MEMORANDUM

To: Town of Stettler Council

From: Administration

Date: May 11, 2021 (Council Budget Deliberations)

Re: 2021 Tax Budget



Highlights of the 2021 Budget (update)

Total 2021 Budget	18,752,218					
Total Revenue Other Than Taxes	10,070,285	53.70%				
Total 2021 Tax Levy	8,681,933	46.30%			2020 Actual	2021 New
Residential	3,738,953	62.39%	43.07%	3,722,063	16,890	
Non Residential					2,214,682	39,140
Total Tax Levy Required for Mu	nicipal Operations	5,992,775	100.00%		5,936,745	56,030
DIP (Provincial Industrial Asses	ssment New 2018)	916		0.01%		5,992,775
ASFF School		2,315,601		26.67%		
Senior Lodges		368,112		4.24%		
Over/Under Levy (ASFF, Seniors)		4,529		0.05%		
		8,681,933		100.00%		

COVID Impact - 2021

COVID continues to take an unprecedented toll on our economy and the uncertainty into the Town of Stettler finances. The on again / off again closures of our facilities and cancellation of recreational programming, has resulted in very uncertain potential revenue losses. Our immediate priority is the health of our residents but we must also start looking to the future and planning for recovery. We will continue to act in the best interests of our taxpayers while ensuring the Town of Stettler remains the true "Heart of Alberta." This budget assumes that programming revenue will not be back to pre-COVID levels, some revenue losses will continue through 2021 and will start recovery in July/August. As such no additional revenue adjustments due to COVID have been made from the 2021 interim budget in December 2020. Nontax revenue impairment is real but not expected to be permanent given the nature of the services that the Town provides.

Budget Summary			
Revenue	Total Budget	Difference	%
2020 Budget (May 2020)	\$18,240,375		
2021 Interim Budget (Dec 2020)	\$18,811,688	\$571,313	3.13%
2021 Budget (May 2021)	\$19,495,681	\$683,993	3.64%
Expenses			
2020 Budget (May 2020)	\$17,691,128		
2021 Interim Budget (Dec 2020)	\$18,162,839	\$471,711	2.67%
2021 Budget (May 2021)	\$18,752,218	\$589,379	3.24%
Available fo Capital = 1% tax = \$5	59,368		
2020 Budget (May 2020)	\$549,247		
2021 Interim Budget (Dec 2020)	\$648,849	\$99,602	1.68%
2021 Budget (May 2021)	\$743,463	\$94,614	1.59%

Current/Relevant Municipal Budget Considerations:

Updated revenue and expenditure forecasting from the previously approved 2021 Interim Operating Budget has resulted in an <u>increase of \$94,614</u> being available for the 2021 Capital Budget. Provided Town Council approves a <u>0%</u> property tax increase in both classes, the amount estimated as available for capital (from operating) in 2021 will <u>increase</u> to \$743,463 from \$648,849, an increase of \$94,614 (\$81,295 nontax adjustments to 2021 Interim Budget / \$13,319 from revised tax estimates at 0%)

Town of Stettler - 2021 Budget Adjustments								
	<u>Mu</u>	nicipal_	Water, Sewer, Garbage	DIP		ASFF	Housing	
Revenues								
2021 Tax Adjustment - Council Adjustment								
2021 Tax Adjustment from assessment (\$5,980,372 - \$5,992,775)	\$	12,403						
Housing Authority Req (\$368,792-\$368,112)							\$ (680)	
Education Tax - Residential (\$1,411,886 - \$1,406,042)					\$	(5,844)		
Education Tax - Non-Res (\$915,416 - \$909,559)					\$	(5,857)		
2020 Overlevy / Underlevy (DIP, ASFF, Seniors)	\$	4,529		\$ 916	3			
2021 Capital Budget - Operating Projects (non TCA) (due from res)	\$ 6	645,000						
Summer Village of White Sands Adm (Jan, feb, March @ \$2667)	\$	8,000						
SRO Clearview/County 66% (Sept to Dec) (\$86,752 /12 x 4months)	\$	28,917						
Waste Management (hauling landfill) new contract C&S			\$ (2,474)					
Total Revenues	\$ 6	698,849	\$ (2,474)	\$ 916	3 \$	(11,701)	\$ (680)	\$ 684,910
Expenses			,			,	,	
Separate School Requisition (\$177,176 - \$166,953.96)					\$	(10,221)		
Public School Requisition (\$2,150,127 - \$2,148,646.92)					\$	(1,480)		
DIP (Designated Industrial Property)				\$ 916	3	(, ,		
Housing Authority Req (\$368,792-\$368,112+\$590 over/under)							\$ (680)	
Grants in lieu of taxes (GIPOT) \$28,125 reduced to 44% collected / Allow for tax rebates (\$14,283 - \$15800)	\$	1,517					, ,	
AMSC Insurance (\$220,090 - \$199,684)	\$	(15,305)	\$ (5,101)					
2021 Capital Budget - Operating Projects (non TCA) (op expense)	\$ 6	645,000						
Street Lights - Power (rate rider adjustment) (total adj-\$29,300)	\$	(12,599)						
WTP - Power (rate rider adjustment) (total adj-\$29,300)	\$	-	\$ (9,083)					
SRC - Pool - Power (rate rider adjustment) (total adj-\$29,300)	\$	(4,688)						
SRC - Arena - Power (rate rider adjustment) (total adj-\$29,300)	\$	(2,930)						
SRC - Parks - Pumpouts (\$550 / s/b \$5500)	\$	4,950						
Total Expenses	\$ (615,945	\$ (14,184)	\$ 916	5 \$	(11,701)	\$ (680)	\$ 590,296
Overall Change	\$	82,904	\$ 11,710	\$ -	\$	0	\$ -	
2021 Interim Budget - Amount Available for Capital	\$:	235,518	\$ 413,331	\$ -	\$	-	\$ -	\$ 648,849
2021 Final Budget - Amount Available for Capital		318,422	\$ 425,041	\$ -	\$		\$ -	\$ 743,463
	\$	94,614						\$ (94,614

<u>N</u>	<mark>Iunicipal Taxe</mark>	es Only:			<u>A</u>	II Tax Authorit	ties	<u>:</u>			Interim	R	evised 2021
		New Taxes	New Taxes				Ne	w Taxes			Budget		Available
Residential	Non-Residential	Pre-existing	New Growth		Residential	Non-Residential	Pre	e-existing			Impact		for Capital
										\$	648,849	\$	81,295
0.00%	0.00%	\$ -	\$ 56,029	#1	1.16%	0.90%	\$	90,634	#1	\$	13,319	\$	743,463
	erta 1.9% (All	Municipal Taxe Residential Non-Residential	Municipal Taxes Only: New Taxes	Residential Non-Residential Pre-existing New Growth	Municipal Taxes Only: New Taxes New Taxes	Municipal Taxes Only: New Taxes Residential Non-Residential Pre-existing New Growth Residential	Municipal Taxes Only: New Taxes Residential Non-Residential Pre-existing New Growth Residential Non-Residential Non-Residential Non-Residential Non-Residential Non-Residential Non-Residential	Municipal Taxes Only: New Taxes Residential Non-Residential Pre-existing New Growth Residential Non-Residential Pre-existing New Growth Residential Non-Residential Pre-existing New Growth Residential Non-Residential Pre-existing New Growth	Municipal Taxes Only: All Tax Authorities:	Municipal Taxes Only: New Taxes Residential Non-Residential Pre-existing New Growth Residential Non-Residential Pre-existing New Growth Residential Pre-existing Non-Residential Pre-existing New Growth Residential Pre-existing Non-Residential Pre-existing Pre-existing Non-Residential Pre-existing Pre-existing	Perta 1.9% (All Items - March 2020 to March 2021) Municipal Taxes Only: New Taxes New Taxes Residential Non-Residential Pre-existing New Growth Residential Non-Residential Pre-existing Residential Non-Residential Pre-existing \$ 1.9% (All Items - March 2020 to March 2021) All Tax Authorities: New Taxes New Taxes Residential Non-Residential Pre-existing \$ 1.9% (All Items - March 2020 to March 2021)	Municipal Taxes Only: All Tax Authorities: Interim	Municipal Taxes Only: All Tax Authorities: Interim Residential Non-Residential Pre-existing New Growth Residential Non-Residential Pre-existing Impact \$648,849 \$

• Consistent or enhanced funding for Community Partners:

Seniors Housing Support	\$368,112	(+\$17,794 or 5.08% increase 2020 - \$350,318)
Library	\$238,492	(-\$11,690 or 4.67% decrease 2020 - \$250,182)
Parkland Regional Library	\$50,890	(\$0.00 - 0% increase 2020 - \$50,890)
Board of Trade -Net	\$323,805	(+\$36,595 or 12.74% increase 2020 - \$287,210)
Joint Landfill	\$386,880	(Consistent with 2020)
Heartland Youth Centre	\$50,000	(Consistent with 2020)
Museum	\$34,000	(Consistent with 2020)
FCSS	\$196,435	(Consistent with 2020)
Handi-Bus	\$25,000	(Consistent with 2020)
Heartland Beautification	\$22,200	(Consistent with 2020)

• Amount available for the 2021 Capital Budget (\$4,549,191) from the Interim Operating Budget (adopted in December 2020) + 2021 Budget (May):

2021 Budget (May 2021)		2021 Interim Budget (Dec 2020)	Diff
General Reserve	\$318,422	\$235,518	\$82,904
Water Surplus	\$69,333	\$55,149	\$14,184
Other Surplus (waste, sewer)	<u>\$355,708</u>	<u>\$358,182</u>	<u>-\$2,474</u>
	\$743,463	\$648,849	\$94,614

County of Stettler No. 6 Recreation Contribution Partnership

									Capital		
					Actual Paid by				(35% \$93,300) +		
				Town of Stettler	County of	Assessment			(65%	Available for	
	Assessment	Agreement %	% (\$) Amount	Budget	Stettler	Diff	Budget Diff	% Diff	\$173,600)	Capital	Operating
2015	1,619,422,100	0.03170%	\$513,356.81	\$513,300.00	\$513,451.54	0	0	0.00%	\$266,900	\$118,400	\$128,000
2016	1,564,948,030	0.03170%	\$496,088.53	\$496,000.00	\$495,612.29	-54,474,070	-17,300	-3.37%	\$266,900	\$118,400	\$110,700
2017	1,486,850,730	0.03170%	\$471,331.68	\$471,500.00	\$471,008.25	-78,097,300	-24,500	-4.94%	\$266,900	\$118,400	\$86,200
2018	1,497,109,550	0.03170%	\$474,583.73	\$474,000.00	\$473,521.29	10,258,820	2,500	0.53%	\$266,900	\$118,400	\$88,700
2019	1,487,837,630	0.03170%	\$471,644.53	\$471,600.00	\$470,979.71	-9,271,920	-2,400	-0.51%	\$266,900	\$118,400	\$86,300
2020	1,361,294,500	0.03170%	\$431,530.36	\$431,500.00	\$430,433.44	-126,543,130	-40,100	-8.50%	\$266,900	\$118,400	\$46,200
2021	1,361,294,500	0.03170%	\$431,530.36	\$431,500.00		0	0	0.00%	\$266,900	\$118,400	\$46,200
2022	1,374,907,445	0.03170%	\$435,845.66	\$435,845.00		13,612,945	4,345	1.01%	\$266,900	\$118,400	\$50,545
2023	1,388,656,519	0.03170%	\$440,204.12	\$440,204.00		13,749,074	4,359	1.00%	\$266,900	\$118,400	\$54,904

- \$150 COVID relief contribution to local businesses
- Business Licenses/Tax maintained at \$150 per year / \$350 Non-Resident Fee;
- Continue enhance RCMP funding to support local initiatives and peak periods.
- Council continues to financially support the recruitment/relocation process for healthcare workers to our community, as well as strategic efforts to further along provincially planned upgrades to the Stettler Health Care/Hospital Facilities which are progressing.
- Stettler residents and visitors enjoy a high level of services and community facilities while local property taxes have consistently remained below the provincial average for similar sized municipalities (per Alberta Municipal Affairs most recent Financial Indicator Graphs)
- High quality water at affordable rates (\$1.4420 m³ & \$1.3960 m³) to Regional partners.
- High quality municipal utility services at affordable rates for our local customers:
 - ✓ Flat Water Rate remains at \$10 per month
 - ✓ Water Rate no increase (\$2.82)
 - ✓ **Sewer Rate** no increase (\$22.75)
 - ✓ Garbage Rate no increase (\$23.75)
 - ✓ **Recycling Rate** no change (\$6.50)

Total - \$63.00 per month + \$2.82 water consumption (\$63.00 per month in 2020)

Fundamentals of the Property Assessment System

Property assessment is the process of assigning a dollar value to a property for the purpose of taxation. The Municipal Government Act defines property as a parcel of land, an improvement, or a parcel of land and an improvement to the land. An improvement is defined as a structure or items attached to a structure that would be transferred by a sale of the structure. Examples of an improvement may include a building, driveway, landscaping, manufactured home or machinery and equipment.

How is property assessed?

Depending on the type of property, assessments are determined using either a market value based standard or a regulated procedure based standard.

Market Value Standard

The majority of properties in Alberta are assessed using the market value standard which estimates the value a property would likely sell for on the open real estate market. The method to calculate market value can be performed using one of three approaches:

- The sales comparison approach involves the analysis of recent sale prices of similar properties to determine the most probable price that a property would sell for on the open market between a willing buyer and seller. It is best suited to types of property that sell frequently (e.g. residential).
- The income approach may be used when there is insufficient sales data available and the
 property is income producing. This approach involves the capitalization of the expected future
 income to be generated by the property to determine its value. It is often used to assess property
 such as retail buildings, hotels, apartment buildings or rental office buildings.
- The cost approach is used when there is a limited amount of sales or rental information available or the property is a special use property. The cost approach is based on the principle that a buyer would not pay any more to purchase a property than it would cost to buy similar vacant land and build the same buildings or structures. It requires the assessor to calculate the market value of the land using the sales comparison approach and then add the cost to construct the improvements. The last step requires the assessor to subtract an amount that reflects the existing depreciation of the current buildings and structures.

What are the types and classes of property?

All properties are assigned to an assessment class for the purposes of applying a tax rate. The Municipal Government Act provides for four classes of property:

Class 1 – residential

Class 2 – non-residential

Class 3 – farmland

Class 4 – machinery and equipment

Class 1 - Residential property consists of land and improvements where the primary use of the property is for housing. It is assessed by the municipal assessor using a market value standard.

Class 2 – Non-residential property

Non-residential property generally consists of land and improvements where the primary use of the property is for business purposes. This includes properties such as commercial, retail and industrial or

linear properties. Within the non-residential property class, there is a sub-category called designated industrial property. Designated industrial property is assessed by the provincial assessor and other non-residential property is assessed by the municipal assessor.

Designated industrial property is a new classification that was created in 2017. It is assessed using the regulated procedure standard and includes the following types of property:

- facilities regulated by the Alberta Energy Regulator, the Canadian Energy Regulator, or Alberta Utilities Commission;
- linear property (oil and gas wells and pipelines, railways, telecommunications and electric power systems) assessed by the province;
- property designated as a 'major plant' by the Alberta Machinery and Equipment Assessment Minister's Guidelines (for example, large refineries, upgraders, pulp and paper mills); and
- land and improvements associated with property regulated by the Alberta Energy Regulator, Alberta Utilities Commission or Canadian Energy Regulator and major plants.

Class 3 – Farmland

Class 4 – Machinery and equipment

Machinery and equipment (M&E) property is assessed under the regulated procedure based standard. M&E are the components or equipment within commercial and industrial properties where manufacturing or processing occurs. M&E property includes objects such as storage tanks, separators, compressors, chemical injectors, metering equipment, ovens, mixers, grinders and other equipment.

• The Town of Stettler does not tax for M&E Property (Bylaw 1752.96 - \$3,108,490 assessment (exempt) - \$27,993 potential tax if not exempt)

Assessment sub-classes

A municipality may create sub-classes within certain assessment classes to further categorize properties and/or to assign different tax rates within a class. A council may, by bylaw:

- divide class 1 (residential) into sub-classes on any basis it considers appropriate. Common examples include residential and vacant residential; and
- divide class 2 (non-residential) into three sub-classes as follows:
 - o vacant non-residential property;
 - o small business property (fewer than 50 full-time employees); and
 - o other non-residential property.

Legislative Requirements

The 2021 Operating Budget and Tax Rate Bylaw #2144.21 have been prepared based on the 3-year 2021 – 2023 Interim Operating Budget approved December 15th, 2020, the 2021 Capital Budget approved on February 2nd, 2021 as well as several subsequent individual budget adjustments that are considered necessary to improve forecasting accuracy.

Section 353 of the *Municipal Government Act* authorizes a Council to impose a tax in respect of property in the municipality to raise revenue to be used toward the payment of the expenditures set out in the budget of the municipality. Administration recommends that the 2021 Operating Budget be adopted by Town Council prior to the 2021 Tax Rate Bylaw being given all required readings.

	2020	%	2021	%	Difference	
Residential	543,900,670	68.81%	542,353,460	68.39%	(1,547,210)	68.39%
Farmland	419,920	0.05%	420,560	0.05%	640	0.05%
Industrial	71,846,030	9.09%	74,928,730	9.45%	3,082,700	9.45%
Commercial	159,079,990	20.12%	160,176,200	20.20%	1,096,210	20.20%
GIPOT	3,135,320	0.40%	3,123,160	0.39%	(12,160)	0.39%
DIP (Provincial Industrial)	204,330	0.03%	204,000	0.03%	(330)	0.03%
Linear	11,897,590	1.51%	11,847,960	1.49%	(49,630)	1.49%
Total Taxable	790,483,850	100.00%	793,054,070	100.00%	2,570,220	
Total Growth & Inflation	(2,130,420)	-0.27%	2,570,220	0.32%	Net Change	
Growth	4,671,950	0.59%	6,800,810	0.86%	Growth	
Inflation	(6,802,370)	-0.86%	(4,230,590)	-0.53%	Inflation / (Defla	tion)
Revised Total Taxable	790,483,850		793,054,070			
Total Exempt	171,072,000		172,760,800			
Total Assessment	961,555,850		965,814,870			

Assessment Comparison

Overall Assessment values for 2021 assessment purposes increased by (\$2,570,220) (0.32%) over 2020 including \$6,800,810 (0.86%) due to new construction/linear growth and Property Assessment decreased in market value of -0.53% (\$-4,230,590). The Annexation Agreement between the Town of Stettler and the County of Stettler expired on December 31, 2019 therefore the assessment from the annexed properties have been included in the assessment totals presented.

<u>Assessment Valuation and the Financial Impact on Municipal Property Taxation</u>

For 2021 property assessment/tax calculation purposes, <u>pre-existing residential</u> properties depreciated by an <u>average</u> of -0.73% while <u>pre-existing non-residential</u> properties also depreciated slightly by -0.07%.

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Residential	-0.73%	-1.15%	-0.34%	0.89%	-0.13%	-0.65%	2.09%	1.50%	0.58%	0.07%	0.26%	0.69%	9.48%	37.38%	19.45%
Non-Residential	-0.07%	-0.22%	0.52%	0.39%	0.70%	0.85%	1.47%	1.56%	1.49%	3.16%	1.44%	1.03%	5.79%	15.28%	14.92%

In considering the fair, equitable and transparent treatment of properties in both tax classes, a base split municipal tax rate is calculated and then utilized to ensure that the cumulative amount of municipal taxes collected from pre-existing properties in each property tax class is the same amount as was collected in the previous year. Following this, Council's desired and approved tax rate change(s) for each class are independently applied and a new split tax rate is calculated for each class.

In this way Town Council can achieve a desired and relatively accurate outcome from each property tax class without any municipal tax burden shifting between classes due to assessment valuation variations. There is tax shifting occurring within each tax class.

2021 Municipal Property Taxation

The 2021 <u>Interim</u> Operating Budget previously authorized a **0%** tax increase for municipal purposes from both tax classes with the school and housing authority estimated tax impacts being extra. COVID-19 continues to take an unprecedented toll on our economy, business sector and on the Town of Stettler finances. In light of our current economic conditions due the uncertainty of COVID-19, Administration is proposing (recommending) a **0%** increase to the Residential and Non-Residential municipal tax levy.

A Summary of 2021 Property Taxation Options has been prepared to quantify some alternative cumulative financial/budgetary impacts at various reasonable taxation increases over 2020 levels.

<u>N</u>	<mark>lunicipal Taxe</mark>	es Only:			<u>A</u>	ll Tax Authorit	ies:		Interim	F	Revised 2021
		New Taxes	New Taxes	3			New Taxes		Budget		Available
Residential	Non-Residential	Pre-existing	New Growt	<u>h</u>	Residential	Non-Residential	Pre-existing		<u>Impact</u>		for Capital
									\$ 648,849	\$	81,295
0.00%	0.00%	\$ -	\$ 56,02	9 #1	1.16%	0.90%	\$ 90,634	#1	\$ 13,319	\$	743,463
1.00%	1.00%	\$ 59,367	\$ 56,61	1 #2	1.86%	1.59%	\$ 150,001	#2	\$ 73,268	\$	803,412
-1.00%	-1.00%	\$ (59,367)	\$ 55,49	0 #3	0.46%	0.21%	\$ 31,266	#3	\$ (46,588)	\$	683,556
1.00%	0.00%	\$ 37,221	\$ 56,20	8 #4	1.86%	0.90%	\$ 127,854	#4	\$ 50,719	\$	780,863
0.00%	-1.00%	\$ (22,147)	\$ 55,64	9 #5	1.16%	0.21%	\$ 68,487	#5	\$ (9,208)	\$	720,936
1.00%	-1.00%	\$ 15,074	\$ 55,82	8 #6	1.86%	0.21%	\$ 105,708	#6	\$ 28,192	\$	758,336
-1.66%	-1.30%	\$ (90,577)	\$ 55,24	0 #7	0.00%	0.00%	\$ 57	#7	\$ (78,047)	\$	652,097
	Residential 0.00% 1.00% -1.00% 0.00% 1.00%	Municipal Taxe Municipal Taxe	Municipal Taxes Only: Municipal Taxes Only: New Taxes Pre-existing 0.00% 0.00% 1.00% 59,367 -1.00% 59,367 1.00% 37,221 0.00% -1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 1.00% 15,074	Residential Non-Residential New Taxes Pre-existing New Growth 0.00% 0.00% - \$ 56,02 1.00% 1.00% \$ 59,367 \$ 56,61 -1.00% -1.00% \$ (59,367) \$ 55,49 1.00% 0.00% \$ 37,221 \$ 56,20 0.00% -1.00% \$ (22,147) \$ 55,64 1.00% -1.00% \$ 15,074 \$ 55,82	Municipal Taxes Only: New Taxes New Taxes	Municipal Taxes Only: A New Taxes New Taxes New Growth Residential Non-Residential New Growth Residential Non-Residential Non-Resident	Municipal Taxes Only: New Taxes New Taxes New Growth Non-Residential Non	Municipal Taxes Only: All Tax Authorities: New Taxes New Growth Residential Non-Residential Pre-existing New Growth Residential Non-Residential Non-Residential Pre-existing Non-Residential Non-Residen	Municipal Taxes Only: All Tax Authorities: New Taxes New Taxes New Growth Residential Non-Residential No	Municipal Taxes Only: All Tax Authorities: Interim	Municipal Taxes Only: All Tax Authorities: Interim Festidential Non-Residential Non-Residential Non-Residential Pre-existing New Growth Residential Non-Residential Pre-existing Impact Impact

Administration has presented the 2021 Operating (Tax) Budget and Tax Rate Bylaw based on the following assumptions as authorized during the 2021 Interim Budget process and COVID-19 uncertainty:

Average 0% municipal tax increase to pre-existing residential properties Average 0% municipal tax increase to pre-existing non-residential properties.

With a 0% 2021 property tax increase, as presented, no additional revenue will be generated for <u>municipal</u> purposes from pre-existing 2020 taxpayers, and an additional \$56,029 will be generated for <u>municipal</u> purposes from new construction growth.

2021 Combined Property Taxation

Municipal taxes are the primary component (roughly 70%) of the annual property tax notice. However, the other substantial component is the Education Property Tax Requisition (roughly 25%).

A rough breakdown is as follow:

Municipal – 70% of total property tax notice ASFF - 25% of total property tax notice

Seniors - 5% of property tax notice

Education tax has a significant impact on the overall amount of property taxes collected from both tax classes. The average percentage changes necessary from pre-existing 2020 tax classes are as follows; based on the actual 2020 Education Property Tax Requisition:

	<u>Residential</u>	<u>Non-Residential</u>
Municipal	0%	0%
Education	3.80%	2.69%

Due to the Provincial Election on April 16, 2019, the Provincial ASFF payment was not finalized by the Province until October 2019. For the 2019 Budget, Administration had <u>estimated</u> the ASFF payment to increase by 4% based on prior year's summaries. (\$2,322,377 / 2,415,272 = \$92,895 / 4%). The final ASFF Requisition was determined by the Province in October 2019 to be \$2,314,984 leaving an over levy collection of \$100,162 to be applied in 2020.

Due to the financial uncertainty of COVID-19, the Province of Alberta has maintained the 2021 ASFF Requisition at existing levels (2019 - \$2,314,984 / 2020 - \$2,326,436 / 2021 - \$2,315,601. This decrease of

\$10,835 from 2020 to 2021 is due to a slight decrease of \$3,549,915 in the Town of Stettler Equalized Assessment from 2020 to 2021 used to calculate the ASFF Requisition. (\$794,196,072 - \$797,745,987)

• 2018 – Actual - \$2,322,377

2019 – Actual - \$2,314,984 Oct 2019 / Budget \$2,415,272 (\$92,895 / 4% in from 2018 – May 2019)

ASFF (paid to AB) - \$2,145,181
 Separate (paid to AB) - \$169,803
 Total - \$2,314,984

Residential (collected from tax)
 Non-Residential (collected from tax)
 \$1,456,713
 \$42,439 over levy
 \$958,433
 \$57,723 over levy

■ Total - \$2,415,146 - \$100,162

2020 - Actual - \$2,326,436 / \$2,327,097 (\$2,226,935 + \$100,162)

ASFF (paid to AB) - \$2,158,958
 Separate (paid to AB) - \$167,478
 Total - \$2,326,436

Residential (collected from tax)
 Non-Residential (collected from tax)
 \$1,351,912
 \$870,423
 \$57,723
 \$57,723

■ Total (tax + 2019 over levy) - \$2,222,335 + \$100,162

■ Total - \$2,322,497

2020 under levy (\$2,326,436 - \$2,322,497) - \$3,939

2021 - Budget - \$2,315,601

ASFF (paid to AB) - \$2,148,647
 Separate (paid to AB) - \$166,954
 Total - \$2,315,601

Residential (collected from tax)
 Non-Residential (collected from tax)
 \$1,406,042
 \$2,403 under levy
 \$909,559
 \$1,536 under levy

■ Total (tax + 2020 under levy) - \$2,315,601 + \$3,959

■ Total - \$2,319,500

ASFF Payment	Summary								
20)19		2020				2021		
Provincial Req	uisition (paid)	Provincial Requ	isition (paid)	Diff	%	Provincial Requ	uisition (paid)	Diff	%
Public	\$2,145,181	Public	\$2,158,958	\$13,777	0.64%	Public	\$2,148,647	-\$10,311	-0.48%
Separate	\$169,803	Separate	\$167,478	-\$2,325	-1.37%	Separate	\$166,954	-\$524	-0.31%
Total	\$2,314,984	Total	\$2,326,436	\$11,452	0.49%	Total	\$2,315,601	-\$10,835	-0.47%
Tax Revenue ((collected)	Tax Revenue (c	ollected)			Tax Revenue (c	collected)		
Residential	\$1,456,713	Residential	\$1,351,912	-\$104,801	-7.19%	Residential	\$1,406,042	\$54,130	4.00%
Non-residential	\$958,433	Non-residential	\$870,423	-\$88,010	-9.18%	Non-residential	\$909,559	\$39,136	4.50%
Total	\$2,415,146	Total	\$2,222,335	-\$192,811	-7.98%	Total	\$2,315,601	\$93,266	4.20%
previous yr under/over	\$100,162	previous yr under/over	\$100,162			previous yr under/over	\$3,939		
Total	\$2,314,984	current yr over/under	\$3,939			current yr over/under	\$0		
		Total	\$2,326,436			Total	\$2,319,540		

The impact on each property class is broken down as follows (\$2,315,601 - \$2,222,335 = \$93,266):

Residential

The entire Residential property class for the 2021 requisition for school purposes will increase by \$54,130 with previously existing properties in 2020 increasing by \$51,409 representing a 3.80% increase and the remaining \$2,721 will be generated from new residential construction growth.

Non-Residential

The entire Non-residential property class for the 2021 requisition for school purposes will increase by \$39,136 with previously existing properties in 2020 increasing by \$23,407 representing a 2.69% increase and the remaining \$15,729 will be generated from new residential construction growth.

Combined property Tax Impact

A multi-year comparison of the average financial impact on each "Previously existing" property tax class based on the combined "Real Dollar" property tax increase (from all tax authorities) is as follows:

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	Total
Residential	1.16%	-1.83%	2.46%	2.70%	1.98%	1.68%	2.97%	1.11%	2.23%	6.39%	2.99%	2.14%	25.98%
Non-Residential	0.90%	-3.38%	2.64%	2.86%	1.92%	1.44%	3.58%	3.55%	1.48%	5.64%	1.26%	0.54%	22.43%
Combined Levy	1.07%	-2.42%	2.53%	2.76%	1.96%	1.59%	3.17%	1.96%	1.98%	6.15%	2.42%	1.59%	24.76%

Options:

- 1. Town Council may desire to change expenditure allocations for any purposes within the proposed 2021 Operating (Tax) Budget thereby changing the projected amount available for capital purposes.
- 2. Town Council may consider changing the percentage increase / decrease for either property tax class which will result in a corresponding enhancement or a reduction in the projected amount available for capital purposes. The impact of a 1% change in either class is as follows:

Residential Class 1% change equals: +/- \$37,221 Non-Residential Class 1% change equals: +/- \$22,147

Combined 1% change: +/- \$59,368 (½% - \$29,684)

Sample Properties

To better appreciate the changes in total taxes over the years and between assessment classes, several property tax bills have been included.

	2020	2021	\$ Change	% Change	2019	2018	2017	2016	2015	2014	2013
Assessment	265,680	263,650	-2.030	-0.76%	271,400	274,230	272,290	273,200	270,410	265,140	260,480
Taxes:	200,000	200,000	2,000	0.7 070	271,400	27 4,200	2/2,2/0	270,200	270,410	200,140	200,400
Municipal	1.817	1.817	0	0.00%	1.847	1.824	1.791	1,760	1,696	1,648	1,596
School	660	685	25	3.79%	720	702	677	670	660	649	675
Seniors	118	123	5	4.24%	114	110	102	96	87	78	72
Total Taxes	2,595	2,625	30	1.16%	2,681	2,636	2,571	2,526	2,443	2,375	2,343
1976 Double Wide	Mobile Ho	me 22' x 54' oı	n owned lot:								
#204214000	2020	2021	\$ Change	% Change	2019	2018	2017	2016	2015	2014	2013
Total Assessment	133,380	133,150	-230	-0.17%	133,740	132,790	131,310	130,010	130,290	127,850	127,19
Total Taxes	1,302	1,325	23	1.77%	1,321	1,276	1,240	1,202	1,177	1,145	1,144
1964 Residence in											
#831550002	2020	2021	\$ Change	% Change	2019	2018	2017	2016	2015	2014	2013
Total Assessment	200,990	198,880	-2,110	-1.05%	205,820	204,600	201,370	202,610	203,060	199,750	194,69
Total Taxes	1,962	1,979	17	0.87%	2,032	1,966	1,901	1,873	1,834	1,789	1,751
1983 Highway Cor	nmercial p	roperty:									
, , , , , , , , , , , , , , , , , , ,	2020	2021	\$ Change	% Change	2019	2018	2017	2016	2015	2014	2013
Total Assessment	803,880	801,900	-1,980	-0.25%	808,910	798,600	759,670	754,830	738,480	710,320	692,60
Total Taxes	10,469	10,548	79	0.75%	10,878	10,516	9,776	9,598	9,299	8,762	8,324
1972 Industrial buik	dina										
1972 Mausmai buik	2020	2021	\$ Change	% Change	2019	2018	2017	2016	2015	2014	2013
Total Assessment	616,230	617,420	1.190	0.19%	623,890	616,720	614,950	611,520	607,830	602,760	602,13
Taxes:	010,200	017,120	1,170	0.1770	020,070	010,720	011,700	011,020	007,000	002,7 00	002,10
Municipal	5,544	5,560	16	0.29%	5,656						
School	2207	2273	66	2.99%	2473						
Seniors	274	288	14	5.11%	261						
Total Taxes	8.025	8,121	96	1.20%	8,390	8,120	7,914	7,775	7.653	7,435	7,237

Town of Stettler									
Annual Financial Incremental	Impact on	Average R	esidential	Customer:					
	2019	2019	Diff	2020	2020	Diff	2021	2021	Diff
Assessment	-1.03%	\$271,400		-2.11%	\$265,680		-0.76%	\$263,650	
ASFF		\$720	\$18.00		\$660	-\$60.00		\$685	\$25.00
Seniors		\$114	\$4.00		\$118	\$4.00		\$123	\$5.00
Municipal Tax Levy		\$1,847.00	\$23.00		\$1,817.00	-\$30.00		\$1,817.00	\$0.00
iviamorpai rax Levy		71,047.00	723.00		71,017.00	750.00		71,017.00	70.00
Water Rate per Cubic Meter Based on 17 M3 per Month	\$2.80x 17m3 x 12	\$571.20	\$2.04	\$2.82x 17m3 x 12	\$575.28	\$4.08	\$2.82x 17m3 x 12	\$575.28	\$0.00
Water Fixed Rate - \$10.00 per Month	\$10 x 12	\$120.00	\$0.00	\$10 x 12	\$120.00	\$0.00	\$10 x 12	\$120.00	\$0.00
	\$22.50 x			\$22.75 x			\$22.75 x		
Sewer Fixed Rate per Month	12	\$270.00	\$3.00	12	\$273.00	\$3.00	12	\$273.00	\$0.00
	400 50			400 75			400 75		
Carlos and Fire of Date in an Marith	\$23.50 x	¢202.00	ć2.00	\$23.75 x	¢205.00	ć2.00	\$23.75 x	¢205.00	ć0.00
Garbage Fixed Rate per Month	12	\$282.00	\$3.00	12	\$285.00	\$3.00	12	\$285.00	\$0.00
Demoline Fixed Date	\$6.50 x	670.00	ć2.00	¢c 50 12	670.00	¢0.00	¢C F0 v 12	670.00	ć0.00
Recycling Fixed Rate	12	\$78.00	\$3.00	\$6.50 x 12	\$78.00	\$0.00	\$6.50 x 12	\$78.00	\$0.00
Total (Municipal Only)		\$3,168.20	\$34.04		\$3,148.28	-\$19.92		\$3,148.28	\$0.00
Overall Percentage Change			1.09%			-0.63%			0.00%
Total - Municipal / ASFF / Seniors		\$4,002.20	\$56.04		\$3,926.28	-\$75.92		\$3,956.28	\$30.00
Overall Percentage Change - Municipal / ASFF / Seniors			1.42%			-1.90%			0.76%
			\$56.04			-\$75.92			\$30.00

20.00 m³	To	tals	\	Vater		Sanit	ary S	ewer			,	Waste			
Municipality	Typical	Typical	Minimum	/m³	Water	Minimum	/m³	Sanitary	Storm	Gener	Solid	Recycling	Yard	Year	Population
Mean:	<u>User</u> \$127.31	User per \$1,527.77	or Fixed \$23.90	\$2.35	Total \$67.08	or Fixed \$17.25	\$0.94	Sewer \$35.03	Sewer \$1.17	al \$0.42	Waste \$20.30	/month \$3.03	Waste \$0.42	Bylaw	20,26
Median (220):	\$130.17		\$21.50	\$2.10	\$62.48	\$15.95		\$30.01	\$0.00	\$0.00	\$19.58	\$1.60			1,99
Bonnyville	\$79.27	\$951.24	\$12.63	\$1.88	\$50.28	\$0.00		\$12.55	\$0.00	\$0.00	\$12.90	\$3.54	\$0.00	2020	5,41
St. Paul	\$86.76	\$1,041.12	\$14.38	\$1.60	\$46.38	\$8.38		\$24.38	\$0.00	\$0.00	\$13.50	\$2.50	\$0.00	2019	5,82
Delburne	\$90.54	\$1,086.48	\$28.35	\$1.45	\$57.35			\$13.50	\$0.00	\$0.00	\$16.00	\$3.69	\$0.00	2021	89
Crowsnest Pass	\$92.04	\$1,104.48	\$33.86	\$0.00	\$33.86			\$33.86	\$0.00	\$0.00	\$24.32	\$0.00	\$0.00	2020	5,56
Vegreville	\$101.37	\$1,216.44	\$5.50	\$3.25	\$70.50			\$5.87	\$6.00	\$5.00	\$7.00	\$7.00	\$0.00	2021	5,70
Bawlf	\$101.80	\$1,221.60	\$51.30	\$0.00	\$51.30		\$0.00	\$32.00	\$0.00	\$0.00	\$13.00	\$5.50	\$0.00	2021	42
Barrhead	\$105.12	\$1,261.41	\$51.05	\$2.46	\$67.05		\$0.00	\$23.47	\$0.00	\$0.00	\$14.60	\$0.00	\$0.00	2020	4,57
Big Valley	\$107.50	\$1,290.00	\$25.00	\$2.70	\$79.00		\$0.00	\$20.00	\$0.00	\$0.00	\$8.50	\$0.00	\$0.00	2021	34
Banff	\$108.49	\$1,301.92	\$5.26	\$1.00	\$25.26		\$2.40	\$63.90	\$0.00	\$0.00	\$19.33	\$0.00	\$0.00	2021	7,85
Drumheller	\$110.09	\$1,321.06	\$16.25	\$2.07	\$57.65	\$13.88		\$49.59	\$0.00	\$0.00	\$0.00	\$2.85	\$0.00	2021	7,98
Sedgewick	\$115.20		\$13.36	\$1.74	\$48.16		\$0.00	\$34.37	\$0.00	\$0.00	\$32.67	\$0.00	\$0.00	2021	81
Killam	\$118.50		\$22.50	\$1.40	\$50.50			\$34.00	\$0.00	\$0.00	\$34.00	\$0.00	\$0.00	2019	98
Stettler	\$119.40		\$10.00	\$2.82	\$66.40	\$22.75		\$22.75	\$0.00	\$0.00	\$23.75	\$6.50	\$0.00	2021	5,95
Red Deer	\$123.69		\$16.25	\$1.60	\$48.25	\$19.25		\$48.05	\$0.00	\$0.00	\$22.92	\$4.47	\$0.00	2021	100,41
Veteran	\$125.00		\$15.00	\$3.60	\$87.00			\$14.00	\$0.00	\$0.00	\$24.00	\$0.00	\$0.00	2020	20
Trochu	\$128.80	\$1,545.60	\$15.00	\$3.54	\$85.80			\$21.00	\$0.00	\$0.00	\$17.50	\$4.50	\$0.00	2021	1,05
Donalda	\$129.00	\$1,548.00	\$25.00	\$3.50	\$95.00		\$0.00	\$11.00	\$0.00	\$0.00	\$23.00	\$0.00	\$0.00	2021	21
Redcliff	\$129.07	\$1,548.84	\$45.58	\$1.06	\$66.78	\$37.85		\$37.85	\$0.00	\$0.00	\$24.44	\$0.00	\$0.00	2021	5,60
Hanna	\$130.55	\$1,566.60	\$27.50	\$2.89	\$85.30			\$21.00	\$0.00	\$0.00	\$24.25	\$0.00	\$0.00	2021	2,55
Carstairs	\$133.40		\$14.00	\$2.75	\$69.00		\$1.65	\$41.40	\$0.00	\$0.00	\$23.00	\$0.00	\$0.00	2021	4,07
Camrose	\$133.60		\$26.94	\$1.96	\$66.08		\$0.85	\$43.51	\$0.00	\$0.00	\$15.21	\$6.00	\$2.80	2021	18,74
Rocky Mtn. House	\$134.22	\$1,610.64	\$29.75	\$1.64	\$62.55	\$14.15		\$44.15	\$0.00	\$0.00	\$27.52	\$0.00	\$0.00	2021	6,63
Westlock	\$137.50		\$20.50	\$2.91	\$78.70			\$24.96	\$3.00	\$2.00	\$28.84	\$0.00		2020	5,10
Ponoka	\$138.20		\$19.94	\$2.75	\$74.94		\$0.72	\$36.47	\$0.00	\$0.00	\$20.12	\$6.67	\$0.00	2021	7,22
Slave Lake	\$140.63		\$30.03	\$1.80	\$66.03	\$24.11		\$53.11	\$0.00	\$0.00	\$15.05	\$6.44	\$0.00	2020	6,65
Drayton Valley	\$140.95		\$20.25	\$2.10	\$62.25	\$0.00		\$55.00	\$0.00	\$4.70	\$19.00	\$0.00	\$0.00	2020	7,23
Didsbury	\$143.20		\$14.00	\$2.50	\$64.00	\$15.00		\$54.20	\$0.00	\$0.00	\$9.60	\$7.70	\$7.70	2020	5,26
Sylvan Lake	\$143.49	\$1,721.88	\$37.91	\$0.80	\$53.91		\$2.50	\$64.33	\$0.00	\$0.00	\$19.00	\$6.25	\$0.00	2020	14,81
Castor	\$144.05	\$1,728.56	\$70.00	\$3.30	\$91.05		\$0.00	\$30.00	\$0.00	\$0.00	\$23.00	\$0.00	\$0.00	2020	92
Wainwright	\$144.16	\$1,729.92	\$18.25	\$3.14	\$81.05	\$19.50		\$36.96	\$5.00	\$0.00	\$14.50	\$6.65	\$0.00	2021	6,27
Coronation	\$145.00	\$1,740.00	\$49.00		\$109.00		\$0.00	\$20.50	\$0.00	\$0.00	\$15.50	\$0.00	\$0.00	2021	94
Bashaw	\$146.05	\$1,752.60	\$25.00	\$3.16	\$88.20		\$0.00	\$44.10	\$0.00	\$0.00	\$13.75	\$0.00	\$0.00	2019	83
Peace River	\$147.13				\$101.93		\$1.41			\$0.00	\$17.00			2020	6.84
Consort		\$1,783.54	\$42.25		\$108.63			\$12.00		\$0.00	\$28.00			2019	72
Jasper		\$1,789.86								\$6.66	\$27.14	\$15.56		2021	5,23
Three Hills		\$1,794.00			\$84.50		\$0.95	\$40.50		\$0.00	\$17.50			2021	3,21
Devon		\$1,815.12			\$44.46			\$68.80		\$0.00	\$30.00	\$0.00		2021	6,57
Penhold		\$1,846.20			\$43.20			\$83.40		\$0.00	\$23.00			2021	3,27
Bowden		\$1,968.00			\$70.00			\$72.00		\$0.00	\$11.00			2021	1,24
Innisfail	\$169.00				\$62.00					\$0.00	\$20.00	\$5.00		2021	7,84
Vermilion	\$169.97		\$36.36		\$106.76			\$41.52	\$0.00	\$0.00	\$18.60	\$3.00		2021	4,08
Daysland		\$2,241.36						\$60.45		\$0.00	\$38.00	\$3.00		2021	82
Lacombe	\$175.57		\$27.82		\$79.02			\$64.79		\$0.00	\$31.76	\$0.00		2021	13,05
Blackfalds	\$177.27				\$83.62			\$64.80		\$0.00	\$28.85			2021	9,32
Alix		\$2,380.56			\$96.20			\$71.25		\$0.00	\$25.00	\$5.93		2021	73
Olds	\$203.93							\$109.00		\$0.00	\$23.00	\$0.00		2020	9,18
Cius	ψ203.33	φ <u>ζ,η41.10</u>	ψ12.03	ψ2.09	ψ10.03	ψ10. 4 0	φ4.00	Ψ108.00	ψ0.00	ψυ.υυ	Ψ24.30	φυ.υυ	ψ0.00	2021	3,10
Legend:															J
population 4000-8000)
pop'n and regional															
regional comparables															

Water, Sewer, Garbage & Red	vclina											
Net Budget Impacts	,											
				2020 Post		2020 Pre						
				OVID - May	С	OVID - Dec						
		2019	<u>-</u>	2020	_	2019		2021		2022		2023
				\$10/month plus)/month plus	\$10	0/month plus	\$ 1	0/month plus	\$10	/month plus
	•		590,000 m ³					-		•		
		590,000 m ³		,		590,000 m ³		590,000 m ³	590,000 m ³		590,000 m ³	
		@ \$2.8000 m ³		[®] \$2.8200m ³		\$2.8200m ³	_	[®] \$2.8200m ³	-	@ \$2.8400 m ³		\$2.8500 m ³
Revenue - Water	\$	3,128,812	\$	3,032,318	\$	3,147,098	\$	3,147,358	\$	3,155,243	\$	3,161,145
Expenditures - Water	\$	3,033,843	\$	3,095,880	\$	3,095,880	\$	3,078,025	\$	3,094,833	\$	3,114,628
Net Budget Impact	\$	94,969	\$	(63,562)	\$	51,218	\$	69,333	\$	60,410	\$	46,517
Net Depreciation, not included	\$	299,040	\$	298,358	\$	298,358	\$	300,468	\$	292,637	\$	289,846
Debenture Principal, included	\$	148,220	\$	154,780	\$	154,780	\$	161,640	\$	163,700	\$	170,890
Plus R.O.I. Included in Exp.		235,000	\$	230,000	\$	230,000	\$	220,000	\$	210,000	\$	200,000
Debenture Interest, included in I	\$ Exp. \$		\$		\$		\$		\$		\$	
Debeniure mieresi, included in i	-хρ. φ	87,300	Ф	80,660	Ф	80,660	Ф	73,720	Ф	66,470	Ф	59,190
		2010		2020		2020		2024		2022		2022
	-	2019	@	2020	@ (2020		2021	<u> </u>	<u>2022</u>	@ (2023
D		2 \$22.50/month	_	•		\$22.75/month				\$23.00/month		23.25/month
Revenue - Sewer	\$	941,490	\$	905,963	\$	950,675	\$	950,701	\$	956,872	\$	963,043
Expenditures - Sewer	\$	714,907	\$	642,607	\$	642,607	\$	706,865	\$	711,863	\$	701,322
Net Budget Impact	\$	226,583	\$	263,356	\$	308,068	\$	243,836	\$	245,009	\$	261,721
Debenture Princ & Int	\$	226,280	\$	160,940	\$	160,940	\$	160,900	\$	160,860	\$	153,500
		<u>2019</u>		<u>2020</u>		<u>2020</u>		2021		<u>2022</u>		<u>2023</u>
		2190/month	2	2190/month	2	190/month	2	2228/month	- 1	2235/month	2	240/month
								100 7F/	0	\$24.00/month		24.25/month
	(2 \$23.50/month	@ ;	\$23.75/month	@ 9	\$23.75/month	@ :	\$23.75/month	w	Ψ2-7.00/111011t11	@ \$	
Revenue - Garbage	\$	\$23.50/month 648,725	@ :	\$23.75/month 655,790	@ \$	\$23.75/month 655,790	@ :	666,125	\$	675,307	\$	683,960
<u> </u>	\$	648,725	\$							675,307		
Expenditures - Garbage	\$ \$	648,725 593,120	\$ \$	655,790 600,632	\$ \$	655,790 642,566	\$ \$	666,125 590,180	\$ \$	675,307 619,980	\$ \$	642,450
<u> </u>	\$	648,725	\$	655,790	\$	655,790	\$	666,125	\$	675,307	\$	642,450
Expenditures - Garbage	\$ \$	648,725 593,120	\$ \$	655,790 600,632	\$ \$	655,790 642,566	\$ \$	666,125 590,180	\$ \$	675,307 619,980	\$ \$	642,450
Expenditures - Garbage	\$ \$	648,725 593,120 55,605	\$ \$	655,790 600,632 55,158	\$ \$	655,790 642,566 13,224	\$ \$	666,125 590,180 75,945	\$ \$	675,307 619,980 55,327	\$ \$	683,960 642,450 41,510
Expenditures - Garbage	\$ \$	648,725 593,120 55,605 2019	\$ \$	655,790 600,632 55,158	\$ \$	655,790 642,566 13,224 2020	\$ \$	666,125 590,180 75,945	\$ \$	675,307 619,980 55,327	\$ \$	642,450 41,510 2023
Expenditures - Garbage	\$ \$	648,725 593,120 55,605 2019 2160	\$ \$	655,790 600,632 55,158 2020 2160	\$ \$	655,790 642,566 13,224 2020 2160	\$ \$	666,125 590,180 75,945 2021 2188	\$ \$	675,307 619,980 55,327 2022 2195	\$ \$	642,450 41,510 2023 2200
Expenditures - Garbage Net Budget Impact	\$ \$	648,725 593,120 55,605 2019 2160 @ \$6.50/month	\$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month	\$ \$ @	655,790 642,566 13,224 2020 2160 \$6.50/month	\$ \$ \$ @	666,125 590,180 75,945 2021 2188 \$6.50/month	\$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month	\$ \$ \$	642,450 41,510 2023 2200 \$7.25/month
Expenditures - Garbage Net Budget Impact Revenue - Recycling	\$ \$	648,725 593,120 55,605 2019 2160 (2) \$6.50/month 168,480	\$ \$ \$ @ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870	\$ \$ 8 8	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870	\$ \$ \$ @ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664	\$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	642,450 41,510 2023 2200 \$7.25/month 191,400
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compa	\$ \$ \$ sost \$	648,725 593,120 55,605 2019 2160 2 \$6.50/month 168,480 148,815	\$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234	\$ \$ \$ 8 8	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450	\$ \$ \$ @ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 \$7.00/month 184,380 125,879	\$ \$ \$ \$ \$ \$ \$ \$ \$	642,450 41,510 2023 2200 \$7.25/month 191,400 128,767
Expenditures - Garbage Net Budget Impact Revenue - Recycling	\$ \$	648,725 593,120 55,605 2019 2160 (2) \$6.50/month 168,480	\$ \$ \$ @ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870	\$ \$ \$ 8 8	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870	\$ \$ \$ @ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664	\$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	642,450 41,510 2023 2200 \$7.25/month 191,400 128,767
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compounded Impact	\$ \$ \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 @ \$6.50/month 168,480 148,815 19,665	\$ \$ \$ @ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636	\$ \$ \$ @ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420	\$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927	\$ \$ \$ \$	675,307 619,980 55,327 2022 2195 \$7.00/month 184,380 125,879 58,501	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	642,450 41,510 2023 2200 \$7.25/month 191,400 128,767 62,633
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compa	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 @ \$6.50/month 168,480 148,815 19,665	\$ \$ \$ @ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636	\$ \$ \$ @ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420	\$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	642,450 41,510 2023 2200 \$7.25/month 191,400 128,767 62,633 412,381
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compounded Impact	\$ \$ \$ \$ \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 ② \$6.50/month 168,480 148,815 19,665 396,822 679,528	\$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2023 2000 \$7.25/month 191,400 128,767 62,633 412,381 588,620
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compound Net Budget Impact	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 @ \$6.50/month 168,480 148,815 19,665	\$ \$ \$ @ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636	\$ \$ \$ @ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420	\$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	642,450 41,510 2023 2200 \$7.25/month 191,400 128,767 62,633 412,381
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compound Net Budget Impact Combined Net Budget Impact:	\$ \$ \$ \$ \$ \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 ② \$6.50/month 168,480 148,815 19,665 396,822 679,528	\$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659 549,247	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2023 2000 \$7.25/month 191,400 128,767 62,633 412,381 588,620
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compounded Impact	\$ \$ \$ \$ \$ \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 ② \$6.50/month 168,480 148,815 19,665 396,822 679,528	\$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2023 2000 \$7.25/month 191,400 128,767 62,633 412,381 588,620
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compound Net Budget Impact Combined Net Budget Impact:	\$ \$ \$ sost \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 @ \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350	\$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659 549,247	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2023 2000 \$7.25/month 191,400 128,767 62,633 412,381 588,620
Expenditures - Garbage Net Budget Impact Revenue - Recycling Expenditures - Recycling/Compound Net Budget Impact Combined Net Budget Impact: 1/2% Municipal Tax I	\$ \$ \$ sost \$ \$ \$ sncrease icipal Wa	648,725 593,120 55,605 2019 2160 ② \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350	\$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659 549,247	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2023 2000 \$7.25/month 191,400 128,767 62,633 412,381 588,620
Revenue - Recycling Expenditures - Recycling Expenditures - Recycling/Compound Net Budget Impact Combined Net Budget Impact: 1/2% Municipal Tax I \$.01 increase in Mun \$1 increase in Flat Fe	\$ \$ \$ \$ sost \$ \$ \$ see Munici	648,725 593,120 55,605 2019 2160 ② \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350	\$ \$ \$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659 549,247 29,684 5,902 29,712	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2023 2000 \$7.25/month 191,400 128,767 62,633 412,381 588,620
Revenue - Recycling Expenditures - Recycling Expenditures - Recycling/Compound Net Budget Impact Combined Net Budget Impact: 1/2% Municipal Tax I \$.01 increase in Mun \$1 increase in Flat Fo \$.01 increase in Mun	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 ② \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350 etter pal WATER	\$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659 549,247 29,684 5,902 29,712 1,160	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2023 2000 \$7.25/month 191,400 128,767 62,633 412,381 588,620
Revenue - Recycling Expenditures - Recycling Expenditures - Recycling/Compound Net Budget Impact Combined Net Budget Impact: 1/2% Municipal Tax I \$.01 increase in Mun \$1 increase in Flat For \$.01 increase in Mun \$.05 increase in Flat	\$ \$ \$ sost \$ \$ see Munici icipal Wa Fee Munici	648,725 593,120 55,605 2019 2160 @ \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350 atter pal WATER cipal SEWER	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659 549,247 29,684 5,902 29,712 1,160 1,234	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2023 2000 \$7.25/month 191,400 128,767 62,633 412,381 588,620
Revenue - Recycling Expenditures - Recycling Expenditures - Recycling/Compound Net Budget Impact Combined Net Budget Impact: 1/2% Municipal Tax I \$.01 increase in Mun \$1 increase in Flat Fo \$.01 increase in Mun	\$ \$ \$ \$ sost \$ \$ \$ short \$ \$ \$ short \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	648,725 593,120 55,605 2019 2160 ② \$6.50/month 168,480 148,815 19,665 396,822 679,528 1,076,350 tter pal WATER tter (COM SEWER) cipal SEWER	\$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 600,632 55,158 2020 2160 \$6.50/month 168,870 122,234 46,636 301,588 247,659 549,247 29,684 5,902 29,712 1,160	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	655,790 642,566 13,224 2020 2160 \$6.50/month 168,870 151,450 17,420 389,930 635,497	\$ \$ \$ \$ \$ \$	666,125 590,180 75,945 2021 2188 \$6.50/month 170,664 134,737 35,927 425,041 318,422	\$ \$ \$ \$ \$	675,307 619,980 55,327 2022 2195 2 \$7.00/month 184,380 125,879 58,501 419,247 300,830	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	642,45 41,51 2023 2200 \$7.25/mont 191,40 128,76 62,63 412,38 588,62