MEMORANDUM

To: Town of Stettler Council

From: Administration

Date: May 21, 2019

Re: 2019 Operating Budget



Recommendation

That the Town of Stettler Council adopt, as per Section 242(1) of the Municipal Government Act, the 2019 Operating Budget for the Town of Stettler as presented with combined expenditures and transfers totaling \$19,154,675 and with average municipal property tax class increases as follows:

- Residential 2%
- Non-Residential 2%

Highlights of the 2019 Budget

The following 2019 Budget highlights were discussed at the Council Budget Committee meeting on May 14, 2019. Following discussion regarding various economic factors within the 2019 Operating Budget and numerous average municipal property tax class options, Council agreed to recommend to Council a total Operating Budget of \$19,154,675 and an average municipal property tax class increase of:

- Residential 2%
- Non-Residential 2%

Total 2019 Budget	19,154,675			
Total Revenue Other Than Taxes	10,474,665	54.68%		
Total 2019 Tax Levy	8,680,010	45.32%		
Residential		3,659,479	61.68%	42.16%
Non Residential		2,120,170	35.73%	24.43%
County of Stettler Annexation		152,821	2.58%	1.76%
DIP (Provincial Industrial Asse	ssment New 2018)	960	0.02%	0.01%
Total Tax Levy Required for Mu	unicipal Operations	5,933,430	100.00%	
ASFF School		2,415,272		27.83%
Senior Lodges	_	331,308		3.82%
		8,680,010		100.00%

Current/Relevant Municipal Budget Considerations:

Updated nontax revenue and expenditure forecasting from the previously approved 2019 Interim Operating Budget has resulted in an increase of \$32,232 being available for the 2019 Capital Budget. Provided Town Council approves a 2% property tax increase in both classes, the amount estimated as available for capital (from operating) in 2019 will increase to \$1,076,350 from \$1,044,118 a increase of \$32,232 (\$22,745 nontax adjustments to 2019 Interim Budget / \$9,487 from revised tax estimates at 2%)

Town of Stettler - 2019 Budget Adjustments								
				Water,				
			:	Sewer,				
	М	unicipal	(Sarbage	E	ducation	_ <u>-</u>	lousing
Revenues								
2019 Tax Adjustment (at 2% increase - 5,923,943 - 5,933,430)	\$	9,487						
County Recreation Agreement (474,000-471,600)	\$	(2,400)						
Housing Authority Requisition (increase - 326,968 / 331,308)							\$	4,340
Education Tax - Residential (increase)					\$	24,635		
Education Tax - Non-Residential (increase)					\$	28,466		
	\$	7,087	\$	-	\$	53,101	\$	4,340
Expenses								
Housing Authority Requisition (increase - 326,968 / 331,308)							\$	4,340
Labour - SRC - Pool Staffing (PT to FT - absorbed through overall salary budget)	\$	-						
SRC - Shaw Wifi (\$295 per month)	\$	3,540						
Community Hall - Shaw Wifi (\$70 per month)	\$	840						
Recycling - rate decrease (\$5.46/\$4.32 = \$141,500/\$111,975)			\$	(29,525)				
Separate School Requisition					\$	4,048		
Public School Requisition					\$	49,053		
	\$	4,380	\$	(29,525)	\$	53,101	\$	4,340
Overall Change	\$	2,707	\$	29,525	\$	-	\$	-
	\$	676,821	-	367,297	\$	-	\$1	,044,118
		679,528		396,822	\$	_		,076,350

		operty Taxat I Items - February										
	<u>1</u>	Municipal Ta	xes Only:			<u> </u>	All Tax Autho	rities:		Interim	F	Revised 2019
			New Taxes	New Taxes				New Taxes		Budget		Available
<u>Option</u>	Residential	Non-Residential	Pre-existing	New Growth		Residential	Non-Residential	Pre-existing		<u>Impact</u>		for Capital
										\$ 1,044,118	\$	22,745
	0.000/	0.000/	A 440 = 04				0.0404	A		A 0.40	•	4.070.050
#5	2.00%	2.00%	\$ 112,721	\$ 30,897	#5	2.46%	2.64%	\$ 206,933	#5	\$ 9,487	\$	1,076,350

• Consistent or enhanced funding for Community Partners:

Seniors Housing Support	\$331,308	(+\$16,915 or 5.38% increase 2018 - \$314,393)
Library	\$245,702	(+\$8,458 or 3.57% increase 2018 - \$237,244)
Parkland Regional Library	\$49,104	(+\$774 or 1.6% increase 2018 - \$48,330)
Joint Landfill	\$386,880	(+\$17,856 or +\$3 cap (2018 - \$62 = \$369,024)
Board of Trade -Net	\$293,217	(+\$34,610 or 13.38% increase 2018 - \$258,607)
Heartland Youth Centre	\$50,000	(+\$10,000 or 25% increase from 2018 - \$40,000)
Museum	\$34,000	(Consistent with 2018)
FCSS	\$196,435	(Consistent with 2018)
Handi-Bus	\$25,000	(Consistent with 2018)
Physician Recruitment	\$22,500	(Consistent with 2018)
Heartland Beautification	\$22,200	(Consistent with 2018)

• Amount available for the 2019 Capital Budget (\$4,232,650) from the Interim Operating Budget (adopted in December 2018) + 2019 Operating Budget:

General Reserve \$679,528
Water Reserve \$94,969
Other Reserve (waste, sewer) \$301,853
\$1,076,350

County of Stettler No. 6 Recreation Contribution Partnership

County of Stettler / Town	of Stettler										
Recreation Funding Sum	mary										
									Capital		
									(35%		
					Actual Paid				\$93,300) +		
				Town of	by County of	Assessment			(65%	Available	
	Assessment	Agreement %	% (\$) Amount	Stettler Budget	Stettler	Diff	Budget Diff	% Diff	\$173,600)	for Capital	Operating
2015	1,619,422,100	0.03170%	\$513,356.81	\$513,300.00	\$513,451.54	0	0	0.00%	\$266,900	\$118,400	\$128,000
2016	1,564,948,030	0.03170%	\$496,088.53	\$496,000.00	\$495,612.29	-54,474,070	-17,300	-3.37%	\$266,900	\$118,400	\$110,700
2017	1,486,850,730	0.03170%	\$471,331.68	\$471,500.00	\$471,008.25	-78,097,300	-24,500	-4.94%	\$266,900	\$118,400	\$86,200
2018	1,497,109,550	0.03170%	\$474,583.73	\$474,000.00	\$474,248.66	10,258,820	2,500	0.53%	\$266,900	\$118,400	\$88,700
2019	1,487,837,630	0.03170%	\$471,644.53	\$471,600.00		-9,271,920	-2,400	-0.51%	\$266,900	\$118,400	\$86,300

- Business Licenses/Tax maintained at \$150 per year / \$350 Non Resident Fee;
- Continue enhance RCMP funding to support local initiatives and peak periods.
- Council continues to financially support the recruitment/relocation process for new Doctors to our community, as well as strategic efforts to further along provincially planned upgrades to the Stettler Health Care/Hospital Facilities.
- Stettler residents and visitors enjoy a high level of services and community facilities while local property taxes have consistently remained below the provincial average for similar sized municipalities (per Alberta Municipal Affairs most recent Financial Indicator Graphs)
- High quality water at affordable rates (\$1.4348 m³ & \$1.3900 m³) to Regional partners. (same as 2018 regional water rates)
- High quality municipal utility services at affordable rates for our local customers:
 - ✓ Flat Water Rate remains at \$10 per month
 - ✓ Water Rate increase of \$0.01m³ (\$2.79 to \$2.80)
 - ✓ **Sewer Rate** increase of **\$0.25** (\$22,25 to \$22.50)
 - ✓ **Garbage Rate** increase of **\$0.25** (\$23.25 to \$23.50)
 - Recycling Rate increase of \$0.25 (\$6.25 to \$6.50)
 Total \$62.50 per month + \$2.80 water consumption (\$61.75 per month in 2018)

Legislative Requirements

The 2019 Operating Budget and Tax Rate Bylaw #2119-19 have been prepared based on the 3 year 2019 – 2021 Interim Operating Budget approved December 18th, 2018, the 2019 Capital Budget approved on March 5th, 2019 as well as several subsequent individual budget adjustments that are considered necessary to improve forecasting accuracy.

Section 353 of the *Municipal Government Act* authorizes a Council to impose a tax in respect of property in the municipality to raise revenue to be used toward the payment of the expenditures set out in the budget of the municipality. Administration recommends that the 2019 Operating Budget be adopted by Town Council prior to the 2019 Tax Rate Bylaw being given all required readings.

Assessment Comparison

	2018	%	2019	%	Difference	
Residential	535,655,090	67.77%	537,462,140	69.66%	1,807,050	67.68%
Farmland	186,390	0.02%	185,740	0.02%	(650)	0.02%
Industrial	69,865,360	8.84%	71,053,140	9.21%	1,187,780	8.95%
Commercial	147,140,260	18.61%	147,495,710	19.12%	355,450	18.57%
GIPOT	3,105,240	0.39%	3,104,850	0.40%	(390)	0.39%
DIP (Provincial Industrial)	335,360	0.04%	205,170	0.03%	(130,190)	0.03%
Linear	11,668,610	1.48%	12,011,870	1.56%	343,260	1.51%
Total Taxable	767,956,310		771,518,620	100.00%	3,562,310	
Annexed Residential	11,015,220	1.39%	11,069,180	1.43%	53,960	1.39%
Annexed Farmland	164,330	0.02%	164,330	0.02%	1	0.02%
Annexed Commercial	11,308,780	1.43%	11,419,300	1.48%	110,520	1.44%
Revised Total Taxable	790,444,640	100.00%	794,171,430		3,726,790	100.00%
Total Growth & Inflation	9,487,130	1.24%	3,726,790	0.48%		
Growth	3,856,890	0.50%	4,769,760	0.62%	Growth	
Inflation	5,630,240	0.73%	(1,042,970)	-0.14%	Inflation	
Revised Total Taxable	790,444,640		794,171,430			
Total Exempt	166,535,810		167,171,880			_
Total Assessment	956,980,450		961,343,310			

Overall Assessment values for 2019 assessment purposes increased by \$3,726,790 (0.48%) over 2018 including \$4,769,760 (0.62%) due to new construction/linear growth and Property Assessment decreased in market value of 0.14% (\$1,042,970).

<u>Assessment Valuation and the Financial Impact on Municipal Property Taxation</u>

For 2019 property assessment/tax calculation purposes, <u>pre-existing residential</u> properties depreciated slightly by an <u>average</u> of -0.34% while <u>pre-existing non-residential</u> properties appreciated slightly by 0.52%.

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Residential	-0.34%	0.89%	-0.13%	-0.65%	2.09%	1.50%	0.58%	0.07%	0.26%	0.69%	9.48%	37.38%	19.45%
Non-Residential	0.52%	0.39%	0.70%	0.85%	1.47%	1.56%	1.49%	3.16%	1.44%	1.03%	5.79%	15.28%	14.92%

In considering the fair, equitable and transparent treatment of properties in both tax classes, a base split municipal tax rate is calculated and then utilized to ensure that the cumulative amount of municipal taxes collected from pre-existing properties in each property tax class is the same amount as was collected in the previous year. Following this, Council's desired and approved tax rate change(s) for each class are independently applied and a new split tax rate is calculated for each class.

In this way Town Council can achieve a desired and relatively accurate outcome from each property tax class without any municipal tax burden shifting between classes due to assessment valuation variations. There is tax shifting occurring within each tax class.

2019 Municipal Property Taxation

The 2019 <u>Interim</u> Operating Budget previously authorized a **2%** tax increase for municipal purposes from both tax classes with the school and housing authority estimated tax impacts being extra. Since then the actual 2019 housing requisitions has been received. Due to the Provincial Election on April 16, 2019, the Provincial ASFF payment has not been finalized by the Province. Administration has <u>estimated</u> the ASFF payment to increase by 4% based on prior year's summaries. (\$2,322,377 / 2,415,272 = \$92,895 / 4%)

A Summary of 2019 Property Taxation Options has been prepared to quantify some alternative cumulative financial/budgetary impacts at various reasonable taxation increases over 2018 levels.

	1	Municipal Ta	xes Only:				<u> </u>	All Tax Autho	riti	es:			Interim	F	Revised 2019
			New Taxes	Ne	w Taxes				Ne	ew Taxes			Budget		Available
<u>Option</u>	Residential	Non-Residential	Pre-existing	Ne	w Growth		Residential	Non-Residential	<u>Pr</u>	Pre-existing		<u>Impact</u>			for Capital
												\$	1,044,118	\$	22,745
#1	3.00%	3.00%	\$ 169,082	\$	31,199	#1	3.15%	3.32%	\$	263,293	#1	\$	66,149	\$	1,133,012
#2	2.50%	3.00%	\$ 151,264	\$	31,078	#2	2.80%	3.32%	\$	245,475	#2	\$	48,211	\$	1,115,074
#3	2.50%	2.50%	\$ 140,902	\$	31,047	#3	2.80%	2.98%	\$	235,113	#3	\$	37,818	\$	1,104,681
#4	2.00%	3.00%	\$ 133,446	\$	30,957	#4	2.46%	3.32%	\$	227,657	#4	\$	30,272	\$	1,097,135
#5	2.00%	2.00%	\$ 112,721	\$	30,897	#5	2.46%	2.64%	\$	206,933	#5	\$	9,487	\$	1,076,350
#6	3.00%	3.50%	\$ 179,444	\$	31,229	#6	3.15%	3.66%	\$	273,656	#6	\$	76,542	\$	1,143,405
#7	3.00%	2.50%	\$ 158,720	\$	31,168	#7	3.15%	2.98%	\$	252,931	#7	\$	55,756	\$	1,122,619
#8	4.00%	4.00%	\$ 225,443	\$	31,502	#8	3.84%	4.00%	\$	319,654	#8	\$	122,813	\$	1,189,676
#9	1.34%	1.06%	\$ 69,720	\$	30,679	#9	2.00%	2.00%	\$	163,932	#9	\$	(33,732)	\$	1,033,131
#10	3.00%	4.00%	\$ 189,807	\$	31,260	#10	3.15%	4.00%	\$	284,018	#10	\$	86,936	\$	1,153,799
<u>#11</u>	<u>1.432%</u>	<u>1.432%</u>	\$ 80,708	<u>\$</u>	30,724	<u>#11</u>	<u>2.06%</u>	<u>2.26%</u>	<u>\$</u>	174,920	<u>#11</u>	\$	(22,699)	\$	1,044,164

Administration has presented the 2019 Operating (Tax) Budget and Tax Rate Bylaw based on the following assumptions as authorized during the 2019 Interim Budget process:

Average 2.0% municipal tax increase to pre-existing residential properties Average 2.0% municipal tax increase to pre-existing non-residential properties.

The 2019 property tax increases, as presented, will generate an additional \$112,721 for <u>municipal</u> purposes from pre-existing 2018 taxpayers, and an additional \$30,897 will be generated for <u>municipal</u> purposes from new construction growth.

The amount of municipal taxes expected to be generated from remaining annexed properties is approximately \$152,821 based on the Town's lower <u>non-residential and farmland</u> rates, however is subject to the County's historically lower residential rate.

2019 Combined Property Taxation

Municipal taxes are the primary component (roughly $2/3^{rds}$) of the annual property tax notice. However the other substantial component is the Education Property Tax Requisition (roughly $1/3^{rd}$).

A rough breakdown is as follow:

Municipal – 69% of total property tax notice ASFF - 27% of total property tax notice

Seniors - 4% of property tax notice

Education tax has a significant impact on the overall amount of property taxes collected from both tax classes. The average percentage changes necessary from pre-existing 2018 tax classes are as follows; based on the actual 2019 Education Property Tax Requisition:

	<u>Residential</u>	<u>Non-Residential</u>
Municipal	2.00%	2.00%
Education	3.32%	3.85%

All property classes combined there is an estimated increase of \$92,895 (4%) in the school requisition for 2019.

- 2018 \$2,322,377
- 2019 \$2,415,272 (\$92,895 / 4% increase)
 - o ASFF \$2,231,163 (2018 \$2,145,349 / \$85,814 difference)
 - Separate School \$184,109 (2018 \$177,028 / \$7,081 difference)

The impact on each property class is broken down as follows:

The entire Residential property class is required to generate \$56,029 more for school purposes in 2019. \$45,512 will be generated from previously existing properties in 2018 representing a 3.32% increase and \$10,517 will be generated from new residential construction growth.

The amount required from the entire Non-Residential property class for school purposes in 2019 has increased by \$36,866. \$33,831 will be generated from previously existing properties in 2018 representing an increase of 3.85% and \$3,035 will be generated from new non-residential construction growth.

A multi-year comparison of the average financial impact on each "Previously existing" property tax class based on the combined "Real Dollar" property tax increase (from all tax authorities) is as follows:

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	Total
Residential	2.46%	2.70%	1.98%	1.68%	2.97%	1.11%	2.23%	6.39%	2.99%	2.14%	26.65%
Non-Residential	2.64%	2.86%	1.92%	1.44%	3.58%	3.55%	1.48%	5.64%	1.26%	0.54%	24.91%
Combined Levy	2.53%	2.76%	1.96%	1.59%	3.17%	1.96%	1.98%	6.15%	2.42%	1.59%	26.11%

Options:

- 1. Town Council may desire to change expenditure allocations for any purposes within the proposed 2019 Operating (Tax) Budget thereby changing the projected amount available for capital purposes.
- 2. Town Council may consider changing the percentage increase for either property tax class which will result in a corresponding enhancement or a reduction in the projected amount available for capital purposes. The impact of a 1% change in either class is as follows:

Residential Class 1% change equals: +/- \$35,636 Non-Residential Class 1% change equals: +/- \$20,725

Combined 1% change: +/- \$56,361 (½% - \$28,181)

Sample Properties

To better appreciate the changes in total taxes over the years and between assessment classes, several property tax bills have been included.

1976 1,080 square ft	2018	2019	Increase \$	Increase %	2017	2016	2015	2014	2013	2012	2011
Assessment	274,230	271,400	-2,830	-1.03%	272,290	273,200	270,410	265,140	260,480	259,450	259,710
V33G33111G111	2/4,200	2/1,400	-2,000	-1.00/0	2/2,2/0	27 3,200	2/0,410	200,140	200,400	237,430	237,710
Taxes:											
Municipal	1,824	1,847	23	1.28%	1,791	1,760	1,696	1,648	1,596	1,552	1,509
School	702	720	18	2.56%	677	670	660	649	675	671	597
Seniors	110	114	4	3.64%	102	96	87	78	72	73	56
Total Taxes	2,636	2,681	45	1.72%	2,571	2,526	2,443	2,375	2,343	2,296	2,162
1976 Double Wide	e Mobile H	ome 22' x 54	on owned lot	· ·							
#204214000	2018	2019	Increase \$	Increase %	2017	2016	2015	2014	2013	2012	2011
Total Assessment	132,790	133,740	950	0.72%	131,310	130,010	130,290	127,850	127,190	126,040	131,890
Total Taxes	1,276	1,321	45	3.52%	1,240	1,202	1,177	1,145	1,144	1,115	1,098
1964 Residence in	n Parkdale	•									
#831550002	2018	2019	Increase \$	Increase %	2017	2016	2015	2014	2013	2012	2011
Total Assessment	204,600	205,820	1,220	0.60%	201,370	202,610	203,060	199,750	194,690	195,090	195,710
Total Taxes	1,966	2,032	66	3.36%	1,901	1,873	1,834	1,789	1,751	1,727	1,629
1983 Highway Co	mmercial	oroperty:									
#910090001	2018	2019	Increase \$	Increase %	2017	2016	2015	2014	2013	2012	2011
Total Assessment	798,600	808,910	10,310	1.29%	759,670	754,830	738,480	710,320	692,600	678,370	650,930
Total Taxes	10,516	10,878	362	3.45%	9,776	9,598	9,299	8,762	8,324	8,155	7,641
1972 Industrial bu	ilding:										
#407157008	2018	2019	Increase \$	Increase %	2017	2016	2015	2014	2013	2012	2011
Total Assessment	616,720	623,890	7,170	1.16%	614,950	611,520	607,830	602,760	602,130	601,370	591,120
Total Taxes	8,120	8,390	270	3.33%	7,914	7,775	7,653	7,435	7,237	7,229	6,939

Town of Stettler									
Annual Financial Incrementa	al Impact or	n Average R	esidentia	al Custome	er:				
	2017	2017	Diff	2018	2018	Diff	2019	2019	Diff
Assessment	-0.33%	\$272,290		0.71%	\$274,230		-1.03%	\$271,400	
ASFF		\$677	\$7.00		\$702	\$25.00		\$720	\$18.00
Seniors		\$102	\$6.00		\$110	\$8.00		\$114	\$4.00
Municipal Tax Levy		\$1,791.00	\$31.00		\$1,824.00	\$33.00		\$1,847.00	\$23.00
INIUMCIPAL TAX LEVY		71,731.00	731.00		71,024.00	\$33.00		71,047.00	Ş 2 3.00
							\$2.80x		
Water Rate per Cubic Meter	\$2.78 x			\$2.79 x			17m3 x		
Based on 17 M3 per Month	17m3 x 12	\$567.12	\$10.20	17m3 x 12	\$569.16	\$2.04	12	\$571.20	\$2.04
 Water Fixed Rate -									
\$10.00 per Month	\$10 x 12	\$120.00	\$0.00	\$10 x 12	\$120.00	\$0.00	\$10 x 12	\$120.00	\$0.00
	7-011-	Ψ==0.00	70.00	7-011-1	722000	70.00	7-011-	722000	70.00
	400.00			400.00			400 50		
	\$22.00 x	4	4	\$22.25 x	40.00 00	40.00	\$22.50 x	4	4
Sewer Fixed Rate per Month	12	\$264.00	\$6.00	12	\$267.00	\$3.00	12	\$270.00	\$3.00
	\$23.00 x			\$23.25 x			\$23.50 x		
Garbage Fixed Rate per Month	12	\$276.00	\$6.00	12	\$279.00	\$3.00	12	\$282.00	\$3.00
							\$6.50 x		
Recycling Fixed Rate	\$6.25 x 12	\$75.00	\$3.00	\$6.25 x 12	\$75.00	\$0.00		\$78.00	\$3.00
The Grand Fixed Nate	70.23 X 12	773.00	75.00	70.23 X 12	773.00	70.00	12	\$70.00	75.00
Total (Municipal Only)		\$3,093.12	\$56.20		\$3,134.16	\$41.04		\$3,168.20	\$34.04
Overall Percentage Change			1.85%			1.33%			1.09%
Total - Municipal / ASFF / Seniors		\$3,872.12	\$69.20		\$3,946.16			\$4,002.20	\$56.04
Overall Percentage Change -									
Municipal / ASFF / Seniors			1.82%			1.91%			1.42%
			\$69.20			\$74.04			\$56.04

		Water							
	Typical	Total	Sanitary	Storm	Solid		Yard	Year	
Municipality	User	/month -	Sewer	Sewer	Waste	Recycling	Waste	Bylaw	Population
	/month	20m³ per	Total /month	/month	/month	/month	(Compost) /month	Updated	
		month	/111011111						
High Level	\$57.75	\$32.00	\$10.00		\$15.75			2019	3,159
Bonnyville	\$74.21	\$49.27	\$12.30		\$9.10	\$3.54		2019	5,417
Magrath	\$86.20	\$53.20	\$20.00		\$13.00			2019	2,374
Raymond	\$89.60	\$43.60	\$20.00		\$26.00	\$26.00		2019	3,708
Edson	\$90.50	\$28.43	\$45.07		\$17.00		2019	8,414	
Brooks	\$95.66	\$60.27	\$18.20			\$13.65 \$3.54		2019	14,451
Vegreville	\$95.77	\$66.90	\$5.87	\$6.00	·	\$6.00 \$6.00		2019	5,708
Whitecourt	\$96.48	\$31.63	\$34.83		\$21.40 \$8.62		2019	10,204	
Banff	\$97.69	\$24.29	\$56.73	• • • • •	\$16.67		2019	7,851	
High River	\$97.91	\$34.28	\$46.95	\$2.83	\$11.05	\$2.80		2019	13,584
Jasper	\$99.82	\$47.40	\$13.60		\$27.92	\$10.90		2019	5,236
Vulcan	\$100.08	\$53.00	\$13.00		\$34.08			2019	1,917
Barrhead	\$101.58	\$64.43	\$22.55		\$14.60			2019	4,579
Drumheller	\$102.45	\$52.29	\$47.66			\$2.50		2019	7,982
Big Valley	\$103.50	\$75.00	\$20.00		\$8.50			2019	346
Coalhurst	\$103.65	\$39.75	\$37.30	\$5.50	\$18.90	\$2.20		2019	2,668
Cardston	\$104.46	\$41.50	\$45.66		\$15.68	\$1.62		2019	3,585
Beaverlodge	\$107.45	\$52.50	\$33.70		\$20.00			2019	2,465
Millet	\$111.38	\$67.88	\$22.00		\$21			2019	1,945
Crossfield	\$114.34	\$50.98	\$38.23		\$15.38	\$9.75		2019	2,983
Red Deer	\$115.80	\$46.95	\$46.60			\$22.25		2019	100,418
Beaumont	\$116.90	\$52.60	\$40.06		010 -0	\$24.24		2019	17,396
Medicine Hat	\$118.09	\$49.28	\$43.72		\$18.58	\$6.50		2019	63,260
Stettler	\$118.50	\$66.00	\$22.50	ф т т т	\$23.50	\$6.50		2019	5,952
Strathmore	\$119.08	\$61.75	\$26.40	\$7.77	\$23.16			2019	13,756
Coaldale	\$119.37	\$44.96	\$36.96	\$7.95	\$29			2019	8,215
Slave Lake Redcliff	\$119.75	\$57.03 \$64.36	\$34.80 \$36.25		\$15.78	\$12.14		2019 2019	6,651
Sexsmith	\$122.85				\$22.24	\$6.60		2019	5,600
	\$123.34	\$46.30	\$53.44 \$39.06		\$17.00 \$20.50	\$6.60	\$1.50	2019	2,620
Cold Lake Hanna	\$126.04 \$126.35	\$55.80 \$83.10	\$21.00		\$20.50	\$9.18	\$1.50	2019	14,961 2,559
Carstairs	\$128.20	\$67.00	\$40.20		\$21.00	25		2019	4,077
Leduc	\$128.34	\$59.24	\$41.60	\$5.00	\$21.00			2019	29,993
Okotoks	\$128.76	•	\$53.43	\$6.50			2019		
Grande Cache	\$131.42	\$62.78	\$37.64	ψ0.50	\$24.00	\$7.00		2019	3,571
Camrose	\$131.47	\$64.79	\$42.67		\$18.01	\$6.00		2019	18,742
Ponoka	\$132.57	\$73.15	\$33.42		\$19.52			2019	7,229
Peace River	\$132.67	\$83.67	\$32.00		\$17			2019	6,842
Grande Prairie	\$133.80	\$46.61	\$56.80		\$20.21			2019	63,166
Rocky Mtn. House	\$134.22	\$62.55	\$44.15		\$27.52	+ . 5 0		2019	6,635
Fort Saskatchewan	\$134.49	\$59.60	\$47.17		\$27	7.72		2019	24,149
Westlock	\$134.80	\$77.50	\$24.60	\$2.00	•	\$28.70		2019	5,101
Wainwright	\$139.87	\$77.75	\$36.17	\$5.00	\$14.50	\$6.45		2019	6,270
Redwater	\$140.66	\$67.80	\$38.21		\$28.20	\$2.95		2019	2,053
Drayton Valley	\$140.95	\$62.25	\$55.00		\$19.00			2019	7,235
Canmore	\$141.46	\$34.67	\$73.69		\$18.27	\$14.83		2019	13,992
Airdrie	\$145.16	\$47.81	\$70.56		\$21.31		.48	2019	61,581
Morinville	\$145.32	\$70.32	\$48.31	\$5.00	\$11.07	\$4.50	\$6.12		9,848
Sundre	\$145.90	\$66.50	\$48.50	\$5.25	\$19.65		\$6.00	2019	2,729
Bashaw	\$146.05	\$88.20	\$44.10		\$13	3.75		2019	830
Penhold	\$148.45	\$40.80	\$80.40	\$4.25	\$23.00			2019	3,277
Devon	\$151.26	\$44.46	\$68.80	\$8.00	\$30.00		2019	6,578	
Vermilion	\$161.88	\$102.53	\$38.31		\$18.04	\$3.00		2019	4,084
Blackfalds	\$168.45	\$80.33	\$60.39		\$27.73		2019	9,328	
Lacombe	\$170.33	\$76.17	\$62.40		\$31	.76		2019	13,057
Olds	\$202.05	\$68.63	\$107.00		\$26	5.42		2019	9,184

Water, Sewer, Garbage & Recycling				2019 Budget - May 14, 2019								
Net Budget Impacts		_										
		<u>2016</u>		<u>2017</u>		<u>2018</u>		<u>2019</u>		<u>2020</u>		<u>2021</u>
		\$10/month plu	ıs	\$10/month plus	\$1	0/month plus	\$10	/month plus	\$1	0/month plus	\$1	0/month plus
		630,000 m ³		630,000 m ³		630,000 m ³	5	90,000 m ³		590,000 m ³		590,000 m ³
		@ \$2.73 m ³		@ \$2.78m ³	(@ \$2.7900 m ³	@	\$2.8000 m ³	(@ \$2.8200m ³	(2 \$2.8500 m ³
Revenue - Water		\$ 3,002,7	702	\$ 3,026,251	\$	2,992,355	\$	3,128,812	\$	3,153,643	\$	3,172,675
Expenditures - Water		\$ 2,794,0	070	\$ 2,823,535	\$	2,816,041	\$	3,033,843	\$	3,082,311	\$	3,110,648
Net Budget Impact		\$ 208,6	632	\$ 202,716	\$	176,314	\$	94,969	\$	71,332	\$	62,027
Net Depreciation, not include	ided	\$ 302,7	731	\$ 300,215	\$	297,241	\$	299,040	\$	298,358	\$	297,677
Debenture Principal, include	ded	\$ 130,	180	\$ 135,850	\$	145,570	\$	148,220	\$	154,780	\$	161,640
Plus R.O.I. Included in Exp		\$ 260,0		\$ 250,000	\$	240,000	\$	235,000	\$	225,000	\$	216,000
Debenture Interest, included		\$ 105,6		\$ 99,730		96,830	\$	87,300	\$	80,660	\$	73,720
		<u>2016</u>		<u>2017</u>		<u>2018</u>		<u>2019</u>		<u>2020</u>		<u>2021</u>
		@ \$21.50/mon		@ \$22/month		•	_			•		\$23.00/month
Revenue - Sewer		\$ 921,7		\$ 905,890	-	948,010	\$	941,490	\$	946,490	\$	951,490
Expenditures - Sewer		\$ 658,8		\$ 681,482	_	754,073	\$	714,907	\$	657,054	\$	660,439
Net Budget Impact		\$ 262,8	889	\$ 224,408	\$	193,937	\$	226,583	\$	289,436	\$	291,051
Debenture Princ & Int		\$ 226,7	750	\$ 226,580	\$	262,100	\$	226,280	\$	160,940	\$	160,900
Dependie i fine & int		Ψ 220,	700	ψ 220,300	Ψ	202,100	Ψ	220,200	Ψ	100,040	Ψ	100,300
		<u>2016</u>		2017		2018		2019		2020		2021
		<u> </u>			1							
		2175/month		2180/month	-	2185/month	_	190/month		2195/month		2200/month
		@ \$22.50/mon		2180/month @ \$23/month	@	2185/month \$23.25/month	@\$	190/month 623.50/month	@	2195/month \$23.75/month	@	2200/month \$24.00/month
Revenue - Garbage		@ \$22.50/mon \$ 614,	170	2180/month @ \$23/month \$ 631,580	@ \$	2185/month \$23.25/month 639,615	@ \$	190/month 623.50/month 648,725	@ \$	2195/month \$23.75/month 657,927	@ \$	2200/month \$24.00/month 667,219
Expenditures - Garbage		@ \$22.50/mon \$ 614,7 \$ 525,4	170 484	2180/month @ \$23/month \$ 631,580 \$ 548,813	@ \$ \$	2185/month \$23.25/month 639,615 582,938	@ \$ \$	190/month 23.50/month 648,725 593,120	@ \$	2195/month \$23.75/month 657,927 618,176	@ \$	2200/month \$24.00/month 667,219 641,352
		@ \$22.50/mon \$ 614,	170 484	2180/month @ \$23/month \$ 631,580	@ \$	2185/month \$23.25/month 639,615	@ \$	190/month 623.50/month 648,725	@ \$	2195/month \$23.75/month 657,927	@ \$	2200/month \$24.00/month 667,219
Expenditures - Garbage		@ \$22.50/mon \$ 614,7 \$ 525,4	170 484	2180/month @ \$23/month \$ 631,580 \$ 548,813	@ \$ \$	2185/month \$23.25/month 639,615 582,938	@ \$ \$	190/month 23.50/month 648,725 593,120	@ \$	2195/month \$23.75/month 657,927 618,176	@ \$	2200/month \$24.00/month 667,219 641,352
Expenditures - Garbage		@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6	170 484	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767	@ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677	@ \$ \$	190/month i23.50/month 648,725 593,120 55,605	@ \$	2195/month \$23.75/month 657,927 618,176 39,751	@ \$	2200/month \$24.00/month 667,219 641,352 25,867
Expenditures - Garbage		@ \$22.50/mon \$ 614,7 \$ 525,4	170 484	2180/month @ \$23/month \$ 631,580 \$ 548,813	@ \$ \$	2185/month \$23.25/month 639,615 582,938	@ \$ \$	190/month 23.50/month 648,725 593,120	@ \$	2195/month \$23.75/month 657,927 618,176	@ \$	2200/month \$24.00/month 667,219 641,352
Expenditures - Garbage		@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6	170 484 686	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767	@ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160	@ \$ \$	190/month 648,725 593,120 55,605 2019 2160	8 \$	2195/month \$23.75/month 657,927 618,176 39,751	@ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170
Expenditures - Garbage Net Budget Impact		@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6 2016 2145 @ \$6/month	170 484 686	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150	@\$\$\$@	2185/month \$23.25/month 639,615 582,938 56,677	@ \$ \$	190/month 23.50/month 648,725 593,120 55,605 2019	8 \$	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165	@ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month
Expenditures - Garbage	Compost	@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4	170 484 686 440	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250	@ \$ \$ \$ @ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month	@ \$ \$ \$ @ \$	190/month 623.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month	<pre></pre>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 \$6.50/month	@ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260
Expenditures - Garbage Net Budget Impact Revenue - Recycling	Compost	@ \$22.50/mon \$ 614, \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2	170 484 686 440	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970	@ \$ \$ \$ @ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000	@ \$ \$ \$ \$ \$	190/month 623.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480	@ \$ \$ \$ \$	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870	@ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	·	@ \$22.50/mon \$ 614, \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2	170 484 686 440 230	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280	@ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510	@ \$ \$ \$ \$ \$ \$	23.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665	@ \$ \$ \$ \$ \$ \$	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060	@ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	·	@ \$22.50/mon \$ 614, \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2	170 484 686 440 230 210	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171	@ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	23.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2\$6.50/month 168,870 152,810 16,060	@ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/montl 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C	·	@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2	170 484 686 440 230 210 417 854	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171 \$ 462,145	@ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510 445,438 581,467	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2019 2160 \$6.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665 396,822 679,528	@ \$ \$ <mark>\$</mark>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060 416,579 646,038	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175 598,886
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	·	@ \$22.50/mon \$ 614, \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2	170 484 686 440 230 210 417 854	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171	@ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	23.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2\$6.50/month 168,870 152,810 16,060	@ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175 598,886
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	act:	@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2 \$ 579,4 \$ 711,8 \$ 1,291,2	170 484 686 440 230 210 417 854 271	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171 \$ 462,145 \$ 992,316	@ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510 445,438 581,467	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2019 2160 \$6.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350	@ \$ \$ <mark>\$</mark>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060 416,579 646,038	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175 598,886
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	act:	@ \$22.50/mon \$ 614, \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2 \$ 579,4 \$ 711,8 \$ 1,291,2	170 484 686 440 230 210 417 854 271	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171 \$ 462,145 \$ 992,316	@ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510 445,438 581,467	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	23.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350	@ \$ \$ <mark>\$</mark>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060 416,579 646,038	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175 598,886
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	act:	@ \$22.50/mon \$ 614, \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2 \$ 579,4 \$ 711,8 \$ 1,291,2 1/2% Municipal T \$.01 increase in N	170 484 686 440 230 210 417 854 271	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171 \$ 462,145 \$ 992,316	@ \$ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510 445,438 581,467	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	23.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350 28,183 5,902	@ \$ \$ <mark>\$</mark>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060 416,579 646,038	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/montl 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175 598,886
Revenue - Recycling Expenditures - Garbage Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	act:	@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6 \$ 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2 \$ 579,4 \$ 711,8 \$ 1,291,2 1/2% Municipal T \$.01 increase in M	170 484 686 440 230 210 417 854 271 ax Irrian	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171 \$ 462,145 \$ 992,316 circease cipal Water e Municipal WATE	@ \$ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510 445,438 581,467 1,026,905	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2019 2160 \$6.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350 28,183 5,902 29,605	@ \$ \$ <mark>\$</mark>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060 416,579 646,038	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/montl 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175 598,886
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	act:	@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6 \$ 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2 \$ 579,4 \$ 711,8 \$ 1,291,2 1/2% Municipal T \$.01 increase in National States of Nati	170 484 686 440 230 210 417 854 271 Fax Ir Muniumuniumuniumuniumuniumuniumuniumuniu	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171 \$ 462,145 \$ 992,316 acrease cipal Water e Municipal WATE cipal Water (COMM	@ \$ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510 445,438 581,467 1,026,905	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2019 2160 \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350 28,183 5,902 29,605 1,103	@ \$ \$ <mark>\$</mark>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060 416,579 646,038	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/montl 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175 598,886
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	act:	@ \$22.50/mons \$ 614,5 \$ 525,4 \$ 88,6 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2 \$ 579,4 \$ 711,8 \$ 1,291,2 1/2% Municipal T \$.01 increase in N \$1 increase in Fla \$.01 increase in Fla \$.05 increase in F	170 484 686 440 230 210 417 854 271 Gax Irri Munio Munio Flat Fe	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171 \$ 462,145 \$ 992,316 acrease cipal Water e Municipal WATE cipal Water (COMM	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510 445,438 581,467 1,026,905	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	23.50/month 648,725 593,120 55,605 2019 2160 \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350 28,183 5,902 29,605 1,103 1,268	@ \$ \$ <mark>\$</mark>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060 416,579 646,038	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867 2021 2170 \$6.50/month 169,260 157,030 12,230 391,175 598,886
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/C Net Budget Impact	act:	@ \$22.50/mon \$ 614,7 \$ 525,4 \$ 88,6 \$ 2016 2145 @ \$6/month \$ 154,4 \$ 135,2 \$ 19,2 \$ 771,6 \$ 711,6 \$ 1,291,2 1/2% Municipal T \$.01 increase in M \$1 increase in M \$.05 increase in Fla \$.05 increase in F	170 484 686 440 230 210 417 854 271 Gax Irritatife Municipatife Hunicipatife Flat F Flat F	2180/month @ \$23/month \$ 631,580 \$ 548,813 \$ 82,767 2017 2150 @ \$6.25/month \$ 161,250 \$ 140,970 \$ 20,280 \$ 530,171 \$ 462,145 \$ 992,316 acrease cipal Water e Municipal WATE cipal Water (COMM	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2185/month \$23.25/month 639,615 582,938 56,677 2018 2160 \$6.25/month 162,000 143,490 18,510 445,438 581,467 1,026,905	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2019 2160 \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350 28,183 5,902 29,605 1,103	@ \$ \$ <mark>\$</mark>	2195/month \$23.75/month 657,927 618,176 39,751 2020 2165 2 \$6.50/month 168,870 152,810 16,060 416,579 646,038	@ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2200/month \$24.00/month 667,219 641,352 25,867

2019 OPERATING BUDGET

		Revenues	Expenditures
1	COUNCIL	-	209,100
2	ADMINISTRATION / GENERAL	8,032,162	1,160,197
3	FIRE DEPARTMENT	389,354	854,865
4	POLICE SERVICES	563,249	1,266,458
5	EMERGENCY MGMT. SERVICES	-	20,218
6	AMBULANCE SERVICES	-	-
7	BYLAW & ENFORCEMENT	110,150	181,377
8	SHOP & COMMON SERVICES	-	146,230
9	TRANSPORTATION SERVICES	270,515	2,099,381
10	AIRPORT	10,880	50,703
11	WATER & SUPPLY	3,135,812	3,040,843
12	UTILITY ROI	-	(235,000)
13	SANITARY SEWER	941,490	714,907
14	WASTE MANAGEMENT	817,205	741,935
15	FCSS	157,148	196,435
16	CEMETERY	23,600	81,428
17	LAND PLAN. & DEVELOPMENT	69,500	386,605
18	COMMUNITY SERVICES	-	25,000
19	ECONOMIC DEVELOPMENT	197,050	585,067
20	PROPERTY SUBDIVISION	2,000	53,920
21	PROPERTY RENTAL	283,095	57,460
22	PARKS AND LEISURE	1,351,470	3,138,906
23	CULTURE	53,000	475,295
24	STATUTORY REQUISITION	2,746,995	2,746,995
25	CONTRIBUTION TO CAPITAL	-	1,156,350
	TOTALS	19,154,675	19,154,675