-62-99-91-00-764 | Activity Bus - Trsf to Operating Reserve | - | - | - | - | - |
| | Total Public Transit | \$ 15,790.00 | \$ 15,790 | \$ 15,790 | \$ 15,790 | \$ 15,790 |
| | Total Community Services | \$ 220,925.04 | \$ 227,200 | \$ 229,980 | \$ 232,770 | \$ 236,310 |
| | <u>Subdivision, Land & Development</u> | | | | | |
| 2-61-01-00-00-111 | Planning & Dev - Salary | 59,890.65 | 112,010 | 95,260 | 103,050 | 111,350 |
| 2-61-01-00-00-158 | Planning & Dev - MPC & DAB Fees | - | 500 | 500 | 500 | 500 |
| 2-61-01-00-00-211 | Planning & Dev - Travel Allowance | 906.68 | 1,800 | 1,800 | 1,800 | 1,800 |
| 2-61-01-00-00-216 | Planning & Dev - Training | 2,877.42 | 3,000 | 6,000 | 5,000 | 5,000 |
| 2-61-01-00-00-221 | Planning & Dev - Advertising | 4,847.25 | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-61-01-00-00-232 | Planning & Dev - Legal | 3,367.35 | 2,500 | 6,000 | 6,000 | 6,000 |
| 2-61-01-00-00-233 | Planning & Dev - Land Titles | 308.79 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-61-01-00-00-239 | Planning & Dev - Misc. Engineering | 9,462.60 | 28,800 | 25,000 | 25,000 | 25,000 |
| 2-61-01-00-00-519 | Planning & Dev - Safety Code Inspections | 16,277.79 | 26,000 | 29,880 | 29,880 | 29,880 |
| 2-61-01-00-01-239 | Planning & Dev - User License | - | 5,000 | 5,000 | 5,000 | 5,000 |
| | Subtotal Planning & Dev. | 97,938.53 | 186,610 | 176,440 | 183,230 | 191,530 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-61-02-00-00-239 | Municipal Planning - Contracted Planning | 17,615.11 | 25,000 | 28,800 | 28,800 | 28,800 |
| 2-61-02-00-01-239 | Municipal Planning - West Entrance Study | - | - | - | - | - |
| 2-61-02-00-03-239 | Municipal Planning - IDP | 3,646.17 | - | - | - | - |
| 2-61-02-00-04-239 | Municipal Planning - Floodway | (2,000.00) | - | - | - | - |
| 2-61-02-00-05-239 | Municipal Planning - Structure Plan | 6,009.75 | 63,000 | - | - | - |
| | Subtotal Municipal Planning | 25,271.03 | 88,000 | 28,800 | 28,800 | 28,800 |
| 2-61-03-00-00-111 | Engineering Admin - Salary | 18,641.81 | 20,740 | 20,400 | 21,910 | 23,250 |
| 2-61-03-00-00-119 | Engineering Admin - GIS Wages | - | - | - | - | - |
| 2-61-03-00-00-211 | Engineering Admin - Travel & Subsistence | 952.38 | 500 | 500 | 600 | 700 |
| 2-61-03-00-00-216 | Engineering Admin - Training | 144.00 | 500 | 1,750 | 2,000 | 2,250 |
| 2-61-03-00-00-221 | Engineering Admin - Advertising | - | 450 | 450 | 475 | 500 |
| 2-61-03-00-00-225 | Engineering Admin - Subscription | 405.98 | 375 | 475 | 500 | 525 |
| 2-61-03-00-00-239 | Engineering Admin - Computer Maint. | - | 300 | 7,000 | 350 | 400 |
| 2-61-03-00-00-269 | Engineering Admin - Equipment Rental | - | 300 | 300 | 350 | 400 |
| 2-61-03-00-00-511 | Engineering Admin - Equipment Repair Parts | - | 300 | 300 | 350 | 400 |
| 2-61-03-00-00-529 | Engineering Admin - Stationery & Supply | 205.99 | 350 | 350 | 400 | 425 |
| 2-61-99-91-00-764 | Engineering Admin - Transfer to Reserve | - | 2,900 | 2,900 | 2,900 | 2,900 |
| 2-61-99-92-00-762 | Engineering Admin - Contr. to Capital | - | - | - | - | - |
| | Subtotal Engineering Administration | 20,350.16 | 26,715 | 34,425 | 29,835 | 31,750 |
| 2-61-04-00-00-119 | GIS - Salary | 12,017.91 | 14,170 | 15,580 | 16,340 | 17,570 |
| 2-61-04-00-00-216 | GIS - Training | 3,169.86 | 3,200 | 6,000 | 5,000 | 5,000 |
| 2-61-04-00-00-239 | GIS - Other Services | 6,373.50 | 20,080 | 22,000 | 22,000 | 22,000 |
| 2-61-04-00-00-225 | GIS - Subscriptions | 228.00 | 400 | 400 | 400 | 400 |
| 2-61-04-00-00-529 | GIS - Stationary & Supply | 342.75 | 1,500 | 1,500 | 1,500 | 1,500 |
| | Subtotal GIS | \$ 22,132.02 | \$ 39,350.00 | \$ 45,480 | \$ 45,240 | \$ 46,470 |
| | Total for Planning & Development | \$ 165,691.74 | \$ 340,675 | \$ 285,145 | \$ 287,105 | \$ 298,550 |
| 2-64-00-00-00-111 | Ec Dev - Salary | 4,141.37 | 7,540 | 7,960 | 8,220 | 8,510 |
| 2-64-00-00-00-211 | Ec Dev - Travel & Subsistence | - | - | - | - | - |
| 2-64-00-00-00-221 | Ec Dev - Advertising | 104.00 | - | - | - | - |
| 2-64-00-00-00-239 | Ec Dev - Marketing Plan | - | - | - | - | - |
| 2-64-00-00-00-252 | Ec Dev - Entrance Sign Maintenance | - | - | - | - | - |
| 2-64-00-00-00-518 | Ec Dev - Promotion | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-64-00-00-00-519 | Ec Dev - Supplies | - | 500 | 500 | 500 | 500 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-64-00-00-00-554 | Ec Dev - Tourist Booth Repair/Expense | 612.98 | 300 | 300 | 300 | 300 |
| 2-64-00-00-01-519 | Ec Dev - Dr. Recruitment | (6,945.37) | 22,250 | 22,250 | 22,250 | - |
| 2-64-99-91-00-764 | Ec Dev - Transfer to Operating Reserve | - | - | - | - | - |
| | Subtotal Ec Dev Operations | (2,087.02) | 31,590 | 32,010 | 32,270 | 10,310 |
| 2-64-00-00-00-770 | Ec Dev - Chamber of Commerce Grant | - | - | - | - | - |
| 2-64-00-00-01-770 | Ec Dev - Other Grants | - | - | - | - | - |
| 2-64-00-00-02-770 | Ec Dev - Promote Stettler | 130.00 | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-64-00-00-03-770 | Ec Dev - Main Street Revitalization | - | - | - | - | - |
| | Subtotal Grants to Organizations | 130.00 | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-64-99-95-00-960 | Ec Dev - Development Incentives | - | 10,000 | 10,000 | 10,000 | 10,000 |
| | Subtotal Development Incentives | - | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-64-01-00-00-239 | Ec Dev - Home Page Development | - | 6,000 | 6,000 | 6,000 | 6,000 |
| 2-64-01-00-00-273 | Ec Dev - Internet Fees | 942.74 | 1,200 | 1,200 | 1,200 | 1,200 |
| 2-64-01-00-00-275 | Ec Dev - CAEP Fees | 1,752.90 | 1,800 | 1,800 | 1,900 | 1,900 |
| 2-64-01-00-01-227 | Ec Dev - BAIS - Data Collection/Market | - | - | - | - | - |
| 2-64-01-00-01-273 | Ec Dev - BAIS - Service Fees/Setup | - | - | - | - | - |
| 2-64-01-00-01-770 | Ec Dev - BAIS - Chamber Assistance | - | - | - | - | - |
| | Subtotal Home Page & Business Survey | 2,695.64 | \$ 9,000 | \$ 9,000 | \$ 9,100 | \$ 9,100 |
| 2-64-02-00-00-111 | BOT - Admin - Salary | 38,091.85 | 48,610 | 55,370 | 57,250 | 60,140 |
| 2-64-02-00-00-112 | BOT - Admin - Wages | 24,155.60 | 35,760 | 34,370 | 35,420 | 36,490 |
| 2-64-02-00-00-211 | BOT - Admin - Travel & Subs. | 3,622.36 | 3,600 | 6,000 | 6,250 | 6,250 |
| 2-64-02-00-00-214 | BOT - Admin - Group Memberships | 6,791.74 | 8,400 | 9,600 | 9,600 | 9,600 |
| 2-64-02-00-00-216 | BOT - Admin - Training/Workshops | 1,417.95 | 1,500 | 1,800 | 1,800 | 1,800 |
| | Subtotal Market Corp - Admin | 74,079.50 | 97,870 | 107,140 | 110,320 | 114,280 |
| 2-64-02-00-01-112 | BOT - Office - Wages | - | 10,025 | 5,800 | 5,800 | 5,800 |
| 2-64-02-00-01-222 | BOT - Office - Telephone | 4,662.89 | 6,000 | 5,400 | 6,000 | 6,000 |
| 2-64-02-00-01-223 | BOT - Office - Postage | 464.94 | 2,600 | 1,800 | 1,800 | 1,800 |
| 2-64-02-00-01-225 | BOT - Office - Subscriptions | 243.16 | 300 | 300 | 300 | 300 |
| 2-64-02-00-01-237 | BOT - Office - Janitor | 2,879.79 | 3,900 | 3,900 | 4,200 | 4,200 |
| 2-64-02-00-01-252 | BOT - Office - Pur Bldg Repair | 752.68 | 4,500 | 4,500 | 2,400 | 2,400 |
| 2-64-02-00-01-274 | BOT - Office - Insurance | 2,165.00 | 2,130 | 2,400 | 2,500 | 1,900 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|-------------------------------------|----------------|----------------|-------------------|-------------------|-------------------|
| 2-64-02-00-01-511 | BOT - Office - Supplies | 2,586.70 | 3,600 | 3,600 | 4,200 | 4,200 |
| 2-64-02-00-01-529 | BOT - Office - Computer | 1,033.75 | 2,400 | 2,400 | 3,200 | 3,200 |
| 2-64-02-00-01-561 | BOT - Office - Small Equip. | 234.98 | 1,200 | 1,200 | 1,500 | 1,500 |
| 2-64-02-00-01-581 | BOT - Office - Gas | 892.90 | 1,665 | 1,715 | 1,800 | 1,800 |
| 2-64-02-00-01-582 | BOT - Office - Power | 2,208.18 | 3,025 | 3,350 | 3,600 | 3,600 |
| 2-64-02-00-01-583 | BOT - Office - Water | 312.36 | 720 | 720 | 900 | 900 |
| 2-64-02-00-02-252 | BOT - Office - Signage | - | 600 | 600 | 600 | 600 |
| 2-64-02-00-02-511 | BOT - Office - Photocopying | 3,465.00 | 3,900 | 3,900 | 4,200 | 4,200 |
| 2-64-02-00-03-511 | BOT - Office - Printing | 95.18 | 1,200 | 1,200 | 1,500 | 1,500 |
| 2-64-02-00-01-239 | BOT - Office - Website | 435.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| | Subtotal BOT - Office | 22,432.51 | 49,265 | 44,285 | 46,000 | 45,400 |
| 2-64-02-01-00-211 | BOT - Promo - Float Travel/Subs | - | 750 | 2,200 | 2,400 | 2,400 |
| 2-64-02-01-00-221 | BOT - Promo - Brochures/Map | 4,593.13 | 10,000 | 7,500 | 10,000 | 10,000 |
| 2-64-02-01-00-254 | BOT - Promo - Float Rep/Maint | 801.04 | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-64-02-01-00-518 | BOT - Promo - Souvenirs | 257.13 | 1,200 | 1,200 | 1,200 | 1,200 |
| | Subtotal BOT - Promo | 5,651.30 | 12,950 | 11,900 | 14,600 | 14,600 |
| 2-64-02-02-00-216 | BOT - Tourism - Training/Workshops | 513.00 | 800 | 1,200 | 1,200 | 1,200 |
| 2-64-02-02-00-221 | BOT - Tourism - Advertising | 6,062.51 | 5,000 | 7,500 | 7,500 | 7,500 |
| 2-64-02-02-00-233 | BOT - Tourism - Summer Wages | 24,089.87 | 11,100 | 11,100 | 11,100 | 11,100 |
| 2-64-02-02-00-519 | BOT - Tourism - Materials/Flowers | 90.76 | 250 | 250 | 250 | 250 |
| | Subtotal BOT - Tourism | 30,756.14 | 17,150 | 20,050 | 20,050 | 20,050 |
| 2-64-02-03-00-112 | BOT - Project - Salary | - | 12,000 | 12,000 | 12,360 | 12,730 |
| 2-64-02-03-01-519 | BOT - Project - Craze Days | 1,191.38 | 6,000 | 6,000 | 7,160 | 7,160 |
| 2-64-02-03-02-519 | BOT - Project - Nite before Xmas | 1,800.01 | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-64-02-03-04-519 | BOT - Project - Xmas Promo | - | 8,900 | 8,900 | 10,600 | 10,600 |
| 2-64-02-03-05-519 | BOT - Project - Santa Days | - | 1,000 | 1,000 | 3,500 | 3,500 |
| 2-64-02-03-06-519 | BOT - Project - Business Wall | - | 500 | 1,200 | 500 | 500 |
| 2-64-02-03-07-519 | BOT - Project - General Meeting | 173.60 | 600 | 600 | 600 | 600 |
| 2-64-02-03-08-519 | BOT - Project - Trade Show | 35,142.18 | 40,000 | 45,000 | 48,000 | 48,000 |
| 2-64-02-03-09-519 | BOT - Project - Seminars/Workshops | 5,584.31 | 4,500 | 4,500 | 4,500 | 4,500 |
| 2-64-02-03-10-519 | BOT - Project - Luncheons | 2,031.14 | 2,400 | 3,000 | 3,000 | 3,000 |
| 2-64-02-03-11-519 | BOT - Project - Business Visits | - | 2,400 | 2,400 | 3,600 | 3,600 |
| 2-64-02-03-12-519 | BOT - Project - Dr. Recruitment | 4,216.23 | 36,000 | 36,000 | 36,000 | 36,000 |
| 2-64-02-03-13-519 | BOT - Project - Awards Banquet | 4,840.71 | 8,400 | 8,400 | 9,000 | 9,000 |
| 2-64-02-03-15-519 | BOT - Project - Community Event | 9,958.80 | 15,000 | 15,000 | 15,000 | 15,000 |
| 2-64-02-03-16-519 | BOT - Project - Employer Conference | - | - | - | - | - |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-64-02-03-17-519 | BOT - Project - Silver Talent | 8,478.42 | - | - | - | - |
| 2-64-02-03-18-519 | BOT - Project - ARP Program | 235.32 | - | - | - | - |
| | Subtotal BOT - Project | 73,652.10 | 142,700 | 149,000 | 158,820 | 159,190 |
| 2-64-02-04-00-112 | BOT - Community Dev - Wages | - | 14,400 | 14,400 | 14,400 | 14,400 |
| 2-64-02-04-00-221 | BOT - Community Dev - Advertising | - | 12,000 | 12,000 | 12,000 | 12,000 |
| 2-64-02-04-00-233 | BOT - Community Dev - Strategic Planning | - | 7,500 | 7,500 | 7,500 | 7,500 |
| 2-64-02-04-00-239 | BOT - Community Dev - Conferences | 586.56 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-64-02-04-00-519 | BOT - Community Dev - Projects | - | 9,000 | 9,000 | 9,000 | 9,000 |
| | Subtotal BOT - Community Development | 586.56 | 44,900.00 | 44,900 | 44,900 | 44,900 |
| 2-64-99-92-00-762 | BOT - Contributed to Capital | 2,001.00 | 2,500 | - | - | - |
| | Subtotal BOT - General | 2,001.00 | 2,500.00 | - | - | - |
| | Total Board of Trade | 209,159.11 | 367,335 | 377,275 | 394,690 | 398,420 |
| 2-64-03-00-00-519 | Beautification - Supplies | 27,910.63 | 28,500 | 28,500 | 28,500 | 28,500 |
| | Total - Beautification | 27,910.63 | 28,500 | 28,500 | 28,500 | 28,500 |
| | Total Economic Development | \$ 237,808.36 | \$ 447,425.00 | \$ 457,785 | \$ 475,560 | \$ 457,330 |
| 2-66-00-00-01-111 | Subd Land Dev - Salary | 17,330.92 | 29,200 | 28,380 | 29,970 | 31,550 |
| 2-66-00-00-01-112 | Subd Land Dev - Wages | - | - | - | - | - |
| 2-66-00-00-01-119 | Subd Land Dev - GIS Wages | 2,940.57 | 3,550 | 3,900 | 4,080 | 4,390 |
| 2-66-00-00-01-221 | Subd Land Dev - Show Home Parade | - | - | - | - | - |
| 2-66-00-00-01-233 | Subd Land Dev - Engineering & Survey | 2,660.80 | 2,000 | 2,500 | 2,500 | 2,500 |
| 2-66-00-00-01-235 | Subd Land Dev - Real Estate Commission | - | - | - | - | - |
| 2-66-00-00-01-263 | Subd Land Dev - Hired Equipment | 7,160.00 | 15,000 | - | - | - |
| 2-66-00-00-01-519 | Subd Land Dev - Fab Materials | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-66-00-00-01-554 | Subd Land Dev - Security Fence | (5,000.00) | - | - | - | - |
| | Subtotal General Operations | 25,092.29 | 50,750 | 35,780 | 37,550 | 39,440 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------------|---------------------|---------------------|-------------------|-------------------|
| 2-66-00-00-15-831 | Subd Land Dev - Debenture Interest | - | - | - | - | - |
| 2-66-99-91-00-764 | Subd Land Dev - Transfer To Op Reserve | - | - | - | - | - |
| 2-66-99-92-00-762 | Subd Land Dev - Contributed To Capital | - | 426,650 | 423,930 | 421,030 | 417,590 |
| 2-66-99-93-00-832 | Subd Land Dev - Debenture Principal | - | - | - | - | - |
| | Subtotal Subd Land Dev General | - | 426,650.00 | 423,930 | 421,030 | 417,590 |
| | Total Subdivision Land Dev. | \$ 25,092.29 | \$ 477,400 | \$ 459,710 | 458,580 | 457,030 |
| | Total Subdivision, Land & Development | \$ 428,592.39 | \$ 1,265,500 | \$ 1,202,640 | 1,221,245 | 1,212,910 |
| | <u>Building & Land Rentals</u> | | | | | |
| 2-67-99-92-00-762 | Affordable Housing - Contribute to Capital | - | - | - | - | - |
| | Subtotal Affordable Housing | - | - | - | - | - |
| 2-69-23-00-00-112 | Health Unit - Repair Wages | 1,898.55 | 390 | 470 | 490 | 520 |
| 2-69-23-00-00-252 | Health Unit - Purchase Building Repair | 21,922.82 | 12,000 | 21,000 | 21,000 | 21,000 |
| 2-69-23-00-00-274 | Health Unit - Insurance | 1,498.00 | 1,790 | 1,540 | 1,590 | 1,640 |
| 2-69-23-00-00-554 | Health Unit - Building Repair Materials | 32.97 | 1,000 | 4,800 | 5,000 | 5,000 |
| 2-69-23-00-01-252 | Health Unit - Abatement | - | - | - | - | - |
| | Subtotal AEC Health Unit Rental | 25,352.34 | 15,180 | 27,810 | 28,080 | 28,160 |
| 2-69-73-11-00-112 | Rec Centre - Library - Repair Wages | 582.08 | 760 | 800 | 820 | 850 |
| 2-69-73-11-00-554 | Rec Centre - Library - Building Repair Material | - | - | - | - | - |
| 2-69-03-00-00-581 | Bus Garage - Utilities 2/3 | 1,711.04 | 2,000 | 2,400 | 2,400 | 2,400 |
| 2-69-01-00-00-519 | Land Rental - Misc Materials | 147.99 | - | - | - | - |
| 2-69-01-00-00-731 | Land Rental - Taxes | 386.87 | 500 | 500 | 500 | 500 |
| 2-69-99-91-00-764 | Rental - Transfer to Operating Reserve | - | - | - | - | - |
| | Subtotal Other Rental | 2,827.98 | 3,260 | 3,700 | 3,720 | 3,750 |
| | Total Building & Land Rentals | \$ 28,180.32 | \$ 18,440 | \$ 31,510 | \$ 31,800 | \$ 31,910 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| | <u>Parks & Leisure</u> | | | | | |
| 2-71-01-00-00-111 | P & L - General - Salary | 28,835.79 | 36,130 | 41,470 | 39,530 | 40,900 |
| 2-71-01-00-00-113 | P & L - General - Partime Wages | 15,337.01 | 13,390 | 9,660 | 9,980 | 10,330 |
| 2-71-01-00-00-117 | P & L - General - SCP Wages | - | - | - | - | - |
| 2-71-01-00-00-211 | P & L - General - Travel & Subsistence | 198.02 | 1,940 | 2,050 | 2,300 | 2,500 |
| 2-71-01-00-00-214 | P & L - General - Memberships | 625.00 | 500 | 700 | 725 | 750 |
| 2-71-01-00-00-216 | P & L - General - Training | 2,304.24 | 2,465 | 2,525 | 2,750 | 2,850 |
| 2-71-01-00-00-219 | P & L - General - Board Meetings | - | 800 | 480 | 500 | 550 |
| 2-71-01-00-00-221 | P & L - General - Advertising | 2,784.73 | 2,100 | 2,600 | 2,700 | 2,800 |
| 2-71-01-00-00-222 | P & L - General - Telephone | 4,004.49 | 5,500 | 5,400 | 4,500 | 4,600 |
| 2-71-01-00-00-238 | P & L - General - Collection Agency | - | 200 | 200 | 200 | 200 |
| 2-71-01-00-00-239 | P & L - General - Software Maintenance | 2,626.41 | 4,500 | 3,500 | 3,700 | 3,800 |
| 2-71-01-00-00-269 | P & L - General - Photocopier | 5,490.04 | 3,000 | 4,100 | 4,300 | 4,500 |
| 2-71-01-00-00-274 | P & L - General - Insurance | - | - | - | - | - |
| 2-71-01-00-00-511 | P & L - General - Office Supplies | 2,268.13 | 6,010 | 5,010 | 5,200 | 5,300 |
| 2-71-01-00-00-529 | P & L - General - Truck Repairs/Gas | 715.72 | 1,750 | 1,750 | 1,750 | 1,750 |
| 2-71-01-00-00-811 | P & L - General - Bank Charge | 2,778.16 | 2,000 | 2,800 | 3,000 | 3,200 |
| 2-71-01-00-00-920 | P & L - General - Uncollectible Account | - | - | - | - | - |
| 2-71-01-00-00-960 | P & L - General - Overhead Allocation | (12,211.29) | (15,390) | (15,390) | (15,930) | (15,930) |
| 2-71-01-00-01-216 | P & L - General - Clinics & Courses | - | 600 | 600 | 600 | 600 |
| 2-71-01-00-01-561 | P & L - General - Donation Purchase | - | - | - | - | - |
| 2-71-01-00-02-561 | P & L - General - Commercial Hockey Purchas | - | - | - | - | - |
| 2-71-02-00-00-111 | Rec Facility - Other Dept Alloc - Salary | 12,761.02 | 17,330 | 18,300 | 18,890 | 19,550 |
| | Total Parks & Leisure - General | 68,517.47 | 82,825 | 85,755 | 84,695 | 88,250 |
| 2-71-99-91-00-764 | P & L - Transfer To Op Reserve | - | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-71-99-92-00-762 | P & L - Contributed to Capital | - | - | - | - | - |
| | Total Parks & Leisure - Transfers | - | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-72-01-00-00-216 | P & L - Programs - Training | - | - | - | - | - |
| 2-72-01-00-00-960 | P & L - Programs - Overhead | 8,512.84 | 10,550 | 10,550 | 10,550 | 10,550 |
| | Subtotal Parks & Leisure - Programs | 8,512.84 | \$ 10,550 | \$ 10,550 | 10,550 | 10,550 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-72-96-00-00-111 | Adult - Salary | 3,084.62 | 3,830 | 4,040 | 4,190 | 4,340 |
| 2-72-96-00-00-158 | Adult - Instructors | - | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-72-96-00-00-216 | Adult - Program Development | - | 970 | 970 | 970 | 970 |
| 2-72-96-00-00-221 | Adult - Advertising | - | 700 | 700 | 700 | 700 |
| 2-72-96-00-00-519 | Adult - Program Supplies/Requisitions | - | 500 | 500 | 500 | 500 |
| | Subtotal Adult | \$ 3,084.62 | \$ 9,000 | \$ 9,210 | 9,360 | 9,510 |
| 2-72-97-00-00-111 | Other Program - Salary | 6,535.57 | 15,120 | 15,570 | 16,480 | 17,060 |
| 2-72-97-00-00-113 | Other Program - Part-time Wages | - | 3,550 | - | - | - |
| 2-72-97-00-00-114 | Other Program - Instructor Wages | - | - | - | - | - |
| 2-72-97-00-00-158 | Other Program - Honorarium | - | - | - | - | - |
| 2-72-97-00-00-215 | Other Program - Special Events/Bus Rent | - | - | - | - | - |
| 2-72-97-00-00-221 | Other Program - Advertising | 112.50 | 300 | 675 | 700 | 725 |
| 2-72-97-00-00-273 | Other Program - SOCAN Fees | 194.64 | 600 | 600 | 650 | 700 |
| 2-72-97-00-00-275 | Other Program - School Requisition | 2,000.00 | 1,940 | 1,940 | 2,000 | 2,000 |
| 2-72-97-00-00-518 | Other Program - Awards & Functions | - | 100 | 100 | 100 | 100 |
| 2-72-97-00-00-519 | Other Program - Program Supplies | 5.00 | 480 | 480 | 550 | 650 |
| 2-72-97-00-01-519 | Other Program - Playground Program | - | 4,500 | 7,500 | 7,500 | 7,500 |
| 2-72-97-00-02-519 | Other Program - Go Girl | - | - | - | - | - |
| | Subtotal Other Program | \$ 8,847.71 | \$ 26,590 | \$ 26,865 | \$ 27,980 | \$ 28,735 |
| | Total Parks & Leisure Programs | \$ 20,445.17 | \$ 46,140 | \$ 46,625 | 47,890 | 48,795 |
| 2-72-98-00-00-111 | Other Events - Salary | 15,312.39 | 19,190 | 20,200 | 21,040 | 21,770 |
| 2-72-98-00-00-113 | Other Events - Part-time Wages | - | - | - | - | - |
| 2-72-98-00-00-158 | Other Events - Honoraria - Coaches/Volunteer | - | 100 | 100 | 100 | 100 |
| 2-72-98-00-00-221 | Other Events - Advertising | 459.65 | 300 | 500 | 500 | 500 |
| 2-72-98-00-00-227 | Other Events - Marketing | - | - | - | - | - |
| 2-72-98-00-00-265 | Other Events - Park Events | 4,248.63 | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-72-98-00-00-518 | Other Events - Awards & Functions | - | 100 | 100 | 100 | 100 |
| 2-72-98-00-00-519 | Other Events - Program Supply/Requisition | - | 300 | 300 | 300 | 300 |
| 2-72-98-00-01-265 | Other Events - Canada Day | 6,558.25 | 5,500 | 5,500 | 5,500 | 5,500 |
| 2-72-98-00-02-265 | Other Events - Snofest | 236.62 | 1,100 | 1,100 | 1,100 | 1,100 |
| 2-72-98-00-03-265 | Other Events - Tar Trek | - | - | - | - | - |
| | Total Other Events | \$ 26,815.54 | \$ 31,590 | \$ 32,800 | 33,640 | 34,370 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| 2-73-11-01-00-111 | Rec Centre - Alloc - Salary | 19,746.99 | 24,150 | 32,680 | 33,870 | 35,040 |
| 2-73-11-01-00-960 | Rec Centre - Alloc - Overhead | 1,961.28 | 2,040 | 2,040 | 2,040 | 2,040 |
| | Subtotal Rec Centre - Allocation | \$ 21,708.27 | \$ 26,190 | \$ 34,720 | 35,910 | 37,080 |
| 2-73-11-02-00-112 | Rec Centre - Wages | 151,251.02 | 228,520 | 245,350 | 257,990 | 271,210 |
| 2-73-11-02-00-116 | Rec Centre - Step - Wages | 1,423.81 | 5,580 | 5,990 | 6,120 | 6,330 |
| 2-73-11-02-00-211 | Rec Centre - Travel & Subsistence | 206.61 | 750 | 950 | 1,000 | 1,050 |
| 2-73-11-02-00-216 | Rec Centre - Training | 2,849.53 | 2,500 | 2,500 | 3,000 | 3,200 |
| 2-73-11-02-00-222 | Rec Centre - Telephone | 2,004.37 | 1,600 | 2,250 | 2,100 | 2,100 |
| 2-73-11-02-00-239 | Rec Centre - Software Maintenance | - | 3,500 | 3,500 | 3,500 | 3,500 |
| 2-73-11-02-00-252 | Rec Centre - Purchase Building Repair | 10,943.40 | 8,000 | 8,000 | 9,000 | 10,000 |
| 2-73-11-02-00-254 | Rec Centre - Purchase Equipment Repair | 7,089.38 | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-73-11-02-00-271 | Rec Centre - Elevator Permit/Inspection | 503.15 | 650 | 650 | 700 | 750 |
| 2-73-11-02-00-274 | Rec Centre - Insurance | 16,970.00 | 20,460 | 21,000 | 21,500 | 22,000 |
| 2-73-11-02-00-275 | Rec Centre - Security Fee | - | 900 | 900 | 900 | 900 |
| 2-73-11-02-00-519 | Rec Centre - Supplies | 10,575.89 | 12,000 | 12,000 | 12,500 | 13,000 |
| 2-73-11-02-00-521 | Rec Centre - Equipment Gas, Oil, Etc | 3,769.98 | 3,300 | 3,300 | 3,500 | 3,600 |
| 2-73-11-02-00-529 | Rec Centre - Equipment Repair Parts | 3,019.51 | 1,300 | 1,300 | 1,300 | 1,300 |
| 2-73-11-02-00-554 | Rec Centre - Building Repair Materials | 6,684.44 | 8,500 | 8,500 | 9,000 | 9,500 |
| 2-73-11-02-00-561 | Rec Centre - Safety Supplies | 606.72 | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-73-11-02-00-562 | Rec Centre - Tools | 2,169.34 | 1,000 | 1,200 | 1,250 | 1,300 |
| 2-73-11-02-00-581 | Rec Centre - Gas | 26,075.24 | 53,240 | 53,240 | 53,240 | 53,240 |
| 2-73-11-02-00-582 | Rec Centre - Power | 67,612.60 | 105,250 | 114,960 | 114,960 | 114,960 |
| 2-73-11-02-00-583 | Rec Centre - Water | 2,109.69 | 11,000 | 11,000 | 11,000 | 11,000 |
| 2-73-11-02-01-254 | Rec Centre - Purchase Ice Plant Repair | 8,993.49 | 20,000 | 20,000 | 20,000 | 20,000 |
| 2-73-11-02-01-271 | Rec Centre - Sprinkler System Inspection | - | 300 | 400 | 450 | 500 |
| 2-73-11-02-01-519 | Rec Centre - Ice Making Supplies | 2,425.65 | 3,400 | 3,600 | 3,600 | 3,600 |
| 2-73-11-02-01-529 | Rec Centre - Ice Plant Parts | - | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-73-11-02-01-548 | Rec Centre - Ice Plant Chemicals | - | 500 | 500 | 500 | 500 |
| 2-73-11-02-02-254 | Rec Centre - Zamboni Blades | 756.00 | 1,200 | 1,200 | 1,200 | 1,200 |
| 2-73-11-03-00-112 | Rec Centre - Summer/Fall Ice - Wages | 21,409.63 | 20,150 | 23,960 | 25,000 | 26,080 |
| 2-73-11-03-00-254 | Rec Centre - Summer/Fall Ice - Pur Equip Rep | 2,757.95 | 800 | 800 | 850 | 875 |
| 2-73-11-03-00-517 | Rec Centre - Summer/Fall Ice - Janitor Supply | 1,630.00 | 1,000 | 1,000 | 1,150 | 1,300 |
| 2-73-11-03-00-581 | Rec Centre - Summer/Fall Ice - Gas | 8,500.00 | 9,390 | 9,390 | 9,390 | 9,390 |
| 2-73-11-03-00-582 | Rec Centre - Summer/Fall Ice - Power | 16,500.00 | 10,000 | 16,500 | 16,500 | 16,500 |
| 2-73-11-03-00-583 | Rec Centre - Summer/Fall Ice - Water | 2,912.58 | 2,200 | 2,200 | 2,300 | 2,400 |
| | Subtotal General Recreation Centre | \$ 381,749.98 | \$ 547,990 | \$ 587,140 | 604,500 | 622,285 |
| | Total Recreation Centre | \$ 403,458.25 | \$ 574,180 | \$ 621,860 | 640,410 | 659,365 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|------------------|----------------|-------------------|-------------------|-------------------|
| 2-73-12-05-00-111 | Fitness Area - Salary | 3,008.92 | 53,850 | 56,490 | 61,010 | 65,620 |
| 2-73-12-05-00-112 | Fitness Area - Part-time Wages | 9,585.86 | 6,690 | 6,040 | 6,240 | 6,450 |
| 2-73-12-05-00-114 | Fitness Area - Instructor | 1,075.00 | 4,940 | 5,040 | 5,210 | 5,380 |
| 2-73-12-05-00-211 | Fitness Area - Travel & Subsistence | 101.33 | 1,500 | 1,500 | 1,500 | 1,500 |
| 2-73-12-05-00-215 | Fitness Area - Special Events | 258.75 | 1,200 | 1,200 | 1,200 | 1,200 |
| 2-73-12-05-00-216 | Fitness Area - Training | 1,936.03 | 2,000 | 1,500 | 1,500 | 2,000 |
| 2-73-12-05-00-221 | Fitness Area - Advertising | 1,920.36 | 2,500 | 1,000 | 1,000 | 1,000 |
| 2-73-12-05-00-222 | Fitness Area - Telephone | - | 800 | 800 | 800 | 800 |
| 2-73-12-05-00-225 | Fitness Area - Cable TV | 676.45 | 720 | 720 | 720 | 720 |
| 2-73-12-05-00-274 | Fitness Area - Insurance | - | - | - | - | - |
| 2-73-12-05-00-511 | Fitness Area - Office Supplies | 1,236.72 | 1,800 | 2,100 | 2,000 | 2,000 |
| 2-73-12-05-00-517 | Fitness Area - Janitor Supplies | 569.85 | 300 | 450 | 450 | 500 |
| 2-73-12-05-00-519 | Fitness Area - Supplies | 1,696.59 | 1,400 | 1,400 | 1,400 | 1,400 |
| 2-73-12-05-00-529 | Fitness Area - Equip Repair Parts | 1,019.23 | 950 | 1,300 | 1,400 | 1,500 |
| 2-73-12-05-00-554 | Fitness Area - Bldg Repair Materials | 466.43 | 500 | 560 | 600 | 750 |
| | Total Fitness Area | 23,551.52 | 79,150 | 80,100 | 85,030 | 90,820 |
| 2-73-13-01-00-111 | Pool - Alloc - Salary | 18,430.94 | 22,800 | 24,020 | 24,960 | 25,830 |
| 2-73-13-01-00-960 | Pool - Alloc - Overhead | 456.37 | 920 | 920 | 920 | 920 |
| 2-73-13-02-00-111 | Pool - Office - Salary | 38,001.69 | 55,450 | 54,820 | 61,240 | 63,850 |
| 2-73-13-02-00-113 | Pool - Office - Part-time Wages | 16,322.56 | 13,390 | 7,250 | 7,480 | 7,740 |
| 2-73-13-02-00-511 | Pool - Office - Supplies | 98.90 | 500 | 300 | 350 | 400 |
| 2-73-13-02-00-991 | Pool - Office - Cash Over/Short | 9.46 | - | - | - | - |
| | Subtotal Pool Office | 73,319.92 | 93,060 | 87,310 | 94,950 | 98,740 |
| 2-73-13-03-00-111 | Pool - Facility - Salary | 48,567.06 | 89,370 | 95,210 | 101,010 | 106,430 |
| 2-73-13-03-00-112 | Pool - Maintenance - Wages | 587.09 | 760 | 800 | 820 | 850 |
| 2-73-13-03-00-113 | Pool - Facility - Part-time Wages | 76,436.36 | 77,680 | 78,200 | 80,730 | 83,550 |
| 2-73-13-03-00-222 | Pool - Facility - Telephone | 1,444.80 | - | 1,100 | 800 | 800 |
| 2-73-13-03-00-224 | Pool - Facility - Freight | 460.68 | 240 | 720 | 720 | 720 |
| 2-73-13-03-00-233 | Pool - Facility - Study | 3,268.00 | - | - | - | - |
| 2-73-13-03-00-239 | Pool - Facility - Software Maintenance | (500.00) | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-73-13-03-00-252 | Pool - Facility - Purchase Building Repair | 2,733.87 | 3,000 | 3,000 | 3,000 | 3,500 |
| 2-73-13-03-00-254 | Pool - Facility - Purchase Equipment Repair | 3,493.41 | 4,000 | 4,000 | 4,000 | 4,500 |
| 2-73-13-03-00-274 | Pool - Facility - Insurance | 6,743.00 | 8,810 | 8,100 | 8,300 | 8,500 |
| 2-73-13-03-00-512 | Pool - Facility - Safety Supplies | 1,302.27 | 1,600 | 1,900 | 2,000 | 2,000 |
| 2-73-13-03-00-517 | Pool - Facility - Janitor Supplies | 3,184.18 | 2,500 | 2,500 | 3,000 | 3,000 |
| 2-73-13-03-00-529 | Pool - Facility - Equipment Repair Parts | 5,181.16 | 7,000 | 7,000 | 7,000 | 7,000 |
| 2-73-13-03-00-548 | Pool - Facility - Chemicals | 4,776.94 | 4,000 | 5,500 | 6,000 | 6,500 |
| 2-73-13-03-00-554 | Pool - Facility - Building Repair Material | 3,247.05 | 3,000 | 3,000 | 3,500 | 3,500 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-73-13-03-00-581 | Pool - Facility - Gas | 64,210.93 | 93,940 | 93,940 | 93,940 | 93,940 |
| 2-73-13-03-00-582 | Pool - Facility - Power | 68,939.53 | 89,530 | 94,980 | 94,980 | 94,980 |
| 2-73-13-03-00-583 | Pool - Facility - Water | 5,396.97 | 9,500 | 8,400 | 8,500 | 8,600 |
| 2-73-13-03-02-529 | Pool - Facility - Gym Equip/Repair | - | - | - | - | - |
| 2-73-13-03-01-112 | Pool - Facility - Shutdown Wages | - | - | - | - | - |
| 2-73-13-03-01-553 | Pool - Facility - Shutdown Supplies | (379.45) | 3,000 | 3,000 | 3,500 | 3,500 |
| | Subtotal Pool Facility | 299,093.85 | 400,930 | 414,350 | 424,800 | 434,870 |
| 2-73-13-04-00-111 | Pool - Programs - Salary | 42,488.50 | 74,200 | 80,070 | 85,510 | 90,880 |
| 2-73-13-04-00-113 | Pool - Programs - Part-time Wages | 39,393.62 | 42,860 | 44,080 | 45,510 | 47,090 |
| 2-73-13-04-00-114 | Pool - Programs - Instructors | 18,153.37 | 16,280 | 16,600 | 17,140 | 17,740 |
| 2-73-13-04-00-211 | Pool - Programs - Travel & Subsistence | 802.83 | 1,000 | 1,200 | 1,200 | 1,200 |
| 2-73-13-06-00-215 | Pool - Programs - Special Events | 2,101.24 | 3,000 | 2,000 | 2,000 | 2,000 |
| 2-73-13-04-00-216 | Pool - Programs - Training | 2,510.86 | 2,500 | 2,500 | 2,500 | 2,500 |
| 2-73-13-04-00-221 | Pool - Programs - Advertising | 612.90 | 1,000 | 550 | 600 | 750 |
| 2-73-13-04-00-222 | Pool - Programs - Telephone | 454.47 | 800 | 800 | 800 | 800 |
| 2-73-13-04-00-273 | Pool - Programs - Registration & Affiliation | 80.00 | 350 | 350 | 350 | 350 |
| 2-73-13-04-00-518 | Pool - Programs - Swim Badges | 1,820.41 | 2,750 | 2,750 | 2,750 | 2,750 |
| 2-73-13-04-00-519 | Pool - Programs - Supplies | - | 1,750 | 1,750 | 1,750 | 1,750 |
| 2-73-13-04-00-561 | Pool - Programs - Toys/Misc | 1,976.44 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-73-13-04-01-519 | Pool - Programs - Advanced Aquatic Supply | 3,193.46 | 3,500 | 3,500 | 3,500 | 3,500 |
| 2-73-13-04-02-519 | Pool - Private Functions | - | - | - | - | - |
| 2-73-13-04-03-519 | Pool - Programs - Uniforms | 2,345.92 | 2,750 | 2,750 | 2,750 | 2,750 |
| 2-73-13-06-00-519 | Pool - Goods for Resale | 262.12 | 2,000 | 1,600 | 1,600 | 1,600 |
| 2-73-13-10-00-252 | Pool - Major Building Repair | 7,699.59 | - | - | - | - |
| 2-73-13-10-01-252 | Pool - Demolition | - | 100,000 | - | - | - |
| | Subtotal Pool Programs | 123,895.73 | 256,740 | 162,500 | 169,960 | 177,660 |
| | Total Pool | 496,309.50 | 750,730 | 664,160 | 689,710 | 711,270 |
| 2-73-13-13-15-831 | Facilities - Debenture Interest | 39,478.46 | 54,970 | 52,710 | 50,320 | 47,820 |
| 2-73-99-91-00-764 | Facilities - Transfer to Operating Reserve | - | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-73-99-92-00-762 | Facilities - Contributed To Capital | - | 7,000 | - | - | - |
| 2-73-99-93-00-832 | Facilities - Debenture Principal | 60,345.53 | 60,350 | 49,520 | 51,870 | 54,340 |
| | Total Facilities | 99,823.99 | 124,320 | 104,230 | 104,190 | 104,160 |
| 2-74-01-00-00-770 | Music Festival/Fine Arts - Donation | - | - | - | - | - |
| 2-74-11-00-00-112 | Library - Salary Reversal | - | - | - | - | - |
| 2-74-11-00-00-214 | Library - Parkland Membership | 39,557.11 | 39,560 | 40,725 | 43,010 | 45,250 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-74-11-00-00-765 | Library - Grant | 138,656.05 | 138,660 | 178,150 | 190,000 | 200,000 |
| 2-74-17-00-00-765 | Museum - Grant | 18,000.00 | 18,000 | 20,000 | 22,000 | 24,000 |
| | Subtotal Culture | \$ 196,213.16 | \$ 196,220 | \$ 238,875 | 255,010 | 269,250 |
| 2-74-14-00-00-111 | Community Hall - Salary | 7,585.08 | 10,140 | 11,520 | 11,060 | 11,450 |
| 2-74-14-00-00-112 | Community Hall - Wages | 2,686.19 | 5,570 | 6,680 | 6,970 | 7,270 |
| 2-74-14-00-00-113 | Community Hall - Part-time Wages | - | 1,340 | 2,410 | 2,490 | 2,580 |
| 2-74-14-00-00-222 | Community Hall - Telephone | 690.78 | 820 | 820 | 900 | 900 |
| 2-74-14-00-00-237 | Community Hall - Janitor | 13,313.38 | 15,600 | 15,600 | 6,500 | 17,000 |
| 2-74-14-00-00-252 | Community Hall - Carpets | 747.50 | 2,500 | 2,100 | 2,500 | 2,700 |
| 2-74-14-00-00-274 | Community Hall - Insurance | 1,845.00 | 2,200 | 1,900 | 1,960 | 2,020 |
| 2-74-14-00-00-517 | Community Hall - Janitor Supplies | 2,574.97 | 3,500 | 3,500 | 3,800 | 4,000 |
| 2-74-14-00-00-519 | Community Hall - Supplies | 2,229.45 | 5,000 | 4,900 | 5,000 | 5,000 |
| 2-74-14-00-00-529 | Community Hall - Equipment Repair Material | 1,269.17 | 2,000 | 2,000 | 2,500 | 2,500 |
| 2-74-14-00-00-554 | Community Hall - Building Repair Material | 1,363.31 | 4,500 | 3,900 | 4,000 | 4,500 |
| 2-74-14-00-00-561 | Community Hall - Donation Purchase | - | - | - | - | - |
| 2-74-14-00-00-581 | Community Hall - Gas | 6,405.60 | 6,900 | 9,060 | 9,060 | 9,060 |
| 2-74-14-00-00-582 | Community Hall - Power | 9,634.81 | 10,480 | 12,900 | 12,900 | 12,900 |
| 2-74-14-00-00-583 | Community Hall - Water | 2,186.65 | 1,300 | 1,300 | 1,400 | 1,400 |
| 2-74-14-00-01-252 | Community Hall - Refinish Floor | - | - | - | - | - |
| 2-74-99-91-00-764 | Culture - Transfer To Op Reserve | - | 15,000 | - | - | - |
| 2-74-99-92-00-762 | Culture - Contributed To Capital | - | - | - | - | - |
| | Subtotal Community Hall | \$ 52,531.89 | \$ 86,850 | \$ 78,590 | 71,040 | 83,280 |
| | Total Culture | \$ 248,745.05 | \$ 283,070 | \$ 317,465 | 326,050 | 352,530 |
| 2-77-01-00-00-111 | Park - Alloc - Salary | 17,008.18 | 21,390 | 22,520 | 23,470 | 24,280 |
| 2-77-01-00-00-113 | Park - Alloc - Wages | - | - | - | - | - |
| 2-77-01-00-00-960 | Park - Alloc - Overhead | 1,280.80 | 1,880 | 1,880 | 1,880 | 1,880 |
| | Subtotal Park Allocation | 18,288.98 | 23,270 | 24,400 | 25,350 | 26,160 |
| 2-77-02-00-00-112 | Park - General - Wages | 37,045.84 | 40,190 | 47,030 | 49,000 | 51,100 |
| 2-77-02-00-00-116 | Park - General - STEP Wages | 23,627.32 | 14,820 | 15,920 | 16,280 | 16,850 |
| 2-77-02-00-00-211 | Park - General - Travel & Subsistence | 222.53 | 500 | 500 | 500 | 500 |
| 2-77-02-00-00-216 | Park - General - Training | 1,599.99 | 700 | 1,100 | 900 | 900 |
| 2-77-02-00-00-222 | Park - General - Telephone | - | - | - | - | - |
| 2-77-02-00-00-224 | Park - General - Freight | 28.41 | 200 | 200 | 250 | 275 |
| 2-77-02-00-00-239 | Park - General - Garbage Contractor | - | - | - | - | - |
| 2-77-02-00-00-254 | Park - General - Fleet Equipment Repair | 24.17 | 2,000 | 2,000 | 2,500 | 2,500 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-77-02-00-00-263 | Park - General - Equipment Rental | 1,038.92 | 500 | 500 | 500 | 500 |
| 2-77-02-00-00-272 | Park - General - Damage Claims | 87.49 | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-77-02-00-00-274 | Park - General - Insurance | 392.00 | 320 | 440 | 450 | 350 |
| 2-77-02-00-00-517 | Park - General - Janitor Supplies | 566.51 | 900 | 900 | 900 | 900 |
| 2-77-02-00-00-519 | Park - General - Materials/Flowers | 4,441.33 | 11,640 | 11,640 | 11,800 | 11,900 |
| 2-77-02-00-00-521 | Park - General - Fleet Equip. Gas, Oil, Etc | 6,614.30 | 10,000 | 10,000 | 10,200 | 10,300 |
| 2-77-02-00-00-529 | Park - General - Fleet Equip. Repair Parts | 1,056.89 | 3,000 | 3,000 | 3,100 | 3,200 |
| 2-77-02-00-00-532 | Park - General - Walking Path | 1,297.24 | 10,000 | 10,000 | 10,000 | 10,000 |
| 2-77-02-00-00-542 | Park - General - Grass Seed | 1,123.98 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-77-02-00-00-561 | Park - General - Equipment | 2,325.93 | 1,950 | 1,950 | 2,000 | 2,250 |
| 2-77-02-00-00-562 | Park - General - Tools | 770.76 | 500 | 800 | 900 | 1,000 |
| 2-77-02-00-00-770 | Park - General - Tennis Club | - | 500 | 500 | 500 | 500 |
| 2-77-02-00-00-920 | Park - General - Uncollectable Account | - | - | - | - | - |
| 2-77-02-00-01-112 | Park - General - Eq. Repair Wages | 16,634.96 | 14,850 | 18,120 | 18,940 | 19,770 |
| 2-77-02-00-01-561 | Park - General - Safety Supplies | 2,238.49 | 1,900 | 1,900 | 1,950 | 2,000 |
| 2-77-02-00-02-519 | Park - Tennis Court Upgrade | - | - | - | - | - |
| 2-77-10-00-00-519 | Park - General - Memorial - Materials | - | 2,500 | 2,500 | 2,500 | 2,500 |
| | Subtotal Park General | 101,137.06 | 119,970 | 132,000 | 136,170 | 140,295 |
| 2-77-03-00-00-111 | Park - Lions - Salary | 4,449.74 | 8,820 | 8,230 | 9,580 | 9,910 |
| 2-77-03-00-00-112 | Park - Lions - Wages | 8,871.87 | 14,350 | 16,760 | 17,450 | 18,200 |
| 2-77-03-00-00-113 | Park - Lions - Parttime Wages | 6,525.55 | 5,360 | 3,620 | 3,740 | 3,870 |
| 2-77-03-00-00-116 | Park - Lions - STEP Wages | 1,393.09 | 4,920 | 5,290 | 5,410 | 5,590 |
| 2-77-03-00-00-252 | Park - Lions - Pur. Bldg Repair | 1,674.71 | 1,500 | 1,300 | 1,300 | 1,300 |
| 2-77-03-00-00-254 | Park - Lions - Pur. Equip. Repair | 698.55 | 1,000 | 600 | 700 | 750 |
| 2-77-03-00-00-517 | Park - Lions - Janitor Supplies | 1,499.40 | 1,500 | 1,400 | 1,500 | 1,550 |
| 2-77-03-00-00-519 | Park - Lions - Materials | 5,435.85 | 5,500 | 4,400 | 4,400 | 4,400 |
| 2-77-03-00-00-521 | Park - Lions - Equipment Gas | 119.28 | 300 | 300 | 300 | 300 |
| 2-77-03-00-00-529 | Park - Lions - Equip. Repair Parts | 358.33 | 100 | 100 | 150 | 200 |
| 2-77-03-00-00-581 | Park - Lions - Gas | 1,751.26 | 2,200 | 2,200 | 2,200 | 2,200 |
| 2-77-03-00-00-582 | Park - Lions - Power | 5,573.57 | 11,980 | 11,980 | 11,980 | 11,980 |
| 2-77-03-00-00-583 | Park - Lions - Water | 2,670.67 | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-77-03-00-00-920 | Park - Lions - Uncollectible Account | - | - | - | - | - |
| | Subtotal Lions Campground | 41,021.87 | 60,530 | 59,180 | 61,710 | 63,250 |
| 2-77-04-00-00-112 | Park - Blvd/Ditches - Wages | 30,738.96 | 26,940 | 32,500 | 33,950 | 35,430 |
| 2-77-04-00-00-116 | Park - Blvd/Ditches - STEP Wages | 9,258.49 | 6,030 | 6,480 | 6,620 | 6,860 |
| 2-77-04-00-00-254 | Park - Blvd/Ditches - Purchase Equipment Rep | 145.13 | 500 | 500 | 520 | 540 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|----------------|----------------|-------------------|-------------------|-------------------|
| 2-77-04-00-00-521 | Park - Blvd/Ditches - Equipment Gas, Oil | 3,578.61 | 3,000 | 3,000 | 3,000 | 3,000 |
| 2-77-04-00-00-529 | Park - Blvd/Ditches - Equipment Repair Parts | 2,473.19 | 2,420 | 2,420 | 2,420 | 2,420 |
| | Subtotal Boulevard/Ditches | 46,194.38 | 38,890 | 44,900 | 46,510 | 48,250 |
| 2-77-05-00-00-112 | Park - West Stettler - Wages | 7,175.22 | 10,470 | 11,900 | 12,360 | 12,890 |
| 2-77-05-00-00-116 | Park - West Stettler - STEP Wages | 3,415.63 | 2,290 | 2,460 | 2,520 | 2,610 |
| 2-77-05-00-00-233 | Park - West Stettler - Fish Pier Design | - | - | - | - | - |
| 2-77-05-00-00-254 | Park - West Stettler - Pur. Equip. Repair | 24.19 | 300 | 300 | 300 | 300 |
| 2-77-05-00-00-519 | Park - West Stettler - Materials | (159.58) | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-77-05-00-00-521 | Park - West Stettler - Equipment Gas, Oil | 477.15 | 400 | 400 | 400 | 400 |
| 2-77-05-00-00-529 | Park - West Stettler - Equipment Repair Parts | 400.44 | 300 | 300 | 300 | 300 |
| 2-77-05-00-00-582 | Park - West Stettler - Power | 916.67 | 1,160 | 1,300 | 1,300 | 1,300 |
| 2-77-05-00-01-519 | Park - West Stettler - Flower/Tree Bed | - | - | - | - | - |
| | Subtotal West Stettler | 12,249.72 | 19,920 | 21,660 | 22,180 | 22,800 |
| 2-77-06-00-00-112 | Park - Cold Lake - Wages | 771.89 | 1,620 | 1,850 | 1,930 | 2,010 |
| 2-77-06-00-00-116 | Park - Cold Lake - STEP Wages | 159.38 | 260 | 280 | 280 | 300 |
| 2-77-06-00-00-254 | Park - Cold Lake - Purchase Equipment Repai | 24.19 | 120 | 120 | 140 | 150 |
| 2-77-06-00-00-519 | Park - Cold Lake - Materials | - | 1,000 | 300 | 300 | 300 |
| 2-77-06-00-00-521 | Park - Cold Lake - Equipment Gas, Oil | 477.15 | 400 | 400 | 420 | 440 |
| 2-77-06-00-00-529 | Park - Cold Lake - Equipment Repair Parts | 400.44 | 500 | 500 | 500 | 500 |
| 2-77-06-00-00-582 | Park - Cold Lake - Power | 483.62 | 520 | 660 | 660 | 660 |
| | Subtotal Cold Lake | 2,316.67 | 4,420 | 4,110 | 4,230 | 4,360 |
| 2-77-08-00-00-112 | Park - Tree Maint - Wages | 15,225.38 | 26,780 | 29,870 | 30,830 | 32,040 |
| 2-77-08-00-00-116 | Park - Tree Maint - STEP Wages | 3,942.50 | 3,280 | 3,520 | 3,600 | 3,720 |
| 2-77-08-00-00-244 | Park - Tree Maint - Hired Contractor | 9,550.00 | 7,600 | 9,600 | 9,600 | 9,600 |
| 2-77-08-00-00-254 | Park - Tree Maint - Purchase Equipment Repa | 109.55 | 980 | 980 | 900 | 900 |
| 2-77-08-00-00-263 | Park - Tree Maint - Equipment Rental | 2,000.00 | 100 | 6,500 | 7,000 | 7,500 |
| 2-77-08-00-00-519 | Park - Tree Maint - Materials | 360.96 | 5,000 | 5,000 | 5,000 | 5,000 |
| 2-77-08-00-00-521 | Park - Tree Maint - Equipment Gas, Oil | 1,670.02 | 1,100 | 1,100 | 1,200 | 1,300 |
| 2-77-08-00-00-529 | Park - Tree Maint - Equipment Repair Parts | 1,885.58 | 1,800 | 1,800 | 1,800 | 1,800 |
| 2-77-08-00-00-583 | Park - Tree Maint - Water | 827.47 | 630 | 630 | 630 | 630 |
| | Subtotal Tree Maintenance | 35,571.46 | 47,270 | 59,000 | 60,560 | 62,490 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|----------------|----------------|-------------------|-------------------|-------------------|
| 2-77-09-00-00-582 | Park - Sharpe - Power | 490.53 | 740 | 740 | 740 | 740 |
| | Subtotal Sharpe Park | 490.53 | 740 | 740 | 740 | 740 |
| 2-77-82-00-00-112 | Park - Ball Diamond - Wages | 6,800.90 | 6,510 | 7,700 | 8,030 | 8,380 |
| 2-77-82-00-00-116 | Park - Ball Diamond - STEP Wages | 4,405.08 | 5,050 | 5,420 | 5,550 | 5,740 |
| 2-77-82-00-00-252 | Park - Ball Diamond - Portable Pumpouts | 3,050.00 | 2,000 | 2,000 | 2,300 | 2,400 |
| 2-77-82-00-00-254 | Park - Ball Diamond - Pur. Equip. Repair | 72.56 | 400 | 400 | 400 | 400 |
| 2-77-82-00-00-519 | Park - Ball Diamond - Materials | 1,203.75 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-77-82-00-00-521 | Park - Ball Diamond - Equipment Gas, Oil | 1,550.72 | 1,600 | 1,920 | 1,920 | 1,920 |
| 2-77-82-00-00-529 | Park - Ball Diamond - Equipment Repair Parts | 1,211.21 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2-77-82-00-00-583 | Park - Ball Diamond - Water | 44.47 | - | 1,300 | 1,300 | 1,300 |
| | Subtotal Ball Diamonds | 18,338.69 | 19,560 | 22,740 | 23,500 | 24,140 |
| 2-77-86-00-00-112 | Park - Soccer Field - Wages | 2,630.48 | 4,400 | 5,110 | 5,330 | 5,550 |
| 2-77-86-00-00-116 | Park - Soccer Field - STEP Wages | 1,015.50 | 1,240 | 1,340 | 1,370 | 1,420 |
| 2-77-86-00-00-252 | Park - Soccer Field - Portable Pumpouts | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-77-86-00-00-254 | Park - Soccer Field - Pur. Equip. Repair | 19.35 | 400 | 150 | 150 | 150 |
| 2-77-86-00-00-519 | Park - Soccer Field - Materials | 52.52 | 4,800 | 4,800 | 4,800 | 4,800 |
| 2-77-86-00-00-521 | Park - Soccer Field - Equipment Gas, Oil | 477.15 | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-77-86-00-00-529 | Park - Soccer Field - Equipment Repair Parts | 320.34 | 600 | 600 | 600 | 600 |
| 2-77-86-00-00-582 | Park - Soccer Field - Power | - | 500 | 500 | 500 | 500 |
| 2-77-86-00-00-583 | Park - Soccer Field - Water | 39.47 | - | 500 | 500 | 500 |
| | Subtotal Soccer Field | 4,554.81 | 13,940 | 15,000 | 15,250 | 15,520 |
| 2-77-92-00-00-112 | Park - Spray Park - Wages | 3,082.12 | 5,710 | 6,460 | 6,720 | 7,000 |
| 2-77-92-00-00-116 | Park - Spray Park - STEP Wages | 1,170.01 | 2,620 | 2,820 | 2,880 | 2,980 |
| 2-77-92-00-00-254 | Park - Spray Park - Pur. Equip Repair | 24.19 | 500 | 200 | 200 | 200 |
| 2-77-92-00-00-274 | Park - Spray Park - Insurance | 213.00 | 230 | 220 | 230 | 240 |
| 2-77-92-00-00-519 | Park - Spray Park - Materials | 1,051.94 | 2,000 | 850 | 900 | 950 |
| 2-77-92-00-00-521 | Park - Spray Park - Equip. Gas, Oil | 357.86 | 680 | 680 | 680 | 680 |
| 2-77-92-00-00-529 | Park - Spray Park - Equip. Rep. Parts | 400.44 | 800 | 800 | 800 | 800 |
| 2-77-92-00-00-582 | Park - Spray Park - Power | 480.05 | 600 | 600 | 600 | 600 |
| 2-77-92-00-00-583 | Park - Spray Park - Water | 5,628.01 | 11,000 | 9,500 | 9,500 | 9,500 |
| | Subtotal Spray Park | 12,407.62 | 24,140 | 22,130 | 22,510 | 22,950 |
| 2-77-93-00-00-112 | Park - Playground - Wages | 5,519.20 | 10,850 | 12,370 | 12,860 | 13,410 |
| 2-77-93-00-00-116 | Park - Playground - STEP Wages | 1,911.23 | 3,480 | 3,730 | 3,810 | 3,950 |
| 2-77-93-00-00-254 | Park - Playground - Purchase Equipment Repa | 24.19 | 500 | 500 | 500 | 500 |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|--|-----------------|----------------|-------------------|-------------------|-------------------|
| 2-77-93-00-00-519 | Park - Playground - Materials | 209.49 | 2,500 | 2,500 | 3,000 | 3,000 |
| 2-77-93-00-00-521 | Park - Playground - Equipment Gas, Oil | 357.86 | 380 | 380 | 380 | 380 |
| 2-77-93-00-00-529 | Park - Playground - Equipment Repair Parts | 400.44 | 580 | 580 | 580 | 380 |
| | Subtotal Playgrounds | 8,422.41 | 18,290 | 20,060 | 21,130 | 21,620 |
| 2-77-97-00-00-112 | Pest & Weed - Wages | 2,690.34 | 6,240 | 7,500 | 7,830 | 8,170 |
| 2-77-97-00-00-116 | Pest & Weed - STEP Wages | 1,688.33 | 330 | 360 | 360 | 370 |
| 2-77-97-00-00-216 | Pest & Weed - Training | - | 700 | 100 | 100 | 100 |
| 2-77-97-00-00-224 | Pest & Weed - Freight | - | 150 | 150 | 150 | 150 |
| 2-77-97-00-00-239 | Pest & Weed - Contract | 4,560.75 | 5,500 | 7,500 | 7,500 | 7,500 |
| 2-77-97-00-00-254 | Pest & Weed - Purchase Equipment Repair | 24.19 | 110 | 110 | 120 | 130 |
| 2-77-97-00-00-263 | Pest & Weed - Machine Rent | - | - | - | - | - |
| 2-77-97-00-00-519 | Pest & Weed - Supplies | 269.07 | 500 | 500 | 520 | 540 |
| 2-77-97-00-00-521 | Pest & Weed - Equip. Gas & Oil | 477.15 | 380 | 380 | 380 | 380 |
| 2-77-97-00-00-529 | Pest & Weed - Equipment Repair Parts | 709.47 | 580 | 580 | 580 | 580 |
| 2-77-97-00-00-546 | Pest & Weed - Herbicides | 1,086.06 | 2,400 | 2,400 | 2,500 | 2,600 |
| 2-77-97-00-00-547 | Pest & Weed - Insecticides | - | 250 | 250 | 250 | 250 |
| | Subtotal Pest & Weed | 11,505.36 | \$ 17,140 | \$ 19,830 | 20,290 | 20,770 |
| 2-77-99-91-00-764 | Parks - General - Trsf to Reserve | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 2-77-99-92-00-762 | Parks - General - Contributed To Capital | - | 14,600 | - | - | - |
| | Subtotal Parks General | - | 15,600 | 1,000 | 1,000 | 1,000 |
| | Total Parks | \$ 312,499.56 | \$ 423,680 | \$ 446,750 | \$ 461,130 | \$ 474,345 |
| | Total Recreation, Parks & Culture | \$ 1,700,166.05 | \$ 2,397,685 | \$ 2,401,745 | \$ 2,474,745 | \$ 2,565,905 |
| | <u>Excess Collections/Contingency</u> | | | | | |
| 2-99-00-00-00-992 | Excess Requisitions | - | - | - | - | - |
| 2-99-00-00-00-996 | Operating Contingency | - | 70,000 | - | - | - |
| 2-99-98-01-00-960 | WTP Gross Recovery | - | (264,500) | (312,500) | (303,200) | (293,800) |
| 2-99-99-91-00-764 | Contingency - Transfer To Reserve | - | 986,315 | - | - | - |
| | Total Excess Collections/Contingency | \$ - | \$ 791,815 | \$ (312,500) | \$ (303,200) | \$ (293,800) |

**TOWN OF STETTLER
EXPENSE BUDGET SETTING REPORT
AS OF NOVEMBER 24, 2010**

| Account Number | Description | 2010 Actual | 2010 Budget | 2011 Estimated | 2012 Estimated | 2013 Estimated |
|-------------------|---|------------------------|----------------------|----------------------|-------------------|-------------------|
| | <u>Non-Municipal Requisitions</u> | | | | | |
| 2-99-01-00-00-742 | Separate School | 67,202.38 | 91,090 | 93,300 | 96,200 | 97,860 |
| 2-99-01-00-00-743 | Alberta School Foundation Fund | 1,134,305.48 | 1,510,920 | 1,546,700 | 1,594,600 | 1,622,140 |
| 2-99-01-00-00-746 | Senior Lodges | 143,285.00 | 143,285 | 150,000 | 160,000 | 170,000 |
| | Total Non-Municipal Requisitions | \$ 1,344,792.86 | \$ 1,745,295 | \$ 1,790,000 | 1,850,800 | 1,890,000 |
| | Total Expenses | \$ 7,812,895.36 | \$ 14,530,195 | \$ 13,046,010 | 13,523,890 | 13,818,600 |
| | Grand Total Revenues | \$ 11,445,702.27 | \$ 14,530,195 | \$ 13,862,130 | 14,365,285 | 14,549,915 |
| | Net Operating Budget | \$ 3,632,806.91 | \$ - | \$ 816,120 | 841,395 | 731,315 |
| | General Reconstruction Levy @ 5.0% | | | - | - | - |
| | Utility Capital Funding | | | 356,140 | 411,130 | 424,395 |
| | General Budget Capital Funding | | | 459,980 | 430,265 | 306,920 |
| | Total Capital Funding Available | | | 816,120 | 841,395 | 731,315 |
| | Recommended Capital Funding | | | 1,000,000 | 1,000,000 | 1,000,000 |